

Part F – Financial Statements

- 284 Statement of Balanced Budget
- 284 Unfunded Depreciation
- 284 Comprehensive Funding Impact Statement
- 311 Financial Reporting & Prudence Disclosures
- 315 Fees & Charges 2021/2022

Statement of Balanced Budget

Council has a budget under the plan that balances in all years. A balanced budget is considered one where each year's projected operating revenues are set at a level sufficient to meet that year's operating expenses.

Unfunded Depreciation

Council is not fully funding the depreciation expense for all activities where it is assumed that assets will be not be replaced or will be funded from external sources.

For the plan Council has set revenue to cover operating expenditure. Council uses loan funding for capital expenditure for new or updated assets. Where Council funds new assets, upgrades or expects to fund assets through external debt, Council fully funds depreciation. Loan principal repayments are funded from depreciation reserves where there are sufficient reserves to do so.

Funded depreciation

	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Depreciation										
Charge	7,863,259	8,245,415	8,397,130	8,570,746	9,071,069	9,133,170	9,143,487	9,600,740	9,645,511	9,707,211
Unfunded										
depreciation										
Westland										
Sports Hub	40,432	40,432	40,432	40,432	40,432	40,432	40,432	40,432	40,432	40,432
Responsible										
Camping	31,803	31,803	31,803	31,803	31,803	31,803	31,803	31,803	31,803	31,803
Solid Waste	92,258	120,315	120,315	120,315	121,498	123,880	123,880	123,880	123,880	126,543
Land										
Transport	2,088,726	2,088,726	2,088,726	2,088,726	2,247,571	2,247,571	2,247,571	2,415,248	2,415,248	2,415,248
West Coast										
Wilderness	261,690	277,072	287,848	293,477	317,490	322,696	328,368	351,167	354,196	366,967
Trail	201,030	277,072	207,010	255,177	317,130	322,030	320,300	331,107	33 1,130	300,307
Total										
Unfunded Depreciation	2,514,909	2,558,348	2,569,124	2,574,753	2,758,794	2,766,382	2,772,054	2,962,530	2,965,559	2,980,993

Comprehensive Funding Impact Statement

The Funding Impact Statement is made up of three parts:

- Rates Information for 2021-22 including the Rating Policy,
- Rates Samples for 2021-22
- The Whole of Council FIS Statement for 2021-22.

The Funding Impact Statement is given effect by the Rating Policy and should be read in conjunction with the Revenue and Financing Policy and Financial Statements. The rates information and Rates Samples are GST inclusive; the Whole of Council Funding Impact Statement is GST exclusive.

Rating Information for 2021/2022

Council sets the following rates under the Local Government (Rating) Act 2002:

General Rates:

- General Rate
- Uniform Annual Charge

Targeted Rates:

- Kumara Community
 Rate
- Hokitika Community
 Rate
- Ross Community Rate
- Harihari Community
 Rate
- Whataroa Community
 Rate
- Franz Josef Glacier
 Community Rate
- Fox Glacier Community
 Rate

- Haast Community Rate
- Bruce Bay Community Rate
- Kokatahi / Kowhitirangi
 Community Rates
- Water rates
- Metered Water Rates
- Sewerage Rates
- Refuse Collection Rates
- Tourism Promotion Rate

- Hokitika Area
 Promotions Rate
- Kaniere Sewerage
 Capital Contribution
 Rate
- Hannah's Clearing
 Water Supply Capital
 Repayment Rate
- Emergency
 Management
 Contingency Fund Rate

Details of the activities these rates fund and the rating categories liable for the rates are listed below. This is followed by a table which shows how the rates are calculated and total revenue sought for each rate.

General Rates

General Rate

A general rate is set and assessed on the capital value of all rateable land in the district.

The general rate is set differentially based on the location of the land and use to which the land is put.

The differential categories are: Residential, Rural Residential, Commercial and Rural. The definitions of each category and differential factors are in the Rating Policy.

Uniform Annual General Charge

A uniform annual general charge is set and assessed on all rateable land in the district as a fixed amount per rating unit.

The general rate and uniform annual general charge fund part of the following activities: democracy, corporate services, inspections and compliance, resource management, emergency management, animal control, community development and assistance, library, museum,

Targeted Rates

Targeted Rate	es es
Kumara	The Kumara community rate is set and assessed as an amount per rating unit, on all rateable land
Community	in the Kumara community rate zone (as mapped in the Rating Policy). Within that area the rate is
Rate	set based on the location of the land and the use to which the land is put.
	The categories are: Residential, Rural Residential, Commercial and Rural. The definitions of each
	category and the factors applied are in the Rating Policy.
	The Kumara community rate funds all or part of the following activities: Transportation, township
	development fund, and parks and reserves.
Hokitika	The Hokitika community rate is set and assessed an amount per rating unit, on all rateable land in
Community	the Hokitika community rate is set and assessed an amount per rating unit, on an rateable land in the Hokitika community rate zone (as mapped in the Rating Policy). Within that area the rate is set
Rate	differentially based on the location of the land and the use to which the land is put.
Nate	
	The differential categories are: Residential, Rural Residential, Commercial and Rural. The
	definitions of each category and differential factors are in the Rating Policy.
	The Hokitika community rate funds all or part of the following activities: Transportation,
	stormwater, township development fund, parks and reserves, land and buildings (Carnegie
	Building, RSA Building, Custom House and Band rooms), community development and assistance
_	(Regent Theatre), and swimming pools (Hokitika pool).
Ross	The Ross community rate is set and assessed as an amount per rating unit, on all rateable land in
Community	the Ross community rate zone (as mapped in the Rating Policy). Within that area the rate is set
Rate	based on the location of the land and the use to which the land is put.
	The categories are: Residential, Rural Residential, Commercial and Rural. The definitions of each
	category and factors applied are in the Rating Policy.
	The Ross community rate funds all or part of the following activities: Transportation, township
	development fund, parks and reserves, community halls (Ross Memorial and Waitaha) and
	swimming pools (Ross pool).
Hari Hari	The Hari Hari community rate is set and assessed as an amount per rating unit, on all rateable land
Community	in the Hari Hari community rate zone (as mapped in the Rating Policy). Within that area the rate is
Rate	set based on the location of the land and the use to which the land is put.
	The categories are: Residential, Rural Residential, Commercial and Rural. The definitions of each
	category and factors applied are in the Rating Policy.
	The Hari Hari community rate funds all or part of the following activities: Transportation, township
	development fund, and parks and reserves.
Whataroa	The Whataroa community rate is set and assessed as an amount per rating unit, on all rateable
Community	land in the Whataroa community rate zone (as mapped in the Rating Policy). Within that area the
Rate	rate is set based on the location of the land and the use to which the land is put.
	The categories are: Residential, Rural Residential, Commercial and Rural. The definitions of each
	category and factors applied are in the Rating Policy.
	The Whataroa community rate funds all or part of the following activities: Transportation,
	township development fund (including Okarito), and parks and reserves.
Franz Josef	The Franz Josef Glacier community rate is set and assessed as an amount per rating unit, on all
/Waiau	rateable land in the Franz Josef /Waiau community rate zone (as mapped in the Rating Policy).
Community	Within that area the rate is set differentially based on the location of the land and the use to which
Rate	the land is put.
	The differential categories are: Residential, Rural Residential, Commercial and Rural. The
	definitions of each category and differential factors are in the Rating Policy.
	The Franz Josef /Waiau community rate funds all or part of the following activities: Transportation,
	stormwater, township development fund, parks and reserves and community development &
	assistance (Glacier Country Promotions).
Fox Glacier	The Fox Glacier community rate is set and assessed as an amount per rating unit, on all rateable
Community	land in the Fox Glacier community rate zone (as mapped in the Rating Policy). Within that area the
Rate	rate is set differentially based on the location of the land and the use to which the land is put.
	The differential categories are: Residential, Rural Residential, Commercial and Rural. The
	definitions of each category and differential factors are in the Rating Policy.
	The Fox Glacier community rate funds all or part of the following activities: Transportation,
	stormwater, township development fund, parks and reserves and community development &
	assistance (Glacier Country Promotions).

Haast Community Rate

The Haast community rate is set and assessed as an amount per rating unit, on all rateable land in the Haast community rate zone (as mapped in the Rating Policy). Within that area the rate is set based on the location of the land and the use to which the land is put.

The categories are: Residential, Rural Residential, Commercial and Rural. The definitions of each category and factors applied are in the Rating Policy.

The Haast community rate funds all or part of the following activities: Transportation, stormwater, township development fund (Haast, Hannahs Clearing and Neils Beach), parks and reserves and community halls (Haast and Okuru).

Bruce Bay Community Rate

The Bruce Bay community rate is set and assessed as an amount per rating unit, on all rateable land in the Bruce Bay community rate zone (as mapped in the Rating Policy). Within that area the rate is set differentially based on the location of the land and the use to which the land is put. The differential categories are: Residential, Rural Residential, Commercial and Rural. The definitions of each category and differential factors are in the Rating Policy. The Bruce Bay community rate funds all or part of the following activities: Transportation, stormwater, township development fund, parks and reserves and community halls.

Water Rates

Water rates are set and assessed as a fixed amount per connection for connected rating units, and per rating unit for unconnected rating units, on all land, situated in specified locations, to which is provided or is available a council funded water supply service that is not metered.

The rate is set differentially depending on the nature of the connection to the land and the use to which the land is put. Commercial properties are defined as they are for the general rate (see Rating Policy).

The locations and differential categories are:

- Hokitika and Kaniere Treated water Connected (all rating units other than commercial ones)
- Hokitika and Kaniere Treated water Commercial connected
- Hokitika and Kaniere Treated water Unconnected
- Rural Townships Treated water Connected (all rating units other than commercial ones)
- Rural Townships Treated water Commercial connected
- Rural Townships Treated water Unconnected
- Rural Townships Untreated Connected (all rating units other than commercial ones)
- Rural Townships Untreated –Commercial connected
- Rural Townships Untreated Unconnected

Water rates fund part of the water supply activity.

Metered Water Rates

Water rates are set and assessed as a fixed charge per unit of water supplied on all properties located in a specified location and where the nature of the connection is a metered water supply. The locations are:

- Hokitika and Kaniere metered water
- Rural Townships metered water

Metered water rates fund part of the water supply activity.

Milk Treatment Plan Water Rates

Water rates are set and assessed on the property used as a milk treatment plant in Hokitika. For 2020/2021, the rates are:

- Hokitika Milk Treatment Plant rate fixed charge from 0 up to a projected demand for the year
- Hokitika Milk Treatment Plant metered water greater than projected demand for the year. Hokitika Milk Treatment Plant rates fund part of the water supply up to the projected demand for the year and includes the cost of finance for the river intake.

Sewerage Rates

Sewerage rates are set and assessed on all land to which is provided or has available to the land a council funded sewerage supply service.

The rates are:

- Sewerage Connected (per water closet or urinal)
- Sewerage Unconnected (per rating unit)

Sewerage rates fund part of the wastewater activity.

Refuse	Refuse collection rates are set and assessed as a fixed amount per bin on all land, located in
Collection	specific locations, which is provided with a refuse collection service.
Rates	The location is:
	Refuse collection
	A property may choose to have more than one supply and will pay a full refuse collection rate for
	each supply.
	Refuse collection funds part of the solid waste activity.
Tourism	The tourism promotion rate is set and assessed as an amount per rating unit on all rateable
Promotion	properties in the district.
	·
Rate	The tourism promotion rate is set differentially based on the use to which the land is put and for
	commercial use properties on the capital value of the rateable properties.
	The differential categories are:
	Commercial
	o Greater than \$10m
	 Greater than \$3m and up to \$10m
	 Greater than \$1m and up to \$3m
	o \$1m or less
	Residential, Rural Residential and Rural
	The definitions of each category are the same as those in the Rating Policy for the general rate.
	The tourism and promotions rate funds part or all of the following activities: West Coast
	Wilderness Trail, i-SITE and community development & assistance (Tourism West Coast grant).
Hokitika Area	The Hokitika area promotions rate is set and assessed as a fixed amount per rating unit on all
Promotions	rateable properties defined as commercial use properties (using the same definition as for the
Rate	general rate) and located in the Hokitika Community rating zone.
Nate	The Hokitika area promotions rate funds the community development & assistance activity
	(Destination Hokitika grant).
Kokatahi /	Kokatahi / Kowhitirangi community rates are set and assessed on all rateable properties located in
Kowhitirangi	the Kokatahi / Kowhitirangi Community area.
Community	The rate will be charged on the rateable land value of each property in the Kokatahi/Kowhitirangi
•	
Rates	area from Geologist Creek in the north to Hokitika Gorge in the south and the Kaniere/Kowhitirangi
	Road from Nesses Creek onward.
	The Kokatahi / Kowhitirangi community rate is set as a fixed rate per rating unit and as a rate on
	the land value per rating unit.
	The Kokatahi / Kowhitirangi community rate funds the community development & assistance
	activity (Kokatahi / Kowhitirangi community grant).
Kaniere	The Kaniere sewerage capital contribution rate is set and assessed as a fixed rate per rating unit on
Sewerage	all rateable properties that are connected to the Kaniere sewerage scheme and have not repaid
Capital	the capital amount.
Contribution	The Kaniere Sewerage Capital Contribution Rate funds part of the Waste water activity (Kaniere
Rate	sewerage upgrade loan).
Hannah's	The Hannahs Clearing water supply capital repayment rate is set and assessed as a fixed rate per
Clearing	rating unit on all rateable properties located in Hannahs Clearing where the nature of the
Water Supply	connection is a Council funded water supply.
Capital	The Hannahs Clearing water supply capital repayment rate funds part of the water supply activity.
Repayment	
Rate	
Emergency	The emergency management contingency fund rate is set and assessed on the land value of all
Management	rateable properties in the district.
Contingency	The emergency management contingency fund rate funds part of the emergency management &
Fund Rate	rural fire activity.
i unu nate	ratar me decivity.

Council will accept lump sum contributions equivalent to the capital portion of the rate outstanding on the following rates:

- Kaniere Sewerage Capital Contribution Rate
- Hannahs Clearing Water Supply Capital Repayment Rate

Rating Information

The following table quantifies the amounts and total revenue for each rate for 2021/2022.

General Rates

			Se	ctor			Totals	
Rate	Factor	Rural	Rural Residential	Residential	Commercial	Units	Reve	nue
General Rates							Inc GST \$	Ex GST \$
General Rate	Capital Value	941,037,200	460,714,500	683,665,000	487,426,000	2,572,842,700		
	Per \$ Capital Value	0.0019	0.0013	0.0018	0.0037			
	Revenue	1,748,004	615,273	1,206,033	1,794,108		6,167,931	5,363,418
Uniform Annual General Charge	Rateable Units	1,715	1,357	2,522	467			
	Each	645.79	645.79	645.79	645.79			
	Revenue	1,107,538	876,344	1,628,695	301,586		4,501,287	3,914,162
Total General Rates		2,855,542	1,491,617	2,834,727	2,095,694		10,669,217	9,277,580

Targeted community rates

			Sector			То	tals	
Rate	Factor	Rural	Rural Residential	Residential	Commercial	Units	Revenue	
Community Rates							Inc GST \$	Ex GST \$
Kumara	Rateable Units	119	144	194	20	477		
	Each	144.46	143.86	144.09	130.74			
	Revenue	17,191	20,716	27,954	2,615		78,747	68,475
Hokitika	Rateable Units	631	755	1,719	291	3396		
	Each	455.49	457.34	607.21	1,025.87			
	Revenue	287,412	345,290	1,043,791	298,528		2,271,274	1,975,021
Ross	Rateable Units	140	27	179	13	359		
	Each	405.15	405.15	405.15	405.15			
	Revenue	56,722	10,939	72,523	5,267		167,268	145,451
Harihari	Rateable Units	132	32	94	19	277		
	Each	116.27	113.73	114.42	105.26			
	Revenue	15,348	3,639	10,755	2,000		36,504	31,743
Whataroa	Rateable Units	110	91	57	34	292		
	Each	153.21	151.43	148.60	134.65			
	Revenue	16,853	13,780	8,470	4,578		50,234	43,681

	Revenue	454,927	430,752	1,244,181	401,729		2,911,328	2,531,589
Total Community Rates	Rateable Units	1,605	1,373	2,533	550	6061		
	Revenue	22,569	21,403	7,495	3,427		63,127	54,893
	Each	96.45	94.70	94.87	83.57			
Haast	Rateable Units	234	226	79	41	580		
	Revenue	3,978	1,465	-	108		6,383	5,551
	Each	36.16	35.72	-	36.16			
Bruce Bay	Rateable Units	110	41	0	3	154		
	Revenue	16,839	4,061	34,233	35,167		103,845	90,300
	Each	330.18	312.40	433.33	408.91			
Fox Glacier	Rateable Units	51	13	79	86	229		
	Revenue	18,015	9,458	38,961	50,040		133,945	116,474
	Each	230.96	214.96	295.16	1,163.72			
Franz Josef	Rateable Units	78	44	132	43	297		

Other targeted rates

			Sec	ctor			Totals	
Rate	Factor	Rural	Rural Residentia	al Residential	Commercial	Units	Re	venue
		\$	\$	\$	\$		Inc GST \$	Ex GST \$
Refuse Collection Rates								
Refuse Collection	Per bin				246.99	3,158	897,000	780,000
Total Refuse Collection Rates						3,158	897,000	780,000
		Connected non	<u>Connected</u>	Unconnected	<u>Unconnected</u>			
		<u>commercial</u>	<u>Commercial</u>	<u>Domestic</u>	<u>Commercial</u>			
Water Supply Rates								
Untreated Water	Each	273		-	=	5	1,571	1,366
Treated Water	Each	364	631	182	316	2,936	1,250,909	1,087,747
Hannah's Clearing Capital	Each							
Hokitika Milk Treatment Plant Fix Water Rate	red				1,939,121	1	2,229,989	1,939,121
Metered Water Rates	Volumetr	ric					538,334	468,117
Total Water Supply Rates							4,020,804	3,496,351
Sewerage Rates								
Connected	Each				357.85	3,989	1,641,599	1,427,477
Unconnected	Each				178.93	92	18,930	16,461
Total Sewerage Rates							1,660,529	1,443,938

				Secto	r					Totals	
Rate	Factor	Rural	Rural R	esidential	Resid	lential	Cor	mmercial	Units	Revenu	e
										Inc GST \$	Ex GST \$
Kokatahi / Kowhitirangi Commu	nity Rate										
Land Value		Per \$ Value						0.0000915	181,452,000	19,084	16,594
Uniform Basis		Rateable Units						83.81	198.00	19,084	16,594
Total Kokatahi / Kowhitirangi Co	mmunity									20 167	22.100
Rates										38,167	33,189
Hokitika Area Promotions Rate		Rateable Units						160.49	243	44,850	39,000
Tourism Promotions Rates											
Non Commercial		Each						8.55	5,540	54,489	47,382
Commercial within Capital Value	Range:		Over \$10 million	\$3 - 10 m	<u>illion</u>	<u> \$1 - 3 milli</u>	<u>ion</u>	<u> \$0 - 1 million</u>			
		Units	5.00		14.00	7	6.00	424.00	519.00		
		Each	5,635		2,818	1,	,127	555			
		Revenue	28,176		39,447	85,	,656	235,306		446,873	388,585
Total Tourism Promotions Rates										501,362	435,967
Total Other Targeted Rates										10,074,040	8,760,035
Total Rates										20,743,257	18,037,615

Rates Sample

					UAGC @21.7%		'n	UAGC @17.5%		2	UAGC @12.5%	
Rate type	Area	Capital Valuation	2020/2021 Rates	Draft 2021/2022	Variance	Percentage Variance	Draft 2021/2022	Variance	Percentage Variance	Draft 2021/2022	Variance	Percentage Variance
				Rates			Rates			Rates		
Rural	Bruce Bay	785,500	2,069.45	2,130.08	60.63	2.93%	2,199.62	130.17	6.29%	2,282.40	212.95	10.29%
Commercial	Bruce Bay	1,060,000	6,010.74	5,590.48	(420.26)	-6.99%	5,994.00	(16.74)	-0.28%	6,474.38	463.64	7.71%
Rural Residential	Bruce Bay	830,000	1,811.74	1,816.23	4.49	0.25%	1,844.47	32.73	1.81%	1,878.08	66.34	3.66%
Commercial	Fox Glacier	000'029	5,248.38	5,206.62	(41.76)	-0.80%	5,414.49	166.11	3.17%	5,661.96	413.58	7.88%
Residential	Fox Glacier	640,000	2,891.11	2,971.66	80.55	2.79%	3,004.16	113.05	3.91%	3,042.85	151.74	5.25%
Rural	Fox Glacier	800,000	1,587.01	2,433.53	846.52	53.34%	2,456.11	869.10	54.76%	2,483.00	895.99	56.46%
Rural Residential	Fox Glacier	86,000	1,097.48	1,116.32	18.84	1.72%	1,004.29	(93.19)	-8.49%	870.93	(226.55)	-20.64%
Rural	Franz Josef	420,000	1,368.77	1,458.53	89.76	95'9	1,409.47	40.70	2.97%	1,351.07	(17.70)	-1.29%
Rural Residential	Franz Josef	300,000	1,312.73	1,298.37	(14.36)	-1.09%	1,226.68	(86.05)	-6.55%	1,141.35	(171.38)	-13.06%
Commercial	Franz Josef	960,000	7,159.29	7,037.61	(121.68)	-1.70%	7,390.96	231.67	3.24%	7,811.62	652.33	9.11%
Residential	Franz Josef	420,000	2,425.85	2,443.56	17.71	0.73%	2,420.80	(5.05)	-0.21%	2,393.71	(32.14)	-1.32%
Residential	Haast	280,000	2,017.54	1,986.94	(30.60)	-1.52%	1,929.03	(88.51)	-4.39%	1,860.08	(157.46)	-7.80%
Commercial	Haast	1,290,000	6,517.32	6,466.81	(50.51)	-0.77%	6,985.72	468.40	7.19%	7,603.46	1,086.14	16.67%
Rural	Haast	80,000	977.57	914.27	(63.30)	-6.48%	806.17	(171.40)	-17.53%	677.48	(300:09)	-30.70%
Rural Residential	Haast	290,000	1,181.62	1,154.26	(27.36)	-2.32%	1,080.69	(100.93)	-8.54%	993.11	(188.51)	-15.95%

Rate type												
	Area	Capital	2020/2021	Draft	Variance	Percentage	Draft	Variance	Percentage	Draft	Variance	Percentage
		Valuation	Rates	2021/2022 Rates		Variance	2021/2022 Rates		Variance	2021/2022 Rates		Variance
Rural	Hari Hari	2,070,000	4,579.14	4,791.03	211.89	4.63%	5,184.00	604.86	13.21%	5,651.82	1,072.68	23.43%
Residential	Hari Hari	130,000	1,311.00	1,291.96	(19.04)	-1.45%	1,196.37	(114.63)	-8.74%	1,082.57	(228.43)	-17.42%
Commercial	Hari Hari	250,000	2,932.22	2,872.46	(59.76)	-2.04%	2,869.63	(62.59)	-2.13%	2,866.27	(65.95)	-2.25%
Rural Residential	Hari Hari	196,000	965.00	1,049.23	84.23	8.73%	957.94	(7.06)	-0.73%	849.26	(115.74)	-11.99%
Rural	Hokitika	460,000	1,536.11	947.60	(588.51)	-38.31%	1,063.43	(472.68)	-30.77%	1,201.31	(334.80)	-21.80%
Rural Residential	Hokitika	510,000	1,970.82	2,062.45	91.63	4.65%	2,030.36	59.54	3.02%	1,992.15	21.33	1.08%
Residential	Hokitika	390,000	2,884.24	2,948.47	64.23	2.23%	2,918.18	33.94	1.18%	2,882.12	(2.12)	-0.07%
Commercial	Hokitika	470,000	6,765.04	6,610.74	(154.30)	-2.28%	6,718.28	(46.76)	-0.69%	6,846.31	81.27	1.20%
Rural	Kumara	12,000	858.73	840.94	(17.79)	-2.07%	715.72	(143.01)	-16.65%	59995	(292.08)	-34.01%
Residential	Kumara	155,000	1,723.76	1,708.07	(15.69)	-0.91%	1,618.76	(105.00)	-6.09%	1,512.43	(211.33)	-12.26%
Commercial	Kumara	170,000	3,015.70	2,865.88	(149.82)	-4.97%	2,822.92	(192.78)	-6.39%	2,771.78	(243.92)	-8.09%
Rural Residential	Kumara	182,000	1,326.39	1,310.13	(16.26)	-1.23%	1,216.21	(110.18)	-8.31%	1,104.39	(222.00)	-16.74%
Rural	Ross	277,000	1,574.04	1,594.84	20.80	1.32%	1,536.35	(37.69)	-2.39%	1,466.71	(107.33)	-6.82%
Rural Residential	Ross	750,000	2,392.72	2,576.25	183.53	7.67%	2,589.41	196.69	8.22%	2,605.07	212.35	8.87%
Residential	Ross	210,000	2,062.54	2,065.78	3.24	0.16%	1,990.28	(72.26)	-3.50%	1,900.41	(162.13)	-7.86%
Commercial	Ross	910,000	4,949.59	5,117.33	167.74	3.39%	5,445.60	496.01	10.02%	5,836.40	886.81	17.92%
Rural	Whataroa	1,050,000	2,586.43	2,693.55	107.12	4.14%	2,829.69	243.26	9.41%	2,991.76	405.33	15.67%
Rural	Whataroa	320,000	1,242.61	1,250.66	8.05	0.65%	1,182.74	(29.87)	-4.82%	1,101.90	(140.71)	-11.32%
Commercial	Whataroa	235,000	2,385.67	2,222.92	(162.75)	-6.82%	2,212.57	(173.10)	-7.26%	2,200.25	(185.42)	-7.77%
Residential	Whataroa	90,000	1,446.21	1,347.82	(98.39)	-6.80%	1,242.18	(204.03)	-14.11%	1,116.43	(329.78)	-22.80%

Prospective Funding Impact Statement

For the years ending 30 June 2021 - 2031

Prospective Funding Impact Statement	ent										
	2021 Annual Plan (000's)	2022 LTP (000's)	2023 LTP (000's)	2024 LTP (000°s)	2025 LTP (000°s)	2026 LTP (000's)	2027 LTP (000°s)	2028 LTP (000°s)	2029 LTP (000°s)	2030 LTP (000's)	2031 LTP (000's)
(SURPLUS) / DEFICIT OF OPERATING FUNDING											
Sources of Operating Funding											
General rates, uniform annual general charges, rates penalties	\$7,723	\$8,833	\$10,578	\$12,290	\$11,711	\$11,877	\$12,208	\$12,402	\$12,627	\$13,034	\$13,036
Targeted Rates	\$8,184	\$9,119	\$69,63	\$10,057	\$10,929	\$11,342	\$11,645	\$11,732	\$12,034	\$12,425	\$12,763
Subsidies and grants for operating purposes	\$2,896	\$3,103	\$3,113	\$2,660	\$2,638	\$2,704	\$2,769	\$2,838	\$2,910	\$2,983	\$3,057
Fees and charges	\$1,947	\$1,801	\$1,844	\$1,924	\$1,997	\$2,062	\$2,105	\$2,150	\$2,196	\$2,243	\$2,289
Interest and dividends from investments	\$293	\$8	\$257	\$257	\$257	\$257	\$257	\$256	\$256	\$256	\$256
Local authorhies fuel tax, fines, infringement fees, and other receipts	\$959	\$1,009	\$918	\$932	\$903	\$845	\$857	\$871	\$884	\$898	\$911
Total Operating Funding (A)	\$22,002	\$23,873	\$26,349	\$28,121	\$28,436	\$29,088	\$29,840	\$30,248	\$30,907	\$31,839	\$32,312
Applications of Operating Funding											
Payments to staff and suppliers	\$16,609	\$18,670	\$19,127	\$19,236	\$19,727	\$20,133	\$20,695	\$21,062	\$21,451	\$22,326	\$22,651
Finance Costs	\$867	\$904	\$1,096	\$1,422	\$1,650	\$1,704	\$1,826	\$1,888	\$1,886	\$1,892	\$1,941
Other operating funding applications	ŝ	\$0	\$0	ŝ	\$0	\$0	\$0	\$0	\$0	\$	\$0
Total Applications of Operating Funding (B)	\$17,475	\$19,575	\$20,223	\$20,658	\$21,378	\$21,837	\$22,521	\$22,950	\$23,338	\$24,218	\$24,593
Surplus/(Deficit) of Operating Funding (A - B)	\$4,527	\$4,298	\$6,126	\$7,463	\$7,059	\$7,251	\$7,319	\$7,298	\$7,570	\$7,621	\$7,720
(SURPLUS) / DEFICIT OF CAPITAL FUNDING											
Sources of Capital Funding											
Subsidies and grants for capital expenditure	\$2,697	\$8,308	\$3,896	\$4,310	\$2,626	\$2,960	\$2,956	\$2,379	\$2,639	\$3,602	\$3,773
Development and financial contributions	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Increase (decrease) in debt	\$25,626	\$6,316	\$6,382	\$2,621	\$1,263	-\$402	-\$1,365	-\$1,949	-\$932	\$520	-\$156
Gross proceeds from sale of assets	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Lump sum contributions	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Other dedicated capital funding	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Sources of Capital Funding (C)	\$28,323	\$14,624	\$10,277	\$6,931	\$3,890	\$2,559	\$1,590	\$430	\$1,707	\$4,121	\$3,617

	2021 Annual Plan (000's)	2022 LTP (000's)	2023 LTP (000's)	2024 LTP (000's)	2025 LTP (000's)	2026 LTP (000's)	2027 LTP (000's)	2028 LTP (000's)	2029 LTP (000's)	2030 LTP (000's)	2031 LTP (000's)
Application of Capital Funding											
Capital Expenditure:											
- to meet additional demand	\$31	\$96\$	\$1,232	\$1,264	\$346	\$912	\$597	\$38	\$416	\$939	\$641
- to improve the level of service	\$6,000	\$6,937	\$5,271	\$3,634	\$3,390	\$1,616	\$988	\$400	\$981	\$2,226	\$2,198
- to replace existing assets	\$5,102	\$10,478	\$10,095	\$8,733	\$8,232	\$7,190	\$5,396	\$6,967	\$4,882	\$5,543	\$6,661
Increase (decrease) in reserves	\$21,718	\$540	-\$194	\$763	-\$1,020	\$92	\$1,929	\$324	\$2,996	\$3,035	\$1,837
Increase [decrease] of investments	\$0	\$	\$	\$0	\$0	\$0	\$0	\$0	\$0	\$	\$0
Total Applications of Capital Funding (D)	\$32,850	\$18,922	\$16,404	\$14,393	\$10,948	608'6\$	\$8,909	\$7,728	\$9,276	\$11,743	\$11,336
Surplus/(Deficit) of Capital Funding (C - D)	-\$4,527	-\$4,298	-\$6,126	-\$7,463	650'2\$-	-\$7,251	-\$7,319	-\$7,298	075,75-	-\$7,621	-\$7,720
Funding Balance ((A - B) + (C - D))	\$0	\$0	\$0	80	\$0	\$0	80	\$0	80	\$0	\$0

Prospective Statement of Comprehensive Revenue and Expenditure For the years ending 30 June 2021 – 2031

Prospective Statement of Comprehensive Revenue and Expense	nsive Revenue	and Expense	GI.								
	2021 Annual Plan (000's)	2022 LTP (000's)	2023 LTP (000's)	2024 LTP (000°s)	2025 LTP (000's)	2026 LTP (000's)	2027 LTP (000's)	2028 LTP (000°s)	2029 LTP (000's)	2030 LTP (000's)	2031 LTP (000°s)
Revenue											
Rates	\$15,907	\$17,953	\$20,217	\$22,347	\$22,640	\$23,220	\$23,853	\$24,133	\$24,661	\$25,459	\$25,799
Grants and subsidies	\$5,593	\$11,410	\$7,008	\$6,970	\$5,265	\$5,664	\$5,724	\$5,218	\$5,549	\$6,585	\$6,830
Interest revenue	\$43	\$8	\$7	\$7	\$7	\$7	\$7	\$6	9\$	\$6	9\$
Fees and charges	\$1,947	\$1,801	\$1,844	\$1,924	\$1,997	\$2,062	\$2,105	\$2,150	\$2,196	\$2,243	\$2,289
Other revenue	\$1,209	\$1,009	\$1,168	\$1,182	\$1,153	\$1,095	\$1,107	\$1,121	\$1,134	\$1,148	\$1,161
Total operating revenue	\$24,700	\$32,181	\$30,245	\$32,430	\$31,063	\$32,048	\$32,796	\$32,627	\$33,546	\$35,441	\$36,086
Expenditure											
Employee benefit expenses	\$4,236	\$5,369	\$5,834	\$5,903	\$6,036	\$6,166	\$6,295	\$6,437	\$6,575	\$6,720	\$6,864
Finance costs	\$867	\$904	\$1,096	\$1,422	\$1,650	\$1,704	\$1,826	\$1,888	\$1,886	\$1,892	\$1,941
Depreciation and amortisation	\$7,141	\$7,864	\$8,237	\$8,385	\$8,556	\$9,054	\$9,114	\$9,125	\$9,581	\$9,620	\$9,681
Other expenses	\$12,373	\$13,302	\$13,293	\$13,333	\$13,691	\$13,967	\$14,400	\$14,626	\$14,877	\$15,606	\$15,787
Total operating expenditure	\$24,616	\$27,438	\$28,460	\$29,043	\$29,933	\$30,891	\$31,636	\$32,075	\$32,919	\$33,838	\$34,274
Income tax expenses/(benefit)											
Income tax expenses/(benefit)											
Income tax expenses/{benefit}				•	•				•		•
Operating Surplus/(Deficit)	\$84	\$4,742	\$1,784	\$3,387	\$1,129	\$1,157	\$1,160	\$552	\$627	\$1,603	\$1,812
Other comprehensive revenue and expense											
Gain/(loss) on revaluations	\$473	\$15,776	\$0	\$2,986	\$27,044	\$0	\$2,964	\$28,490	\$0	\$3,087	\$30,789
Other Comprehensive Revenue and Expenses Subtotal	\$473	\$15,776	\$0	\$2,986	\$27,044	\$0	\$2,964	\$28,490	\$0	\$3,087	\$30,789
Total comprehensive revenue and expense/(deficit) for the year attributable to Council	\$556	\$20,518	51,784	\$6,373	528,174	\$1,157	\$4,125	\$29,043	\$627	\$4,691	\$32,601

Prospective Statement of Changes in Equity	in Equity										
	2021 Annual Plan (000's)	2022 LTP (000's)	2023 LTP (000's)	2024 LTP (000's)	2025 LTP (000's)	2026 LTP (000's)	2027 LTP (000's)	2028 LTP (000's)	2029 LTP (000°s)	2030 LTP (000's)	2031 LTP (000's)
Equity balance at 30 June											
Equity balance at 1 July	\$394,619	\$413,431	\$433,949	\$435,733	\$442,106	\$470,280	\$471,437	\$475,561	\$504,604	\$505,231	\$509,922
Comprehensive income for year	\$556	\$20,518	\$1,784	\$6,373	\$28,174	\$1,157	\$4,125	\$29,043	\$627	\$4,691	\$32,601
Equity balance at 30 June	\$395,175	\$433,949	\$435,733	\$442,106	\$470,280	\$471,437	\$475,561	\$504,604	\$505,231	\$509,922	\$542,523
Components of Equity											
Retained earnings 30 June											
Retained Earnings at 1 July	\$142,322	\$161,904	\$166,323	\$168,451	\$171,226	\$173,485	\$174,590	\$173,860	\$174,128	\$171,798	\$170,405
Net Surplus/(Deficit)	\$84	\$4,742	\$1,784	\$3,387	\$1,129	\$1,157	\$1,160	\$552	\$627	\$1,603	\$1,812
Transfers to/ (from) reserves	-\$1,024	-5324	\$344	-\$612	\$1,130	-\$53	-\$1,890	-\$285	-\$2,957	-\$2,996	-\$1,797
Retained earnings 30 June	\$142,381	\$166,323	\$168,451	\$171,226	\$173,485	\$174,590	\$173,860	\$174,128	\$171,798	\$170,405	\$170,420
Revaluation Reserves 30 June											
Revaluation Reserves at 1 July	\$241,483	\$242,425	\$258,201	\$258,201	\$261,187	\$288,231	\$288,231	\$291,196	\$319,686	\$319,686	\$322,773
Revaluation Gains	\$473	\$15,776	\$0	\$2,986	\$27,044	\$0	\$2,964	\$28,490	\$0	\$3,087	\$30,789
Revaluation Reserves 30 June	\$241,956	\$258,201	\$258,201	\$261,187	\$288,231	\$288,231	\$291,196	\$319,686	\$319,686	\$322,773	\$353,562
Council created Reserves 30 June											
Council Created Reserves at 1 July	\$9,750	\$50,6\$	\$9,361	\$9,017	\$9,629	\$8,499	\$8,552	\$10,442	\$10,727	\$13,684	\$16,680
Transfers to / (from) reserves	\$1,027	\$324	-\$344	\$612	-\$1,130	\$53	\$1,890	\$285	\$2,957	\$2,996	\$1,797
Council created Reserves 30 June	\$10,774	\$9,361	\$9,017	\$9,629	\$8,499	\$8,552	\$10,442	\$10,727	\$13,684	\$16,680	\$18,477
Other comprehensive revenue and expense Reserve 30 June	eserve 30 June										
Other comprehensive revenue and expense Reserves at 1 July	\$64	\$64	\$64	\$64	\$64	\$64	\$64	\$64	\$64	\$64	\$64
Transfers to / (from) reserves	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Other comprehensive revenue and expense Reserve 30 June	\$64	\$64	\$64	\$64	\$64	\$64	\$64	\$64	\$64	\$64	\$64
Components of Equity	\$395,175	\$433,949	\$435,733	\$442,106	\$470,280	\$471,437	\$475,561	\$504,604	\$505,231	\$509,922	\$542,523

Prospective Statement of Financial Position For the years ending 30 June 2021 – 2031

Prospective Statement of Financial Position	osition										
	2021 Annual Plan (000's)	2022 LTP (000°s) LTP	2023 (000's) LTP	2024 (000's) LTP	2025 (000's) LTP	2026 (000°s)	2027 LTP (000°s) LTP	2028 (000's) LTP	2029 (000's) LTP	2030 (000's) LTP	2031 (000's)
Assets											
Current assets											
Cash & cash equivalents	\$3,689	\$13,253	\$12,942	\$13,585	\$12,488	\$12,574	\$14,497	\$14,817	\$17,810	\$20,843	\$22,676
Debtors & other receivables	\$5,251	\$2,514	\$2,561	\$2,606	\$2,653	\$2,701	\$2,749	\$2,799	\$2,851	\$2,903	\$2,955
Assets held for sale	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Other financial assets	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Current Assets	\$8,941	\$15,767	\$15,503	\$16,191	\$15,141	\$15,276	\$17,245	\$17,616	\$20,661	\$23,746	\$25,631
Non-current assets											
Council Controlled Organisation	\$8,695	\$11,010	\$11,010	\$11,010	\$11,010	\$11,010	\$11,010	\$11,010	\$11,010	\$11,010	\$11,010
Intangible assets	\$329	\$37	\$33	\$33	\$32	\$98	\$81	\$64	\$50	\$34	\$107
Assets Under Construction	\$1,474	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Other Financial Assets	\$366	\$418	\$418	\$419	\$419	\$420	\$420	\$421	\$421	\$422	\$423
Investment Property	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Property, Plant and Equipment	\$407,540	\$447,288	\$455,652	\$463,883	\$494,342	\$494,939	\$495,787	\$522,573	\$519,286	\$521,477	\$552,011
Derivative Financial Instruments	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Non-current assets	\$418,405	\$458,753	\$467,114	\$475,346	\$505,803	\$506,468	\$507,298	\$534,069	\$530,768	\$532,943	\$563,551
Total Assets	\$427,346	\$474,520	\$482,617	\$491,536	\$520,944	\$521,743	\$524,544	\$551,684	\$551,428	\$556,689	\$589,182

	2021 Annual Plan (000's)	2022 LTP (000's) LTP	2023 (000's) LTP	2024 (000's) LTP	2025 (000's) LTP	2026 (000's)	2027 LTP (000's) LTP	2028 (000's) LTP	2029 (000's) LTP	2030 (000's) LTP	2031 (000's)
Liabilities											
Current liabilities											
Creditors & other payables	\$2,807	\$2,930	\$2,992	\$3,050	\$3,111	\$3,175	\$3,236	\$3,302	\$3,370	\$3,438	\$3,506
Employee benefit liabilities	\$374	\$446	\$454	\$462	\$470	\$479	\$487	\$495	\$504	\$513	\$522
Tax payable	\$3	\$3	\$3	\$3	\$3	\$3	\$3	\$3	\$3	\$3	\$3
Borrowings	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$395	\$425	\$435	\$444	\$453	\$463	\$473	\$484	\$494	\$505	\$516
Total Current Liabilities	\$3,579	\$3,804	\$3,884	\$3,959	\$4,039	\$4,120	\$4,199	\$4,285	\$4,371	\$4,460	\$4,547
Non-current liabilities											
Deferred Tax	\$32	\$32	\$32	\$32	\$32	\$32	\$32	\$32	\$32	\$32	\$32
Employee benefit liabilities	\$38	\$47	\$48	\$49	\$50	\$51	\$52	\$53	\$54	\$55	\$56
Provisions	\$2,222	\$2,371	\$2,371	\$2,371	\$2,371	\$2,371	\$2,371	\$2,371	\$2,371	\$2,371	\$2,371
Borrowings	\$25,626	\$33,734	\$40,116	\$42,737	\$44,000	\$43,599	\$42,234	\$40,285	\$39,352	\$39,872	\$39,716
Derivative financial intruments	\$673	\$583	\$433	\$283	\$173	\$134	\$95	\$55	\$16	-\$23	-\$62
Total Non-Current Liabilities	\$28,591	\$36,767	\$43,000	\$45,471	\$46,626	\$46,186	\$44,783	\$42,796	\$41,826	\$42,307	\$42,113
Total Liabilities											
Net Assets	\$395,175	\$433,949	\$435,733	\$442,106	\$470,280	\$471,437	\$475,561	\$504,604 \$	\$505,231 \$	\$ 226,922	\$542,523
Equity											
Retained Earnings	\$142,381	\$166,323	\$168,451	\$171,226	\$173,485	\$174,590	\$173,860	\$174,128	\$171,798	\$170,405	\$170,420
Restricted Reserves	\$10,774	\$9,361	\$9,017	\$9,629	\$8,499	\$8,552	\$10,442	\$10,727	\$13,684	\$16,680	\$18,477
Revaluation reserves	\$241,956	\$258,201	\$258,201	\$261,187	\$288,231	\$288,231	\$291,196	\$319,686	\$319,686	\$322,773	\$353,562
Other comprehensive revenue and expense reserve	\$64	\$64	\$64	\$64	\$64	\$64	\$64	\$64	\$64	\$64	\$64
Total Equity	\$395,175	\$433,949	\$435,733	\$442,106	\$470,280	5471,437	\$475,561	\$504,604	\$505,231 \$	\$ 226,922	5542,523

Prospective Cashflow Statement											
	2021 Annual Plan (000's)	2022 LTP (000's)	2023 LTP (000's)	2024 LTP (000's)	2025 LTP (000's)	2026 LTP (000's)	2027 LTP (000's)	2028 LTP (000's)	2029 LTP (000's)	2030 LTP (000's)	2031 LTP (000's)
Net Cashflow Operating Activities											
Cash was provided from:											
Rates Revenue	15,775	17,953	20,196	22,328	22,620	23,199	23,833	24,112	24,639	25,437	25,777
Fees, charges, and other receipts (including donations)	1,947	1,801	1,837	1,917	1,991	2,055	2,098	2,142	2,188	2,235	2,282
Interest Received	43	00	7	7	7	7	7	9	9	9	9
Dividends received	250	•	250	250	250	250	250	250	250	250	250
Grants and Subsidies	4,759	11,410	6,997	6'929	5,253	5,652	5,713	5,205	5,536	6,572	6,817
Other Revenue	1,209	754	766	781	792	805	817	830	843	857	871
Cash was provided from:	23,983	31,926	30,054	32,243	30,913	31,968	32,717	32,546	33,464	35,358	36,003
Cash was applied to:											
Payment Staff & Suppliers	16,644	18,670	19,054	19,168	19,654	20,058	20,622	20,985	21,372	22,244	22,572
Interest Paid	867	904	1,096	1,422	1,650	1,704	1,826	1,888	1,886	1,892	1,941
Cash was applied to:	17,511	19,575	20,150	20,590	21,305	21,762	22,449	22,872	23,258	24,137	24,514
Net Cashflow Operating Activities	6,472	12,352	9,905	11,653	809'6	10,206	10,268	9,673	10,206	11,221	11,489
Net Cashflow Investment Activities											
Cash was provided from:											
Proceeds from Investments realised		,	,	•	,	,	•	•	•	•	'
Proceeds sale of property, plant and equipment	•	•	•	•	•	•	•	•	•	•	'
Proceeds from investment property	•	•	•	•	•	•	•	•	•	•	•
Movement in Westpac bonds	,	•	,	•	,	,	•	•	•	•	•
Cash was provided from:	1	1	1	1	1	•	1	1	1	1	ı

	2021 Annual Plan (000's)	2022 LTP (000's)	2023 LTP (000's)	2024 LTP (000's)	2025 LTP (000's)	2026 LTP (000's)	2027 LTP (000's)	2028 LTP (000's)	2029 LTP (000's)	2030 LTP (000's)	2031 LTP (000's)
Cash was applied to:											
Purchase of property, plant and equipment	10,907	18,382	16,598	13,629	11,969	9,650	6,980	7,405	6,278	8,707	9,426
Purchase of intangibles	90	٠	•	2	•	68	٠	•	2		74
Purchase of Investments	•	,	,	,	'	'	,	•	,		'
Cash was applied to:	10,997	18,382	16,598	13,631	11,969	9,718	086'9	7,405	6,280	8,707	9,500
Net Cashflow Investment Activities	(10,997)	(18,382)	(16,598)	(13,631)	(11,969)	(9,718)	(6,980)	(7,405)	(6,280)	(8,707)	(9,500)
Net Cashflow Finance Activities											
Cash was provided from:											
Proceeds from borrowings	5,383	7,702	7,856	4,488	3,354	1,857	986	452	1,491	3,017	2,492
Capital works loan repayments	,	,	,	,	,	,	,	,	,	,	'
Cash was provided from:	5,383	7,702	7,856	4,488	3,354	1,857	986	452	1,491	3,017	2,492
Cash was applied to:											
Tenant contributions received	•	•	•	•	•	•	•	•	•	•	•
Repayment of borrowings	•	1,348	1,474	1,866	2,091	2,259	2,351	2,401	2,423	2,498	2,649
Cash was applied to:	-	1,348	1,474	1,866	2,091	2,259	2,351	2,401	2,423	2,498	2,649
Net Cashflow Finance Activities	5,383	6,354	6,382	2,621	1,263	(402)	(1,365)	(1,949)	(932)	520	(156)
Cash Balance											
Cash Balance											
Net increase/(decrease) in cash held	859	324	(311)	643	(1,097)	86	1,923	320	2,993	3,033	1,833
Total cash resources at start of the year	2,831	12,929	13,253	12,942	13,585	12,488	12,574	14,497	14,817	17,810	20,843
Cash Balance	3,689	13,253	12,942	13,585	12,488	12,574	14,497	14,817	17,810	20,843	22,676
Cash Balance	12,929	13,253	12,942	13,585	12,488	12,574	14,497	14,817	17,810	20,843	22,676

Prospective Reconciliation of Net Surplus to Operating Activities For the years ending 30 June 2021 – 2031

Prospective Reconciliation of Net Surplus to Operating Activities	erating Acti	vities									
	2021 All of Council LTP Budget (000's)	2022 All of Council LTP Budget (000's)	2023 All of Council LTP Budget (000's)	2024 All of Council LTP Budget (000's)	2025 All of Council LTP Budget (000's)	2026 All of Council LTP 2027 All of Council LTP 2028 All of Council LTP Budget Budget Budget (000's) (000's)	2027 All of Council LTP Budget (000's)		2029 All of Council LTP Budget (000's)	2029 All of 2030 All of 2031 All of Council LTP Council LTP Council LTP Budget Budget Budget (000's) (000's) (000's)	2031 All of Council LTP Budget (000's)
Operating Surplus/(Deficit)	\$84	\$4,742	\$1,784	\$3,387	\$1,129	\$1,157	\$1,160	\$552	\$627	\$1,603	\$1,812
Adjusting for non cash items											
Gain on Swap	\$202	-\$254	-\$150	-\$150	-\$109	-\$39	-\$39	-\$39	-\$39	-\$39	-\$39
Depreciation and amortisation	\$7,141	\$7,864	\$8,237	\$8,385	\$8,556	\$9,054	\$9,114	\$9,125	\$9,581	\$9,620	\$9,681
	57,427	\$12,352	\$9,871	\$11,622	\$9,576	\$10,172	\$10,235	\$9,638	\$10,169	\$11,184	\$11,454
Movement in Working Capital											
Increase in Debtors	-\$1,041	\$0	-\$45	-543	-\$45	-548	-\$45	-548	-\$50	-\$51	-\$51
Increase in creditors	\$68	\$0	\$62	\$58	\$61	\$64	\$61	\$66	\$68	\$68	\$68
Employee benefits	\$18	\$0	\$8	\$8	\$8	\$9	\$8	\$8	\$9	\$9	\$9
Other liabilities	\$0	\$0	\$9	\$8	\$8	\$9	\$9	\$9	\$10	\$11	\$9
Total movement in working capital	-\$955	\$0	\$34	\$31	\$32	\$34	\$33	\$35	\$37	\$37	\$35
Net Cash flow from operating activities	\$6,472	\$12,352	506'68	\$11,653	809'68	\$10,206	\$10,268	\$9,673	\$10,206	\$11,221	\$11,489

Prospective Reconciliation of Net Surplus / (Deficit) to Council Funding Impact Statement For the years ending 30 June 2021 – 2031

Reconciliation of Prospective Funding Impact Statement and Prospective Statement of Comprehensive Revenue and Expense	ding Impact St	tatement a	nd Prospec	tive Staten	nent of Com	prehensive	Revenue a	nd Expense			
	2021 Annual Plan (000's)	2022 LTP (000's)	2023 LTP (000's)	2024 LTP (000's)	2025 LTP (000's)	2026 LTP (000's)	2027 LTP (000's)	2028 LTP (000's)	2029 LTP (000's)	2030 LTP (000's)	2031 LTP (000's)
Revenue											
Prospective Statement of Comprehensive Revenue Expenditure	evenue Expenditu	ire									
Total Operating Revenue	\$24,700	\$32,181	\$30,245	\$32,430	\$31,063	\$32,048	\$32,796	\$32,627	\$33,546	\$35,441	\$36,086
Summary Funding Impact Statement											
Sources of operating funding											
Total sources of operating funding	\$22,002	\$23,873	\$26,349	\$28,121	\$28,436	\$29,088	\$29,840	\$30,248	\$30,907	\$31,839	\$32,312
Add sources of capital funding											
Subsidies and grants for capital expenditure	\$2,697	\$8,308	\$3,896	\$4,310	\$2,626	\$2,960	\$2,956	\$2,379	\$2,639	\$3,602	\$3,773
Development and financial contributions	\$0	\$0	\$0	0\$	\$0	\$0	0\$	\$0	\$0	0\$	\$0
Gain disposal of assets	\$0	0\$	\$0	\$0	0\$	\$0	\$0	\$0	0\$	\$0	\$0
Gain on changes in fair value of investment property and revaluation of financial assets	\$0	\$0	\$0	80	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Vested assets	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Summary Funding Impact Statement	\$24,700	\$32,181	\$30,245	\$32,430	\$31,063	\$32,048	\$32,796	\$32,627	\$33,546	\$35,441	\$36,086
)									

	2021 Annual Plan (000's)	2022 LTP (000's)	2023 LTP (000's)	2024 LTP (000's)	2025 LTP (000's)	2026 LTP (000's)	2027 LTP (000's)	2028 LTP (000's)	2029 LTP (000's)	2030 LTP (000's)	2031 LTP (000's)
Expenditure											
Prospective Statement of Comprehensive Revenue Expenditure	Revenue Expendit	ıre									
Total Operating Expenditure	-\$24,616	-\$27,438	-\$28,460	-\$29,043	-\$29,933	-\$30,891	-531,636	-\$32,075	-\$32,919	-533,838	-534,274
Summary Funding Impact Statement											
Application of operating fund											
Total application of operating funding	-\$17,475	-\$19,575	-\$20,223	-\$20,658	-\$21,378	-\$21,837	-\$22,521	-\$22,950	-\$23,338	-\$24,218	-\$24,593
Add application of capital funding											
Loss on disposal of asset	0\$	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Loss on changes in fair value of investment property and revaluation of financial assets	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	80	\$0
Increase/[decrease] in provisions	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Depreciation and amortisation expense	-\$7,141	-\$7,864	-\$8,237	-\$8,385	-\$8,556	-\$9,054	-\$9,114	-\$9,125	-\$9,581	-\$9,620	-\$9,681
Summary Funding Impact Statement	-\$24,616	-\$27,438	-\$28,460	-\$29,043	-\$29,933	-\$30,891	-\$31,636	-\$32,075	-\$32,919	-\$33,838	-\$34,274

Prospective Statement of Special Funds Reserves

For the years ending 30 June 2021 – 2031

Prospective Statement of Special Funds Reserves	al Funds Reserves											
		2021 Annual Plan (000's)	2022 LTP (000's)	2023 LTP (000's)	2024 LTP (000's)	2025 LTP (000°s)	2026 LTP (000°s)	2027 LTP (000's)	2028 LTP (000's)	2029 LTP (000's)	2030 LTP (000's)	2031 LTP (000's)
Council Created Reserve												
Kumara Township Fund												
Opening Balance	: :	•	٠	٠	٠	٠	٠	٠	٠	•	•	
Deposits	Township tunding tor the purpose of	14	14	14	15	15	15	16	16	16	17	17
Withdrawals	Community related projects	(14)	(14)	(14)	(15)	(15)	(15)	(16)	(16)	(16)	(17)	(17)
Closing Balance		٠	•	•	٠	٠	٠	•	٠	•	•	,
Hari Hari Township Fund												
Opening Balance		2	2	2	2	2	2	2	2	2	2	2
Deposits	Township funding for the purpose of	14	14	14	15	15	15	16	16	16	17	17
Withdrawals		(14)	(14)	(14)	(15)	(15)	(15)	(16)	(16)	(16)	(17)	(17)
Closing Balance		2	2	2	2	2	2	2	2	2	2	2
Whataroa Township Fund												
Opening Balance	: :	Ţ	2	2	2	2	2	2	2	2	2	2
Deposits	Township tunding for the purpose of	14	14	14	15	15	15	16	16	16	17	17
Withdrawals		(14)	(14)	(14)	(15)	(15)	(15)	(16)	(16)	(16)	(17)	(17)
Closing Balance		1	2	2	2	2	2	2	2	2	2	2
Ross Township Fund												
Opening Balance	:	•	П	П	T	1	1	П	П	П	П	1
Deposits	Township tunding for the purpose of	14	14	14	15	15	15	16	16	16	17	17
Withdrawals		(14)	(14)	(14)	(15)	(15)	(15)	(16)	(16)	(16)	(17)	(17)
Closing Balance		٠	1	1	1	1	1	1	1	1	1	1
Haast Township Fund												
Opening Balance		•	(3)	(3)	(3)	(3)	(3)	(3)	(3)	(3)	(3)	(3)
Deposits	Township tunding for the purpose of	14	14	14	15	15	15	16	16	16	17	17
Withdrawals		(14)	(14)	(14)	(15)	(15)	(15)	(16)	(16)	(16)	(17)	(17)
Closing Balance		•	(3)	(3)	(3)	(3)	(3)	(3)	(3)	(3)	(3)	(3)
Franz Josef Township Fund												
Opening Balance	4	2	2	2	2	2	2	2	2	2	2	2
Deposits	community related projects	35	35	36	37	37	38	39	40	41	42	42
Withdrawals		(32)	(32)	(36)	(37)	(37)	(38)	(38)	(40)	(41)	(42)	(42)
Closing Balance		2	2	2	2	2	2	2	2	2	2	2

		2000										
		2021 Annual Plan (000's)	2022 LTP (000's)	2023 LTP (000's)	2024 LTP (000's)	2025 LTP (000's)	2026 LTP (000's)	2027 LTP (000's)	2028 LTP (000's)	2029 LTP (000's)	2030 LTP (000's)	2031 LTP (000's)
Fox Township Fund												
Opening Balance	To a company of a selection of the selec	-	-	-	-	-	-	-	-	-	-	-
Deposits	Township randing for the purpose of community related projects	ξ	ξ	8	37	37	æ	8	\$	4	42	45
Withdrawals		(35)	(35)	(36)	(37)	(37)	8	<u>(8</u>	(40)	(41)	(42)	(42)
Closing Balance		-	-	-	-	-	-	-	-	-	-	-
Kokatahi/Kowhitirangi Township												
Opening Balance		Ф	-	-	-	-	-	-	-	-	-	-
Deposits	Lownship funding for the purpose of community related projects	'	ω	ω	ω	σ	σ	n	ø	o	유	유
Withdrawals		1	@	@	@	ව	ව	ව	ව	ව	9	Ð
Closing Balance		9	-	-	_	-	-	-	-	-	-	-
Foreshore Protection Fund												
Opening Balance		20	20	20	20	20	20	20	20	20	20	20
Deposits	replacement on the foreshore	1	1	1	1	'	'	'	'	1	'	1
Withdrawals		1	١	١	1	١	'	1	1	1	1	1
Closing Balance		20	20	20	20	20	20	20	20	20	20	20
Glacier Country Promotions												
Opening Balance	Targeted rates collected from Glacier	'	'	'	'	'	'	'	'	'	'	•
Deposits	Country to provide funding for	89	8	98	8	8	7-	72	74	92	77	55
Withdrawals	marketing projects.	(65)	(65)	(99)	(68)	(69)	E	(72)	(74)	(76)	(77)	(73)
Closing Balance		1	1	1	1	1	1	1	1	1	1	1
The Preston Bush Trust												
Opening Balance	Mr Preston donated the reserve to the	00	-	-	-	-	-	-	-	-	-	-
Deposits	Council. This fund was for the community to beautify the bush with	9	ı	1	1	ı	ı	1	ı	ı	1	ı
Withdrawals	tracks and interpretation boards.	9	1	1	1	1	1	1	1	1	1	1
Closing Balance		00	-	-	-	-	-	-	-	-	-	-
Hari Hari Community Complex												
Opening Balance	The Hari Hari Pony Club land was sold	88	88	88	88	88	88	88	88	88	88	88
Deposits	and the funding was to go towards a new community complex (Aposther	1	ı	1	1	1	1	1	1	1	1	1
Withdrawals	\$100000 is allocated from the Reserve	1	1	1	1	1	'	'	1	1	'	1
Closing Balance		88	88	88	88	88	88	88	88	89	88	88
Guy Menzies Day												
Opening Balance		-	-	-	-	-	-	-	-	-	-	-
Deposits	Surplus from Guy Menzies Day event.	1	-	-	1	-	-	1	1	-	1	1
Withdrawals		•	•	•	•	•	1	•	•	•	•	•
Closing Balance		_	-	-	-	-	-	-	-	_	-	-

		2021 Annual Plan (000's)	2022 LTP (000's)	2023 LTP (000's)	2024 LTP (000's)	2025 LTP (000's)	2026 LTP (000's)	2027 LTP (000's)	2028 LTP (000's)	2029 LTP (000's)	2030 LTP (000's)	2031 LTP (000's)
Cycleway												
Opening Balance	Road reserve sold to Westland Dairies	'	'	'	'	'	'	١	١	'	'	'
Deposits	allocated to fund towards construction	'	'	'	'	'	'	'	'	'	'	1
Withdrawals	of Wilderness Trail	•	1	•	•	•	1	•	•	•		1
Closing Balance		1	1	1	1	1	1	1	1	1	1	1
Marks Road Reserve												
Opening Balance	Funds from sale of Marks Road Property	균	28	99	99	168	28	89	168	99	28	200
Deposits	to be used for Haast Civil Defence	•	'	'	•	•	'	'	'	'	'	1
Withdrawals	(50%) and Haast community (50%)		1	•	•		1	1				1
Closing Balance		191	168	168	168	168	168	168	168	168	168	168
Westland Racing Club												
Opening Balance		'	520	520	520	520	520	520	520	520	520	520
Deposits	westland Hacing Ciub transferred the	•	'	'	'	•	1	•	1	•	•	•
Withdrawals			1	•	•		1					
Closing Balance		1	250	250	250	250	220	250	250	220	250	250
General Rates Reserve												
Opening Balance		٠	•	(1,314)	(1,341)	(185)	(5)	(33)	٠	٠	•	•
Deposits	General rates funding.	'	(1,314)	(23)	1,156	90	೫	೫	'	•	1	1
Withdrawals		٠	•	•	•	٠	١	•	1	٠	١	1
Closing Balance		1	(1,314)	(1,341)	(185)	(73)	(33)	1	1	1	1	1
Emergency Contingency Fund												
Opening Balance		ន	ន	æ	æ	S	263	1,063	1,563	2,063	2,563	3,063
Deposits	nates collected to support westland in a Civil Defence emercency	'	'	'	'	200	200	200	200	200	200	200
Withdrawals		1	1	1	1	1	1	ı	1	1	١	1
Closing Balance		8	8	8	8	263	1,063	1,563	2,063	2,563	3,063	3,563
Transportation Asset Renewal												
Opening Balance		1,055	828	1,249	1,885	2,400	2,635	2,943	3,222	3,468	3,792	4,082
Deposits	Fortunding the renewal or roads and bridges	1,197	1,620	1,624	1,624	1,624	1,730	1,730	1,730	1,841	1,841	1,841
Withdrawals	i	(343)	(1,029)	(388)	(1,109)	(1,390)	(1,421)	(1,451)	(1,483)	(1,516)	(1,552)	(1,585)
Closing Balance		1,303	1,249	1,885	2,400	2,635	2,943	3,222	3,468	3,792	4,082	4,338
Water Asset Renewal												
Opening Balance	e de la constante de la consta	2,376	3,076	3,742	4,759	5,631	6,529	7,015	7,333	7,049	8,295	9,169
Deposits	supplies network.	1,169	1,306	1,400	1,402	1,402	1,437	1,437	1,435	1,469	1,479	1,510
Withdrawals		(178)	(640)	(383)	(223)	(203)	(321)	(1,118)	(1,719)	(223)	(909)	(774)
Closing Balance		3,367	3,742	4,759	5,631	6,529	7,015	7,333	7,049	8,295	9,169	9,304

		2021 Annual Plan (000°s)	2022 LTP (000°s)	2023 LTP (000°s)	2024 LTP (000°s)	2025 LTP (000°s)	2026 LTP (000°s)	2027 LTP (000°s)	2028 LTP (000°s)	2029 LTP (000°s)	2030 LTP (000°s)	2031 LTP (000°s)
Wastewater Asset Renewal												
Opening Balance	the forest and the state of the	2,628	1,828	2,232	627	(1,016)	(3,319)	(4,895)	(4,599)	(5,018)	(4,681)	(3,934)
Deposits	For randing the renewal or the sewerade perwork	570	786	952	989	1,028	1,136	1,166	1,137	1,212	1,242	1,243
Withdrawals		(358)	(383)	(2,556)	(2,632)	(3,332)	(2,712)	(870)	(1,556)	(875)	(495)	(1,319)
Closing Balance		2,840	2,232	627	(1,016)	(3,319)	(4,895)	(4,599)	(5,018)	(4,681)	(3,934)	(4,010)
Storm Water Asset Renewal												
Opening Balance		892	17.7	525	534	621	435	542	765	726	1,035	1,311
Deposits	For funding the renewal of the Storm	324	439	468	471	471	513	513	514	559	280	280
Withdrawals		9	(685)	(459)	(384)	(929)	(406)	(230)	(553)	(221)	(283)	(252)
Closing Balance		1,211	525	534	621	435	542	765	726	1,035	1,311	1,619
Solid Waste Asset Renewal												
Opening Balance	conjector lessons on existent acid	·		52	20	75	102	129	156	184	213	241
Deposits	For randing are renewal or renese transfer stations and landfills	•	52	52	52	27	27	27	78	78	78	8
Withdrawals		•		٠	•			٠	•	•	•	
Closing Balance		•	25	20	75	102	129	156	184	213	241	272
Parks Asset Renewal												
Opening Balance	For funding Parks, Reserves, Public	492	(52)	(106)	(544)	(813)	(1,129)	(752)	(416)	(132)	202	537
Deposits	Toilets, Swimming Pools, and	116	516	553	555	596	621	989	209	909	603	615
Withdrawals	Cemeteries asset renewals.	(552)	(570)	(991)	(824)	(912)	(243)	(280)	(323)	(271)	(268)	(235)
Closing Balance		99	(106)	(544)	(813)	(1,129)	(752)	(416)	(132)	202	537	917
Buildings Asset Renewal												
Opening Balance	C = 0.00 C =	642	629	729	746	929	910	533	433	331	235	140
Deposits	nor me renewal of all Council constational buildings	176	392	443	525	288	588	288	620	620	620	929
Withdrawals	, n	(386)	(342)	(426)	(616)	(633)	(664)	(687)	(722)	(716)	(716)	(725)
Closing Balance		432	729	746	929	610	533	433	331	235	140	꾜
Administration Asset Renewal	_											
Opening Balance	For the renewal of office equipment,	₹	367	517	479	379	274	92	ව	വ	(73)	(35)
Deposits	furniture, technical equipment,	228	182	135	147	165	164	212	200	500	133	159
Withdrawals	vehicles, and technology.	(230)	(33	(173)	(248)	(269)	(362)	(297)	(186)	(283)	(212)	(483)
Closing Balance		139	212	479	379	274	92	ම	e e	(73)	(92)	(415)
Library Books Renewal												
Opening Balance		222	211	231	248	564	278	291	302	31	319	326
Deposits	To replace library books.	116	8	78	78	78	%	78	78	78	78	78
Withdrawals		(79)	(09)	(61)	(63)	(64)	(99)	(67)	(69)	(02)	(72)	(74)
Closing Balance		259	231	248	264	278	291	302	311	319	326	331
Council Created Reserve Funds	. 51											
Summary												
Opening Balance		8,821	8,115	8,407	8,020	8,588	7,414	7,421	9,264	9,501	12,410	15,356
Deposits		4,107	4,248	2,868	7,198	6,812	2,063	7,124	7,091	7,361	7,406	7,450
Withdrawals		(2,948)	(3,956)	(6,255)	(6,630)	(386)	(2,056)	(5,281)	(6,854)	(4,452)	(4,459)	(5,704)
Closing Balance		9,980	8,407	8,020	8,588	7,414	7,421	9,264	9,501	12,410	15,356	17,103

		2021 Annual Plan (000°s)	2022 LTP (000°s)	2023 LTP (000°s)	2024 LTP (000°s)	2025 LTP (000°s)	2026 LTP (000°s)	2027 LTP (000°s)	2028 LTP (000°s)	2029 LTP (000°s)	2030 LTP (000°s)	2031 LTP (000's)
Restricted Reserve Funds												
Off-street Parking												
Opening Balance	Monies collected from developments	R	g	g	g	g	g	g	g	R	8	8
Deposits	in town to pay for off-street parking.	•	•	•		•	•		•	•	•	
Withdrawals	IIIIbosed og nielærdistlict nigli	'	•	•	•	•						
Closing Balance		8	8	33	33	33	33	83	33	8	33	33
Reserve Development												
Opening Balance	The second secon	263	317	350	393	437	483	529	929	624	674	724
Deposits	Infollies Collected notificated purposed by BMA/District Plan	62	42	43	44	45	46	47	48	49	20	51
Withdrawals		(164)	(J)					•	•		•	
Closing Balance		161	320	383	437	483	529	929	624	674	724	922
Museum Assistance Fund												
Opening Balance	Originally the Museum Bequest Fund	21	23	72	2	2	2	21	21	21	21	21
Deposits	(\$8,458) and Carnegie Furnishings	٠		٠		٠	٠					
Withdrawals	(\$3,929)	•					•	•	٠	•	•	٠
Closing Balance		21	21	21	23	21	21	21	21	21	21	21
Kumara Endowment Fund												
Opening Balance		358	326	326	326	326	326	356	356	326	326	356
Deposits	Proceeds from sale of Endowment				ľ			ľ	ľ	ľ	ľ	
Withdrawals												•
Closing Balance		358	326	326	356	326	356	326	326	356	356	356
Euphemia Brown Bequest												
Opening Balance	Interest earned on funds administered	24	24	24	24	24	24	24	24	24	24	24
Deposits	by Public Trust Offices for the Estates	•				•	•			•	•	
Withdrawals	of Euphemia & William E. Brown.		•	•	•	•		•	•			
Closing Balance		24	24	24	24	24	24	24	24	24	24	24
Mayoral Relief Fund												
Opening Balance	Contributions from James and	84	78	27	27	58	56	52	24	24	23	22
Deposits	Margaret Isdell Trust, and Coulston	-					-	-	-	-	-	-
Withdrawals	Herbert Trust.	8	ε	E	E	E	8	E	E	8	E	E
Closing Balance		\$	27	27	56	58	52	24	24	23	22	22
Three Mile Domain												
Opening Balance		75	75	7.	74	*	74	74	74	7.	74	74
Deposits	To fund Three Mile Domain costs.			•			•	•	•			
Withdrawals			•	•	•	•						
Closing Balance		75	74	74	74	74	74	74	74	74	74	74
Ross Endowment Land												
Opening Balance	vi elegent transmission annies V	88	89	88	89	89	89	89	89	89	89	89
Deposits	Ross sold over time.	•				•	•					
Withdrawals		9		•	•	•	•	•	•		'	
Closing Balance		88	8	88	89	88	88	88	88	88	88	89

		2021 Annual Plan (000°s)	2022 LTP (000°s)	2023 LTP (000's)	2024 LTP (000°s)	2025 LTP (000°s)	2026 LTP (000's)	2027 LTP (000°s)	2028 LTP (000°s)	2029 LTP (000°s)	2030 LTP (000°s)	2031 LTP (000°s)
Big Brothers Big Sisters												
		€		٠				٠	٠			•
	Grant funding received	•		•					٠			
Withdrawals		•		•			•	•	•			
Closing Balance		E								•		
Hokitika War Memorial												
		•	•	•		·		•	•	•	•	·
	Contributions from RSA parking lease.		٠	٠	٠			٠		٠	٠	•
Withdrawals				•	•					•		
Closing Balance		•	•	•	٠	•	٠	•	•	•	•	•
Community Patrol												
Opening Balance						ľ	•					ľ
Deposits Gran	Grant funding received											
Withdrawals			٠									
Closing Balance			•									
Graffiti												
Opening Balance		9			ľ	ľ				ľ	ľ	ľ
	Grant funding received		ľ		ľ	ľ				ľ		
SIS.												•
Closing Balance		9	•	٠	•	•	•	٠	٠	•	•	•
Tavi Chite												
Occupa Balance		(8)										
	Grant funding received	Ε'	c	c				c		6	c	
S			· 6	· 6	· @	· @	, E	· 6	, E	· @	· 6	· 6
Closing Balance		€	3	3	E	9	3	3	3	Ε	3	E
		3										
Restricted Reserves Funds -												
Summary				į								
Opening Balance		927	922	924	997	1,041	1,085	<u>13</u>	1,178	1,225	1,274	1,324
Deposits		8	46	47	\$	49	20	ਗ	25	ಬ	Š	8
Withdrawals		(192)	€	€	€	€	€	€	€	€	€	€
Closing Balance		795	954	397	1,041	1,085	1,131	1,178	1,225	1,274	1,324	1,374
Depreciation Reserve Funds -												
Summary												
Opening Balance		8,448	7,538	9,144	8,784	8,196	6,416	5,883	7,187	6,924	9,333	11,779
Deposits		3,896	5,348	5,679	5,817	5,979	6,293	6,346	6,348	6,614	6,650	6,692
Withdrawals		(2,737)	(3,743)	(6,039)	(6,405)	(7,759)	(6,825)	(5,042)	(6,611)	(4,205)	(4,203)	(5,446)
Closing Balance		9,607	9,144	8,784	8,196	6,416	5,883	7,187	6,924	9,333	11,779	13,026
Special Funds Reserves -												
Summary												
Opening Balance		9,748	9,037	9,361	9,017	9,629	8,499	8,552	10,441	10,726	13,683	16,680
Deposits		4,170	4,294	5,915	7,246	098'9	7,113	7,175	7,143	7,414	7,460	7,505
Withdrawals		(3,143)	(3,970)	(6,259)	(6,634)	(7,991)	(2,060)	(5,285)	(6,858)	(4,457)	(4,463)	(5,708)
Closing Balance		10,775	9,361	9,017	9,629	8,499	8,552	10,441	10,726	13,683	16,680	18,477

Financial Reporting and Prudence Disclosures

The following information is the Long-term plan disclosure statement for period commencing 1 July 2021.

The purpose of this statement is to disclose the council's planned financial performance in relation to various benchmarks to enable the assessment of whether the council is prudently managing its revenues, expenses, assets, liabilities, and general financial dealings.

The council is required to include this statement in its long-term plan in accordance with the <u>Local Government</u> (<u>Financial Reporting and Prudence</u>) <u>Regulations 2014</u> (the regulations). Refer to the regulations for more information, including definitions of some of the terms used in this statement.

1. Rates affordability

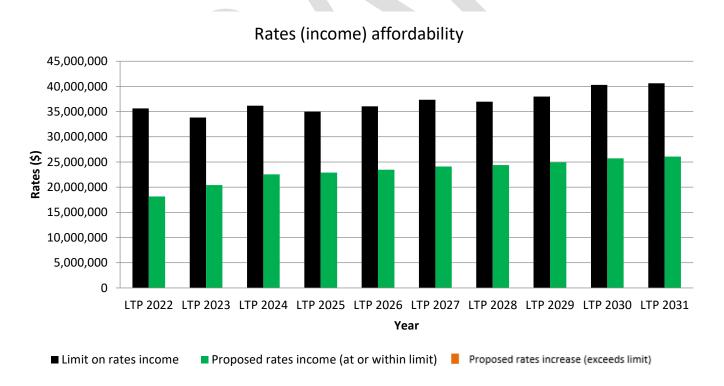
Council meets the rates affordability benchmark if -

- Its planned rates income equals or is less than each quantified limit on rates; and
- Its planned rates increases equal or are less than each quantified limit on rates increases.

Rates (income) affordability

The following graph compares the council's planned rates income with a quantified limit on rates contained in the financial strategy included in this long-term plan. The overall limit for rates revenue is the aggregate of the maximum Council has prescribed for each of its activities (as outlined in the Revenue and Financing Policy). This means the limit for each year is individually set but the range is narrow. The lowest being 47% and the highest being 85% of total income.

Council meets this benchmark in all years of the LTP.

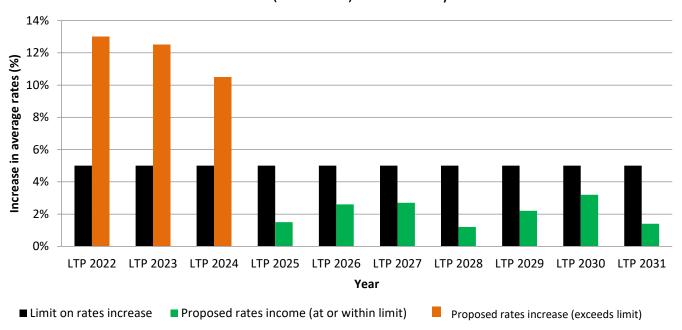


Rates (increases) affordability

The following graph compares the council's planned rates increases with a quantified limit on rates increases contained in the financial strategy included in this long-term plan. The quantified limit is 5%.

Council does not meet the limit on rates increases in Years 1-3 of the LTP.

Rates (increases) affordability

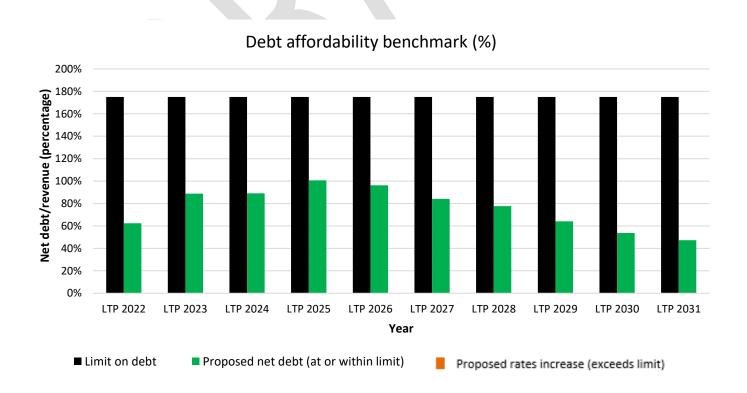


2. Debt affordability

The council meets the debt affordability benchmark if its planned borrowing is within each quantified limit on borrowing.

The following graph compares the council's planned debt with a quantified limit on borrowing contained in the financial strategy included in this long-term plan. The quantified limit is 175%.

Council meets this benchmark in all years of the LTP.

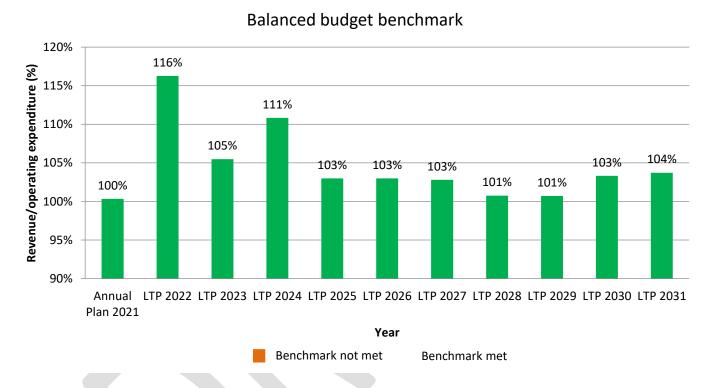


3. Balanced budget benchmark

The following graph displays the council's planned revenue (excluding development contributions, financial contributions, vested assets, gains on derivative financial instruments, and revaluations of property, plant, or equipment) as a proportion of planned operating expenses (excluding losses on derivative financial instruments and revaluations of property, plant, or equipment).

The council meets the balanced budget benchmark if its planned revenue equals or is greater than its planned operating expenses.

Council meets this benchmark in all years of the LTP.



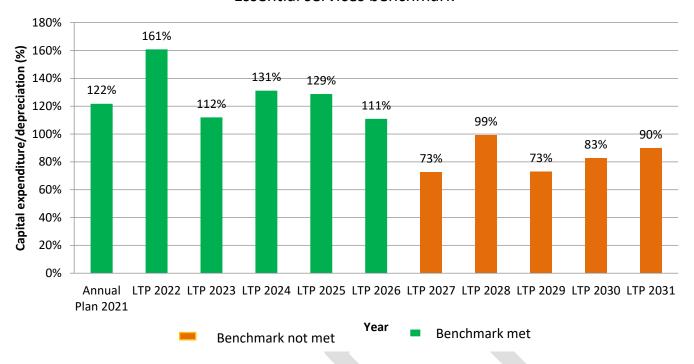
4. Essential services benchmark

The following graph displays the council's planned capital expenditure on network services as a proportion of expected depreciation on network services.

The council meets the essential services benchmark if its planned capital expenditure on network services equals or is greater than expected depreciation on network services.

Council meets this benchmark in the first five years of the LTP.

Essential services benchmark

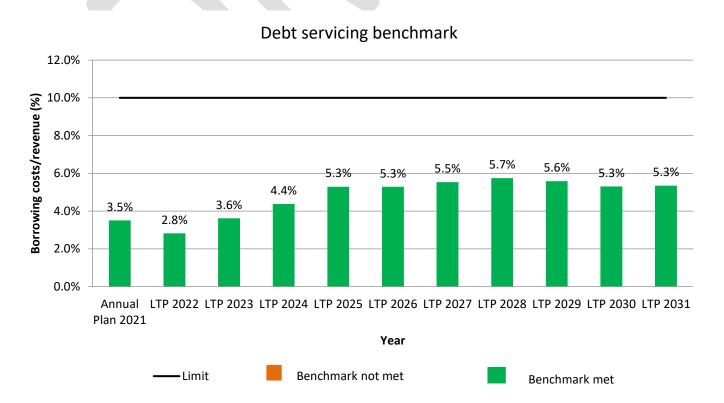


5. Debt servicing benchmark

The following graph displays the council's planned borrowing costs as a proportion of planned revenue (excluding development contributions, financial contributions, vested assets, gains on derivative financial instruments, and revaluations of property, plant, or equipment).

Because Statistics New Zealand projects the council's population will grow more slowly than the national population is projected to grow, it meets the debt servicing benchmark if its planned borrowing costs equal or are less than 10% of its planned revenue.

Council meets this benchmark in all years of the LTP.



Fees and charges 2020/21

ALL FEES AND CHARGES ARE GST INCLUSIVE UNLESS OTHERWISE STATED

Corporate service charges	
Customer enquiries	
First 30 minutes of staff costs, after that pro-rata \$55/ho	ur
Black & White Photocopying	
Single Sided - A4	\$0.30
Single Sided - A3	\$0.50
Double Sided - A4	\$0.40
Double Sided - A3	\$0.60
Single Sided - A2	\$2.60
Single Sided - A1	\$3.60
Single Sided - A0	\$5.10
Overheads - A4	\$0.50
Colour Photocopying	
Single Sided - A4	\$2.60
Single Sided - A3	\$4.10
Double Sided - A4	\$3.60
Double Sided - A3	\$5.10
Laminating	
A4 - Per Page	\$3.10
A3 - Per Page	\$4.10
Binding	
Small - less than 100 pages	\$4.10
Large - more than 100 pages	\$6.10
Scanning and scanning to email	
Large scale format scanning	\$3.00 per scan
Document scanning via photocopy machine	\$1.00 per scan
Requests under the Local Government Official Information	on and Meetings Act (LGOIMA)
First hour of staff costs	Free
First 20 black and white copies	Free
Additional time	\$38 per ½ hour
Black and white copies in excess of 20 pages	\$0.20
Other costs – recovery	Actual cost
Other charges as per fees and charges schedule	

Financial Services

Rates settlement refund processing fee

\$28.75

Marriage services

No longer offered: all enquiries regarding Births, Deaths, or Marriages please free phone 0800 225 252

West	land	Lil	brary	y
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Overdue Charges - per day (Adults) \$0.30 (Max \$9.00)

Referral to Credit Recoveries – Administration fee \$15

DVDs \$3.00

Adult music CDs \$2.00

Book reserve fee FREE

Replacement cards \$2.00

Lost / Damaged Items Replacement Cost

No subscription charges for residents of Westland, Buller, Grey or Selwyn Districts.

No subscription charge is made for exchange students staying with families in the District for six months or more

Interlibrary loans (per item) \$8.00 - \$22

Corporate Interlibrary Loans (per Item) \$41

Book Covering \$4.00 - \$6.00

Computer print outs: single side A4 \$0.30

Computer print outs: double side A4 \$0.40

Computer print outs: single side A4 – colour \$2.60

Photocopying See corporate services charges

Room Hire

Available during library opening hours

History Room \$15 per hour

Digital Learning Centre \$25per hour

\$50 for 4 hour block

\$80 for 8 hour block

Hokitika Museum

Admission fee

Westland residents Free
Adult 16+ (visitors) \$6.00

Youth (visitors) (1 years - 16 years) FREE

Research

In person enquiry first half hour \$5.00

Additional hours thereafter \$30 per half hour

Written research service (per hour)	\$60
Minimum charge	\$30
Special project research	By negotiation
Filming under supervision	\$75/hour
Reproduction/Reprint of collection items	\$30 per ½ hour plus reprint costs
Postage/packing	At cost
Photographs	
Laser copy on card	A5/A4: \$10.00
	A3: \$15
Digital image	\$20
Flash drive for supply of digital images	At Cost
Photocopies	
Photocopying- Black and white A4 and A3	Refer to charges as set out in Corporate Services Charges
Reproduction fees The following charges are for reproduction the above charges	of Museum items for the purposes below, and are additional to
Imagery for reproduction	\$100 per item
Venue Hire	
Carnegie Gallery Hire (per week)	\$60
Carnegie Gallery Hire (per week) Commission on sales	\$60 20%
Commission on sales	20%
Commission on sales	20%
Commission on sales Staff supervision outside normal hours	20%
Commission on sales Staff supervision outside normal hours Sports field charges	20%
Commission on sales Staff supervision outside normal hours Sports field charges Cass Square (season hire)	20% \$60 per hour
Commission on sales Staff supervision outside normal hours Sports field charges Cass Square (season hire) Touch Rugby per season	20% \$60 per hour \$165
Commission on sales Staff supervision outside normal hours Sports field charges Cass Square (season hire) Touch Rugby per season Softball per season	20% \$60 per hour \$165 \$165
Commission on sales Staff supervision outside normal hours Sports field charges Cass Square (season hire) Touch Rugby per season Softball per season Rugby - per season	20% \$60 per hour \$165 \$165 \$900
Commission on sales Staff supervision outside normal hours Sports field charges Cass Square (season hire) Touch Rugby per season Softball per season Rugby - per season Cricket per season	20% \$60 per hour \$165 \$165 \$900 \$165
Commission on sales Staff supervision outside normal hours Sports field charges Cass Square (season hire) Touch Rugby per season Softball per season Rugby - per season Cricket per season Soccer per season	20% \$60 per hour \$165 \$165 \$900 \$165
Commission on sales Staff supervision outside normal hours Sports field charges Cass Square (season hire) Touch Rugby per season Softball per season Rugby - per season Cricket per season Soccer per season Cass Square (casual use)	\$165 \$165 \$165 \$900 \$165 \$900
Commission on sales Staff supervision outside normal hours Sports field charges Cass Square (season hire) Touch Rugby per season Softball per season Rugby - per season Cricket per season Soccer per season Cass Square (casual use) Daily	20% \$60 per hour \$165 \$165 \$900 \$165 \$900
Commission on sales Staff supervision outside normal hours Sports field charges Cass Square (season hire) Touch Rugby per season Softball per season Rugby - per season Cricket per season Soccer per season Cass Square (casual use) Daily Hourly	20% \$60 per hour \$165 \$165 \$900 \$165 \$900
Commission on sales Staff supervision outside normal hours Sports field charges Cass Square (season hire) Touch Rugby per season Softball per season Rugby - per season Cricket per season Soccer per season Cass Square (casual use) Daily Hourly Wildfoods Festival	\$165 \$165 \$165 \$900 \$165 \$900 \$155 \$900

Cemetery Charges Hokitika New grave (includes plot, interment and maintenance in \$1,703 perpetuity) Ashes: plot purchase and interment (includes plot in Ashes \$477 Garden area and opening of plot) Pre-purchase new Plot \$1,299 Dig Grave site to extra depth \$124 Interment on Saturday, Sunday or Public Holiday \$269 Additional Cost to excavate grave on Saturday, Sunday or \$349 **Public Holiday** Reopen a grave site \$683 \$139 Intern Ashes in an existing grave \$644 New grave in RSA area Reopen a grave in the RSA Area \$644 Intern a child under 12 in Lawn Area \$1,703 \$387 Intern a child under 12 in children's section Intern a child under 18 months in the children's section \$181 Research of cemetery records for family trees per hour (one \$35 hour minimum charge) Muslim boards At cost Ross and Kumara New grave (includes plot, interment and maintenance in \$1703 perpetuity) Inter a child under 18 months in a new grave \$451 Pre-purchase new plot \$1299 Bury Ashes (including registration) \$387 \$683 Reopen a grave site Research of cemetery records for family trees per hour (one \$35 hour minimum charge) **Land Information Services** Land online Search—CT or Plan Instrument \$15 Land Information GIS Map-A4 \$10.00 GIS Map- A4 with aerial photos \$15 GIS Map - A3 \$20.40 GIS Map - A3 with aerial photos \$31 GIS Client Services (per hour) \$100

Property Files	
Property File	\$30 per file request
Animal Control	
Dog control	
Standard Registration	
Certified Disability Assist Dog	NIL
Registration Fee: Hokitika and Kaniere township (urban)	\$74
Registration Fee: Other Areas	\$58.50
Responsible Owners	
nspection fee (first year)	\$50
Registration Fee: all areas	\$50
Dangerous dogs	
Registration Fee: all areas	Standard registration fee plus 50%
ate Registration	
Registration Penalty –from 1 August	50% of applicable registration fee
og Impounding Fees	
irst Impounding Offence	\$82
econd Impounding Offence	\$164
hird Impounding Offence	\$245
Second & third impounding will apply if occurring within 12	months of the first impounding date.
Feeding per day	\$30
Call-out for Dog Reclaiming (after hours)	\$150
Microchipping per dog	\$30
nvestigations	
nvestigation Fee	\$150 per hour
mpounding Act	
Stock Control Callout Fees	\$225 per callout
Stock poundage and sustenance Fees	Cattle, horse, deer, mule: \$30/head/day Sheep, goats, pigs, other animals: \$10/head/day
Environmental Services	
Food Act 2014	
Registration fee	\$200 (initial registration) \$150 (renewal of registration)
Verification fee (audit)	\$200 flat rate plus \$150 per hour (\$100 per hour administration time after first 30 minutes)

Compliance and Monitoring fee	\$150 per hour (\$100 per hour administration time)
Health Act 1956	
Hairdressers Registration	\$388
Offensive Trade Registration	\$388
Mortuary Registration	\$388
Camping Ground Registration	\$388
Camping Ground - fewer than 10 sites	\$286
Transfer of Registration	50% of registration fee
Overdue Health Act Licences	50% penalty day after expiry date

LGA Activities	
Trading in Public Places (hawkers and mobile Shops)	
Full Year	\$500
1 October to 31 March only	\$350
50% penalty fee for trading outside of this period	

Activities under other Legislation

Amusement Devices

For one device, for the first seven days of proposed operation or part thereof.	\$11.50
For each additional device operated by the same owner, for the first seven days or part thereof.	\$2.30
For each device, for each further period of seven days or part thereof.	\$1.15
Class A Gaming	

Class 4 Gaming

Class 4 Gambling Venue	\$287.50
Licence inspection Fee	\$150

Resource Management

NOTE: All fees and charges below are non-refundable, unless specified as a Fixed Fee, are deposits and minimum fees paid as initial charges on application. Staff time will be calculated at the hourly rates below. Under Section 36 of the Resource Management Act 1991, the costs of staff time and costs incurred processing the consent over the deposit will be invoiced, and where a charge is inadequate to enable the recovery of actual and reasonable costs the Council may require payment of any additional charge.

Printed copy of the District Plan	\$200
Public enquiries (including pre-application meetings) that exceed 30 minutes of staff input	\$160 per hour
Preparation and change to the District Plan (deposit)	\$10,000
Land Use	
Consent for single Rural Dwelling	\$800
Vegetation Clearance	\$1400

Commercial Activity	\$1400
Land use activities (not listed elsewhere)	\$1200
Limited (where more than one party) or Public Notification of resource consents (in addition to deposit)	\$1000
Hearing	\$5000
Subdivision	
Subdivisions 2-5 lots	\$1000
Subdivision 2 -5 lots with Land Use	\$1200
Subdivisions 6-10 lots	\$1,500
Subdivisions 6-10 lots with Land Use	\$2,000
Subdivisions 11+ lots	\$2,500
Subdivisions 11+ lots with Land Use	\$3,000
General & Certificates	
Administration fee for every granted consent	\$150
Variations to Resource Consent	\$800
Certificates and Permitted Subdivision (Compliance, existing	\$500
use, marginal and temporary, boundary activities): fixed fee Extension of time (s125)	\$600
s223 Survey Plan Approval: fixed fee	\$160
s224 Approval fee	\$600 plus staff time if inspection required
s223 and s224 approval combined	\$700 plus staff time if inspection required
Monitoring charges	\$160 per hour
Release of covenants, caveats, encumbrances and other title	\$500 plus applicable legal fee
instruments Designations	
Variations to Designations	\$1000
New Designations, Notices of Requirement and Heritage	\$2000
Orders	32000
Approval of outline plan	\$500
Consideration of waiving outline plan	\$500
Personnel time	
Planning staff processing time per hour for resource consent activities	\$160 per hour
Administration staff time per hour	\$145 per hour
Internal engineering services per hour which exceed 15 minutes	\$160 per hour
Independent hearing commissioner	At cost
Compliance	
Issue of abatement notice: fixed fee	\$800
Return of items seized pursuant to section 328 of the Resource Management Act 1991: fixed fee	\$600
Recreation contribution	

Recreation contribution

5% of the value of each new allotment or the value of 4,000m2 of each new allotment, whichever is the lesser. The minimum charge is \$1,000 per new allotment and the maximum charge is \$3,000 per new allotment, both GST-inclusive.

Performance Bonds

Performance bonds may be put in place from time to time with the amount to be established on a case by case basis. Lodgement fee \$500

Relocated buildings

In addition to Building Consent Fees, and the Building Research Levy, a minimum deposit of up to \$10,000 is required for buildings being relocated.

Land information memoranda

LIMs are issued per valuation number. Where multiple valuation numbers are under one title, individual LIMs will be required. Where there is more than one Certificate of Title, obtaining additional titles will be charged.

Land Information Memoranda – Residential Property	\$300
Land Information Memoranda – Commercial Property	\$500
Urgent residential only - within 48 hours	\$450
Hourly rate for time exceeding standard deposit	\$160
Certificate of Title or Instrument	\$15 each

Building Consent Activity

Total fees will vary according to the extent of processing required to grant a building consent and the number of inspections that may need to be undertaken. An estimated number of inspections will be charged for at the outset, with additional inspections charged for at the end of the project. Any refunds may be available for any unused inspections.

Deposit to Lodge BC application – non refundable	\$500 – residen	itial
	\$1,000 comme	ercial projects

Residential Housing

Project Information Memorandum	\$75
	plus \$150 per hour (\$100 per hour for administrative staff)
Compliance Check	\$61
Consent & processing	Category Res 1 \$509
	Res 2 \$663
	Res 3 \$809
	plus \$150 per hour processing (\$100 per hour for
	administrative staff)
Online processing charge	\$86
	or 0.065% for total value of work over \$125,000
BCA Accreditation Levy	\$125
Inspection Fees	\$205 each
Code Compliance Certificate –	Category Res 1 \$509
	Res 2 \$663
	Res 3 \$809
	plus \$150 per hour (\$100 per hour for administrative staff)
Commercial/Industrial/Multi Unit Development	
Project Information Memorandum	\$125
	plus \$150 per hour (\$100 per hour for administrative staff)
Compliance Check	\$61
	Category Com 1 \$665
	Com 2 \$809
	Com 3 \$809

	administrative staff)
Online processing charge	\$86 or 0.065% for total value of work over \$125,000
BCA Accreditation Levy	\$150
Inspection Fee	\$205 each
Code Compliance Certificate –.	Category Com 1 \$665 Com 2 \$809 Com 3 \$809
Accessory Buildings	
Project Information Memorandum	\$75 plus \$150 per hour (\$100 per hour for administrative staff)
Compliance Check	\$61
Consent & processing	\$184 plus \$150 per hour processing (\$100 per hour for administrative staff)
Online processing charge	\$86 or 0.065% for total value of work over \$125,000
BCA Accreditation Levy	\$85
Inspection Fee	\$205 each
Code Compliance Certificate	\$61
	plus \$150 per hour (\$100 per hour for administrative staff)
Minor Alterations/Renovations (<\$30,000)	
Project Information Memorandum	\$75 plus \$150/hour (\$100 per hour for administrative staff)
Compliance Check	\$61
Consent & processing	\$184 plus \$150 per hour processing (\$100 per hour for administrative staff)
Online processing charge	\$86 or 0.065% for total value of work over \$125,000
BCA Accreditation Levy	\$85
Inspection Fee	\$205 each
Code Compliance Certificate	\$61 plus \$150 per hour (\$100 per hour for administrative staff)
Major Alterations/Renovations (>\$30,000)	
Project Information Memorandum	\$75 plus \$150 per hour (\$100 per hour for administrative staff)
Compliance Check	\$61
Consent & Processing –	Category Res 1 \$509
	Res 2 \$663 Res 3 \$809
	Category Com 1 \$665

plus \$150 per hour processing (\$100 per hour for

	Com 2 \$809 Com 3 \$809
	Com 5 3809
	plus \$150 per hour processing (\$100 per hour for administrative staff)
Online processing charge	\$86
	or 0.065% for total value of work over \$125,000
BCA Accreditation Levy	\$85
Inspection Fee	\$205 each
Code Compliance Certificate	Category Res 1 \$509 Res 2 \$663
	Res 3 \$809
	Category Com 1 \$665
	Com 2 \$809
	Com 3 \$809
	plus \$150 per hour (\$100 per hour for administrative staff)
Free-standing Spaceheater	
Set fee, including one inspection	\$560
Additional Inspection Fees	\$205 each
Additional Processing \$150 per hour	
Drainage & Plumbing - Public System	
Project Information Memoranda	At cost \$150 per hour (\$100 per hour for administrative staff)
Consent & Processing	\$123
	plus \$150 per hour processing (\$100 per hour for administrative staff)
Online processing charge	\$86
	or 0.065% for total value of work over \$125,000
BCA Accreditation Levy	\$85
Inspection Fee	\$205 each
	\$205 each \$51
Inspection Fee Code Compliance Certificate	\$205 each
Inspection Fee Code Compliance Certificate Drainage & Plumbing – Stand Alone System	\$205 each \$51 plus \$150 per hour (\$100 per hour for administrative staff)
Inspection Fee Code Compliance Certificate Drainage & Plumbing – Stand Alone System Project Information Memorandum	\$205 each \$51 plus \$150 per hour (\$100 per hour for administrative staff) At cost \$150 per hour (\$100 per hour for administrative staff)
Inspection Fee Code Compliance Certificate Drainage & Plumbing – Stand Alone System	\$205 each \$51 plus \$150 per hour (\$100 per hour for administrative staff) At cost \$150 per hour (\$100 per hour for administrative staff) \$184
Inspection Fee Code Compliance Certificate Drainage & Plumbing – Stand Alone System Project Information Memorandum	\$205 each \$51 plus \$150 per hour (\$100 per hour for administrative staff) At cost \$150 per hour (\$100 per hour for administrative staff)
Inspection Fee Code Compliance Certificate Drainage & Plumbing – Stand Alone System Project Information Memorandum Consent & Processing	\$205 each \$51 plus \$150 per hour (\$100 per hour for administrative staff) At cost \$150 per hour (\$100 per hour for administrative staff) \$184 plus \$150 per hour processing (\$100 per hour for administrative staff)
Inspection Fee Code Compliance Certificate Drainage & Plumbing – Stand Alone System Project Information Memorandum	\$205 each \$51 plus \$150 per hour (\$100 per hour for administrative staff) At cost \$150 per hour (\$100 per hour for administrative staff) \$184 plus \$150 per hour processing (\$100 per hour for
Inspection Fee Code Compliance Certificate Drainage & Plumbing – Stand Alone System Project Information Memorandum Consent & Processing	\$205 each \$51 plus \$150 per hour (\$100 per hour for administrative staff) At cost \$150 per hour (\$100 per hour for administrative staff) \$184 plus \$150 per hour processing (\$100 per hour for administrative staff) \$86
Inspection Fee Code Compliance Certificate Drainage & Plumbing – Stand Alone System Project Information Memorandum Consent & Processing Online processing charge	\$205 each \$51 plus \$150 per hour (\$100 per hour for administrative staff) At cost \$150 per hour (\$100 per hour for administrative staff) \$184 plus \$150 per hour processing (\$100 per hour for administrative staff) \$86 or 0.065% for total value of work over \$125,000
Inspection Fee Code Compliance Certificate Drainage & Plumbing – Stand Alone System Project Information Memorandum Consent & Processing Online processing charge BCA Accreditation Levy	\$205 each \$51 plus \$150 per hour (\$100 per hour for administrative staff) At cost \$150 per hour (\$100 per hour for administrative staff) \$184 plus \$150 per hour processing (\$100 per hour for administrative staff) \$86 or 0.065% for total value of work over \$125,000 \$85
Inspection Fee Code Compliance Certificate Drainage & Plumbing – Stand Alone System Project Information Memorandum Consent & Processing Online processing charge BCA Accreditation Levy Inspection Fee	\$205 each \$51 plus \$150 per hour (\$100 per hour for administrative staff) At cost \$150 per hour (\$100 per hour for administrative staff) \$184 plus \$150 per hour processing (\$100 per hour for administrative staff) \$86 or 0.065% for total value of work over \$125,000 \$85 \$205 each
Inspection Fee Code Compliance Certificate Drainage & Plumbing – Stand Alone System Project Information Memorandum Consent & Processing Online processing charge BCA Accreditation Levy Inspection Fee	\$205 each \$51 plus \$150 per hour (\$100 per hour for administrative staff) At cost \$150 per hour (\$100 per hour for administrative staff) \$184 plus \$150 per hour processing (\$100 per hour for administrative staff) \$86 or 0.065% for total value of work over \$125,000 \$85 \$205 each \$51
Inspection Fee Code Compliance Certificate Drainage & Plumbing – Stand Alone System Project Information Memorandum Consent & Processing Online processing charge BCA Accreditation Levy Inspection Fee Code Compliance Certificate	\$205 each \$51 plus \$150 per hour (\$100 per hour for administrative staff) At cost \$150 per hour (\$100 per hour for administrative staff) \$184 plus \$150 per hour processing (\$100 per hour for administrative staff) \$86 or 0.065% for total value of work over \$125,000 \$85 \$205 each \$51

	(\$100 per hour for administrative staff)
Compliance Check	\$61
Consent & Processing	\$102
205	Plus \$150 per hour processing (\$100 per hour for administrative staff)
Online processing charge	\$86 or 0.065% for total value of work over \$125,000
BCA Accreditation Levy	\$85
Inspection Fee	\$205 each
Code Compliance Certificate	\$61 plus \$150 per hour (\$100 per hour for administrative staff)
Marquees Only	
Consent & Processing	\$61 plus \$150 per hour processing (\$100 per hour for administrative staff)
Online processing charge	\$86 or 0.065% for total value of work over \$125,000
BCA Accreditation Levy	\$85
Inspection Fee	\$205 each
Reports	
Monthly building consent reports	\$60
Election Signs	
Unite 2 siens	6207
	\$307 \$613
Up to 6 signs	\$613
Up to 6 signs For each additional sign in excess of 6. signs	
Up to 6 signs For each additional sign in excess of 6. signs Signs	\$613 \$20
Up to 6 signs For each additional sign in excess of 6. signs Signs Project Information Memorandum	\$613 \$20 At cost \$150/hour (\$100 per hour for administrative staff)
Up to 6 signs For each additional sign in excess of 6. signs Signs Project Information Memorandum Compliance Check	\$613 \$20 At cost \$150/hour (\$100 per hour for administrative staff) \$61
Up to 6 signs For each additional sign in excess of 6. signs Signs Project Information Memorandum Compliance Check	\$613 \$20 At cost \$150/hour (\$100 per hour for administrative staff) \$61 \$123
Up to 6 signs For each additional sign in excess of 6. signs Signs Project Information Memorandum Compliance Check Consent	\$613 \$20 At cost \$150/hour (\$100 per hour for administrative staff) \$61 \$123
Up to 6 signs For each additional sign in excess of 6. signs Signs Project Information Memorandum Compliance Check Consent Online processing charge	\$613 \$20 At cost \$150/hour (\$100 per hour for administrative staff) \$61 \$123 plus \$150 per hour (\$100 per hour for administrative staff) \$86
Up to 6 signs For each additional sign in excess of 6. signs Signs Project Information Memorandum Compliance Check Consent Online processing charge BCA Accreditation Levy	\$613 \$20 At cost \$150/hour (\$100 per hour for administrative staff) \$61 \$123 plus \$150 per hour (\$100 per hour for administrative staff) \$86 or 0.065% for total value of work over \$125,000
Up to 6 signs For each additional sign in excess of 6. signs Signs Project Information Memorandum Compliance Check Consent Online processing charge BCA Accreditation Levy Inspection Fee	\$613 \$20 At cost \$150/hour (\$100 per hour for administrative staff) \$61 \$123 plus \$150 per hour (\$100 per hour for administrative staff) \$86 or 0.065% for total value of work over \$125,000 \$85 \$205 each \$31
Up to 6 signs For each additional sign in excess of 6. signs Signs Project Information Memorandum Compliance Check Consent Online processing charge BCA Accreditation Levy Inspection Fee Code Compliance Certificate	\$613 \$20 At cost \$150/hour (\$100 per hour for administrative staff) \$61 \$123 plus \$150 per hour (\$100 per hour for administrative staff) \$86 or 0.065% for total value of work over \$125,000 \$85 \$205 each
Up to 3 signs Up to 6 signs For each additional sign in excess of 6. signs Signs Project Information Memorandum Compliance Check Consent Online processing charge BCA Accreditation Levy Inspection Fee Code Compliance Certificate Other Residential Swimming Pool compliance inspection	\$613 \$20 At cost \$150/hour (\$100 per hour for administrative staff) \$61 \$123 plus \$150 per hour (\$100 per hour for administrative staff) \$86 or 0.065% for total value of work over \$125,000 \$85 \$205 each \$31
Up to 6 signs For each additional sign in excess of 6. signs Signs Project Information Memorandum Compliance Check Consent Online processing charge BCA Accreditation Levy Inspection Fee Code Compliance Certificate	\$613 \$20 At cost \$150/hour (\$100 per hour for administrative staff) \$61 \$123 plus \$150 per hour (\$100 per hour for administrative staff) \$86 or 0.065% for total value of work over \$125,000 \$85 \$205 each \$31 plus \$150 per hour (\$100 per hour for administrative staff) First inspection free

Building Consent Amendment \$123 plus \$150 per hour (\$100 per hour for administrative staff) Plus 0.065% of estimated value of consented works in excess of \$125,000-(online processing charge). Extension of time for exercise of building consent \$153 Extension of time for obtaining CCC \$153 Fee to reinstate a refused CCC (incl 12 month extension) Category Accessory building or spaceheater \$184 All others consent types \$306 Category Insurance Levy Residential, Commercial and accessory buildings – assessed value of work over \$20,000 \$100 Fee Res 1 \$100 Res 2 \$150 Res 3 \$200 Com 1 \$300 Com 2 \$300 Com 3 \$400

Building Research Levy

In addition to the Building Consent Fee, a Building Research Levy based upon \$1.00 per \$1,000 or part thereof of total value is required to be paid.

\$716

Consents of lesser value than \$20,000 are exempt from this levy.

Building MBIE Levy

In addition to the Building Consent, a Building Industry Levy based upon \$1.75 per \$1,000 or part thereof of total value is required to be paid.

Consents of lesser value than \$20,444 are exempt from this levy.

Independent Building Consent Authority (BCA)

Road Damage Deposit - Refundable deposit

Where the services of a Building Certifier are used, the fee will be established on a case by case basis to ensure full cost recovery.

Demolition (if not exempt work under Schedule 1 of Building Act 2004)

Consent	\$123 plus \$150 per Hour (\$100 per hour for administrative staff)
Online processing charge BCA Accreditation Levy	\$86 \$85
Inspection Fee (where necessary)	\$205 each
Receiving and Checking Building Warrant of Fitnes On or before due date	\$150
After due date	\$240
Additional processing time - \$150 per hour Application for PIM only	

BCA Accreditation Levy	\$85
Residential	\$75 plus \$150/hour (\$100 per hour for administrative staff)
Commercial/Industrial	\$125 plus \$150/hour (\$100 per hour for administrative staff)

++Where any building charge is inadequate to enable the recovery of the actual and reasonable costs, a further charge may be payable.

Other Building Charges

Certificate of Acceptance	\$511
	plus \$150 per Hour (\$100 per hour for administrative staff)
	Plus the entire applicable Building Consent Fee for the project -
	this includes consent, compliance check, inspections, online
	processing fee, BCA accreditation levy, CCC
Certificate of Public Use	\$256 First Fee
	\$512 Second Fee
	\$768 Third Fee
	plus \$150 per hour processing (\$100 per hour for
	administrative staff)
New Compliance Schedules	\$286
Duplicate Compliance Schedules	\$143
Amendment to Compliance Schedule	\$92 plus \$150 per hour processing
Preparation of Certificates for Lodgement (s 75)	\$450 deposit
	plus \$150 per hour processing (\$100 per hour for
	administrative staff) – actual cost will be charge or refunded
	once known
Preparation of Sec 37 Certificate	\$73
Receiving and reviewing EPB reports	\$150 per hour
Exemptions under Schedules 1 & 2	\$350 plus levies
Notices to Fix	\$256 Fee for first
	\$512 Fee for second
	\$768 Fee for third
	plus \$150/per hour processing (\$100 per hour for
	administrative staff)
Additional Inspections	\$205
	\$86
Online processing charge	১৪৩ or 0.065% for total value of work over \$125,000.
Published Infinite accounts	
Building Infringement	Relevant set fee plus \$153 administration charge

Hokitika Swimming Pool		
Spectator	Free	
Single Admission		
Adult	\$5.00	

Senior Citizen (60+)	\$4.00
Child at school	\$3.00
Pre Schooler	\$1.50
Pre Schooler and Parent	\$3.00
Family (2 adults / 2 children)	\$13.00
Concession Ticket - 10 Swims	
Adult	\$40
Senior Citizen (60+)	\$32
Child at school	\$24
Pre Schooler	\$12
Pre Schooler and Parent	\$24
Family (2 adults / 2 children)	\$104
3 month pass	
Adult	\$85
Senior Citizen (60+)	\$65
Child at school	\$50
Season Ticket	
Season Ticket Adult	\$330
	\$330 \$260
Adult	
Adult Senior Citizen (60+)	\$260
Adult Senior Citizen (60+) Child at school	\$260
Adult Senior Citizen (60+) Child at school AquaFit Classes (Includes entry to swimming pool)	\$260
Adult Senior Citizen (60+) Child at school AquaFit Classes (Includes entry to swimming pool) Single Class	\$260 \$200
Adult Senior Citizen (60+) Child at school AquaFit Classes (Includes entry to swimming pool) Single Class Adult	\$260 \$200 \$6.50
Adult Senior Citizen (60+) Child at school AquaFit Classes (Includes entry to swimming pool) Single Class Adult Senior Citizen (60+)	\$260 \$200 \$6.50 \$5.50
Adult Senior Citizen (60+) Child at school AquaFit Classes (Includes entry to swimming pool) Single Class Adult Senior Citizen (60+) Child at school	\$260 \$200 \$6.50 \$5.50
Adult Senior Citizen (60+) Child at school AquaFit Classes (Includes entry to swimming pool) Single Class Adult Senior Citizen (60+) Child at school Concession Ticket – 10 Classes	\$260 \$200 \$6.50 \$5.50 \$4.50
Adult Senior Citizen (60+) Child at school AquaFit Classes (Includes entry to swimming pool) Single Class Adult Senior Citizen (60+) Child at school Concession Ticket – 10 Classes Adult	\$260 \$200 \$6.50 \$5.50 \$4.50
Adult Senior Citizen (60+) Child at school AquaFit Classes (Includes entry to swimming pool) Single Class Adult Senior Citizen (60+) Child at school Concession Ticket – 10 Classes Adult Senior Citizen (60+) Child at school	\$260 \$200 \$6.50 \$5.50 \$4.50 \$60 \$50
Adult Senior Citizen (60+) Child at school AquaFit Classes (Includes entry to swimming pool) Single Class Adult Senior Citizen (60+) Child at school Concession Ticket – 10 Classes Adult Senior Citizen (60+)	\$260 \$200 \$6.50 \$5.50 \$4.50 \$60 \$50
Adult Senior Citizen (60+) Child at school AquaFit Classes (Includes entry to swimming pool) Single Class Adult Senior Citizen (60+) Child at school Concession Ticket – 10 Classes Adult Senior Citizen (60+) Child at school	\$260 \$200 \$6.50 \$5.50 \$4.50 \$60 \$50

Elderly Housing Property Rentals

Council property rentals are regularly reviewed to ensure they are set at fair market value.

District Assets

Water Supply Connections

Actual cost recovery relating to the installation of water supply connections.

Sewerage & Stormwater Connections

Actual cost recovery relating to the installation of sewerage and stormwater connections.

Actual cost recovery relating to the installation of vehicle crossings.

Sewerage Supply

Trade Waste charges are levied separately according to waste volume and utilisation of sewerage system.

Minimum fee of \$1600 per annum

Dumping into sewerage system \$500

Water Supply Annual Charges

Hokitika / Kaniere Water Supply Commercial metered supply per cubic metre \$1.80

The minimum charge for commercial or significant user metered water connections is the same as the commercial water rate.

Council reserves the right to negotiate metered charges with significant users

Treated Supplies—Rural Towns Fox Glacier / Franz Josef / Con

Commercial metered supply per cubic metre \$1.80

Whataroa / Hari Hari

Temporary Road Closures	Tem	porary	/ Road	Closures
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Non-refundable application fee \$100

Additional Information request (from applicant) \$100 per hour

Public Notification on approval At cost

Management of temporary road closure At cost

Call Out / Audit of Traffic Management Plan \$225 per hour

Not for Profit Organisations Exempt

Jackson Bay Wharf Charge (prices exclude GST)

Commercial Fishing Vessels operating from the Wharf for discharge of wet fish and / or crayfish must have a licence to occupy.

Annual Charge

Vessels over 13.7 metres (45 feet)	\$4,400
Vessels between 9.1 metres and 13.7 metres (30-45 feet)	\$1,650
Vessels up to 9.1 metres (30 feet)	\$1,100
Casual users landing wet fish (per tonne)	\$25.30
Casual users landing crayfish (per tonne)	\$330

Other Vessels (not discharging) must pay a daily charge (24 hours) as below

Vessels over 13.7 metres (45 feet)	\$275
Vessels between 9.1 metres and 13.7 metres (30-45 feet)	\$220
Vessels up to 9.1 metres (30 feet)	\$110

For information: facilities@destinationwestland or call Destination Westland Limited (03) 755 8497

Recreational Boat Ramp use \$10 per day

WASTE MANAGEMENT

Any legislative charges under the Waste Management Act will be imposed as a levy if required.

Note: Government requires Council to charge a levy of \$10.00 per tonne, or equivalent volume at non weighbridge sites, on all waste disposed of to landfill. This is included in the below fees.

For non-standard loads, the Transfer Station Operators reserve the right:

- To measure the waste and charge the per cubic metre rate or;
- To measure the load and use the Ministry for the Environment Conversion Factors for compacted or dense waste.

Habitika Transfor Station	
Hokitika Transfer Station Refuse Site Gate Fees	
General Waste	ĆE OO
Per tonne 60L bag	\$500 \$4.50
Green Waste	Ş4.50
Green Waste per tonne	\$48.30
60L bag Green Waste uncompacted	\$0.50
Accepted Recyclable Items*	Free
*All glass will be accepted free of charge.	
Non Weighbridge Sites	
Uncompacted General Waste	
Per Cubic Metre small loads < 0.5m3	\$68.25
Per Cubic Metre large loads > 0.5m3	\$100
60L bag	\$4.20
120L Wheelie Bin	\$8.40
240L Wheelie Bin	\$16.80
Small Trailer /Ute (0.68m^3)*	\$68.25
Medium Trailer (0.91m^3)*	\$94.50
Cage or Large Trailer (2.7m^3)*	\$273
*Take to Hokitika site. All glass accepted free of charge	
Uncompacted Green Waste	
Per Cubic Metre	\$10.00
60L bag	\$0.50
Small Trailer /Ute (0.68m^3)	\$6.00
Medium Trailer (0.91m^3)	\$10.00
All Sites: Other Items	
Gas Bottle Disposal	\$10.00
Whiteware (Fridges must be degassed, per item)	\$10.00
Tyres (Based on average weight of 7.5kg, per item)	\$3.50
Cars Prepared (Conditions apply, per item)	\$45
Rubbish & recycling receptacles	
Additional rubbish and recycling bins (maximum 2 x sets of bins per household)	\$200
Replacement recycling bin 240 L	\$100
Replacement rubbish bin 120 L	\$90
Delivery fee for replacement bins	\$20

SALE AND SUPPLY OF ALCOHOL

On, Off or Club Licence

Applications and renewals for On, Off or Club Licence are assessed using a cost / risk rating system. The cost / risk rating of the premises is the sum of the highest applicable weighting for the type of premises and type of licence, the hours of operation and any enforcement holdings in the last 18 months.

Cost/risk rating	Fees category	Application fee \$ incl GST	Annual fee \$ incl GST
0-2	Very low	\$368	\$161
3-5	Low	\$609.50	\$391
6-15	Medium	\$816.50	\$632.50
16-25	High	\$1,023.50	\$1035
26 plus	Very High	\$1,207.50	\$1437.50

The cost/risk rating used to set the fees above is calculated using the tables below.

Latest alcohol sales time allowed for premises

Type of Premises	Latest trading time allowed (during 24 hour period)	Weighting
Premises for which an on-licence or club-licence is held or	2.00 am or earlier	0
sought	Between 2.01 and 3.00 am	3
	Any time after 3.00 am	5
Premises for which an off-licence is held or sought (other	10.00 pm or earlier	0
than remote sales)	Any time after 10.00 pm	3
Remote sales premises	Not applicable	0

Type of premises

Type of Licence	Type of Premises	Weighting
On-licence On-licence	Class 1 restaurant, night club,	15
	tavern, adult premises	
	Class 2 restaurant, hotel,	10
	function centre	
	Class 3 restaurant, other	5
	premises not otherwise	
	specified	
	BYO restaurants, theatres,	2
	cinemas, winery cellar doors	
Off-Licence	Supermarket, grocery store,	15
	bottle store	
	Hotel, Tavern	10
	Class 1, 2 or 3 club, remote	5
	sale premises, premises not	
	otherwise specified	
	Winery cellar doors	2
Club-licence	Class 1 club	10
	Class 2 club	5
	Class 3 club	2

Enforcement holdings

Number of enforcement holdings in respect of the premises in the last 18 months	Weighting
None	0
One	10

Two or more 20

Definitions for types of premises

Туре	Class	Description
Restaurants	1	A restaurant that has or applies for an on-licence and has, in the
		opinion of the Territorial Authority, a significant bar area and
		operates that bar area at least one night a week in the manner of
		a tavern.
	2	A restaurant that has or applies for an on-licence and has, in the
		opinion of the Territorial Authority, a separate bar area and does
		not operate that bar area in the manner of a tavern at any time.
	3	A restaurant that has or applies for an on-licence and, in the
		opinion of the Territorial Authority, only serves alcohol to the
		table and does not have a separate bar area.
	BYO	A restaurant for which an on-licence is or will be endorsed under
		section 37 of the Act.
Clubs	1	A club that has or applies for a club licence and has at least 1,000
		members of purchase age and in the opinion of the territorial
		authority, operates any part of the premises in the nature of a
		tavern at any time.
	2	A club that has or applies for a club licence and is not a class 1 or
		class 3 club
	3	A club that has or applies for a club licence and has fewer than
		250 members of purchase age and in the opinion of the
		territorial authority, operates a bar for no more than 40 hours
		each week.
Remote sales premises		Premises for which an off-licence is or will be endorsed under
		section 40 of the Act.
Enforcement holding		A holding as defined in section 288 of the Act, or an offence
		under the Sale of Liquor Act 1989 for which a holding could have
		been made if the conduct had occurred after 18 December 2013.

SPECIAL LICENCES

The fee payable for a Special Licence is assessed using a cost / risk rating system depending on the size of the event and the number of events applied for.

Large event: Means an event that the territorial authority believes on reasonable grounds will have patronage of more than 400 people.

Medium event: Means an event that the territorial authority believes on reasonable grounds will have patronage of between 100 and 400 people.

Small event: Means an event that the territorial authority believes on reasonable grounds will have patronage of fewer than 100 people.

Class	Issued in respect of	Application fee \$ incl
Class	issued in respect of	GST
1	1 large event:	\$575
	More than 3 medium events:	
	More than 12 small events	
2	3 to 12 small events:	\$207
	1 to 3 medium events	
3	1 – 2 small events	\$63.25

Glossary of Terms

Activity

Services provided by, or on behalf of, Council, for example the library.

Activity / Asset Management Plan

A plan for managing an activity ensuring that it has capacity to maintain service, there is a future strategy and work and future costs are planned for.

Activity Group

Several activities grouped together. There are nine activity groups at Westland District Council.

Annual Plan

The Annual Plan is produced in years 2 and 3 of the Long Term Plan. It includes the work programme for the year and financial statements and identify any amendments to the Long Term Plan for that year.

Annual Report

An audited end of financial year report on the performance of Council against the objectives, policies, activities, performance measures, indicative costs, and sources of funds outlined in the Annual Plan and Long Term Plan. Any variances are explained.

Asset

Something that the Council owns on behalf of the community, generally infrastructure.

Assumptions

These are the underlying ideas made by Council that affects financial planning for Council activities.

Borrowing

Raising of loans for capital items, such as water treatment.

Capital Expenditure

Expenditure that will increase the value of Council's assets. Generally replacing an existing asset or building a new one.

Capital Value

Value of land including any improvements.

Community

Everyone who lives and works in Westland District.

Consultation

The dialogue held before decision-making. An exchange of information, points of view and options for decisions between affected people and decision makers.

Consultation Document

A document used to consult on issues. It may contain options and preferred options.

Cost of Services

Relate to a specific activity. This includes the direct and indirect costs that have been allocated to the activity. Indirect costs include interest on public debt, cost of support services and depreciation allowances.

Council Controlled Organisation (CCO)

Defined by s 6 of the Local Government Act. An organisation in which one or more local authorities:

- 50 percent or more shareholding
- 50 percent or more voting rights; or
- Right to appoint 50 percent or more of the directors.

Depreciation

The wearing out, consumption or loss of value of an asset over time.

Financial Strategy

Required under s 101A of the Local Government Act. Council's financial direction, including information around revenue, expenditure, rating, debt and investments.

Financial Year

Runs from 1 July to 30 June of the following year.

General Rate

A rate levied across all properties in a district for activities that benefit the whole district.

Income

Includes fees and licences charged for Council services and contributions by outside parties.

Infrastructure

The assets that provide essential services.

Infrastructure Strategy

Under s 101B of the Local Government Act. A 30 year strategy that at minimum covers roading and footpaths, sewer, stormwater, flood control and water supply.

Land Value

Value of land, excluding any improvements.

Levels of Service

The standard to which Council commits to provide services.

Local Government Act 2002

The legislations that defines the powers and responsibilities of local authorities.

Long Term Plan (LTP)

The ten year plan setting out Council's strategic framework, work programme, performance framework, funding approach and budgets for the next ten years.

Operating Expenditure

Day-to-day spending on expenses such as salaries, utilities and rentals.

Operating Revenue

Money received by way of grants or assistance for provision of particular services, and income generated through activities such as permits and fees.

Operating Surplus/(Deficit)

Accounting terms meaning greater income than expenditure, and greater expenditure than income respectively. This is inclusive of non-cash items such as income and expenditure owing but not paid (debtors and creditors) and depreciation.

Performance Measures

Measures used to assessed if the Council is achieving objectives set in the Long Term Plan.

Rates

Funds collected from levies on property. Based on the land value of the property. Can include Uniform Annual General Charges and Targeted Rates.

Revenue and Financing Policy

Describes how the Council's work will be paid for and how funds will be gathered.

Significance

The degree of importance of an issue, proposal, decision or matter, as assessed by the local authority.

Significance and Engagement Policy

A policy adopted by Council that enables Council and communities to identify the degree of significance attached to particular issues, proposals, assets, decisions and activities. Describes how and when communities can expect to be engaged in decisions that Council is making.

Solid Waste

Waste products that are not liquid or gas, for example, general household rubbish.

Statement of Cash Flows

The cash effect of transactions. Broken down into operating, investing and financial activities.

Statement of Comprehensive Revenue and Expense

Also known as the Profit and Loss Statement, Income Statement or Operating Statement. Shows the financial results of Council activities at the end of each period, either as surplus or deficit. Does not include asset purchases or disposals.

Statement of Financial Position

Also known as the Balance Sheet. The financial state of affairs at a particular time.

Stormwater

Water that is discharged during rain and run-off from hard surfaces.

Subsidies

Amounts received from other agencies for the provision of services.

Targeted Rates

A rate that is for users of a specific service, rather than a general rate. For example, water use.

Transfer to/from Reserves

Transfer of funds to reserves are generally surpluses on operations. Transfers from reserves assist to fund capital expenditure.

Uniform Annual General Charge (UAGC)

A portion of the general rate collected for each property. All properties receive equal benefit for services regardless of the rateable value. For example, libraries.

User Charges

Charges levied for the use of Council services, for example Building Consent fees.

Wastewater

Waste products from homes and businesses.

Working Capital

Net current assets held in cash or readily converted to cash, less liabilities due for payment within a year. This is indicative of Council's abilities to meet its obligations as they become due.

Image Credits and Artist Statements

 $\textit{Please see } \underline{\textit{https://tetaiopoutiniartawards.co.nz/2020-entries/}} \textit{for information about the artists and mediums.}$

Page #	Cover page	Te Rūnanga o Makaawhio and Te Rūnanga o Ngāti Waewae	Pounamu	
4	Full LTP Contents Page	Maria Martin- Smith	'The Whisper of Hooves'	The nature of horses makes for fascinating study - immensely strong and powerful, yet soft as a whisper
5	Part A – Introduction	Salu Kathleen Acklin	'Fekau 'e Hongofulu, ngaahi'	Polynesian and Nature inspired motifs are a recurrent thread in m paintings, and have become the veil through which I see the world-and hence how the viewer then see's it. The overall effect of layering fragile and intricate patterns within geometrical forms layered over block colour is intended to challenge the eye with the dynamism and seeming 'chaos' it evokes. The dichotomy that lies therein apparent 'haphazzardness' fringed with meticulously contrived detail is my portrayal, of 'Life', which is loaded with provocative contrasts and paradoxes which often challenge, perplex, confuse and delight us 'mere' humans on a daily basis. It could also be seen as metaphor for how the 'creative soul' can feel trapped or constrained by Western Societal constructs.
6	Message from the Mayor	Tohu Whenua	Mayor Bruce Smith with Francois Tumahai, Andrew Coleman, and Mark Davies at the opening of the Tohu Whenua Pou.	
7	Message from the Chief Executive	Katrina Thornley Photography	Simon Bastion	
11	Westland District: History and Major Towns	Westland District Council	Jacksons Bay Wharf	
14	Why a Long Term Plan?	Tohu Whenua	Tohu Whenua Pou	
17	Key Challenges	Westland District Council	Driftwood and Sands 2021	

20	Managing our Infrastructure	Westland District Council	Haast Reservoir	
х	Part B – Your Council	Kate Buckley	Wave 2020	This work emerged in response to Covid- 19 and lockdown. This is a wave based on the plotting of the Fibonacci Spiral. It also references Hokusai's piece, The Great Wave off Kanagawa.
				I am intrigued by the multiplicity of meanings that these little boat-shaped leaves can hold. Their individuality is visible but the image is hinged on pattern and its breakdown.
				I'm interested in the transmission of ideas, the management of spread and the responses that brought us together.
				I wanted to make a space for the contemporary reworking of myth, beliefs about disease and transmission, the challenges of change, and the controlled movement of people, goods, and ideas.
х	Westland District Mayor, Councillors, & Rūnanga Representatives	Katrina Thornley Photography		
х	Part C – Council Activities	Matt Saunders	'Bridging the Gap'	I had been planning this image for a long time. The foreground and sky were very tricky to expose with bright street lights nearby. To achieve correct exposure I had to HDR stack the foreground with multiple images, which gives me greater control over exposure and highlights. To achieve a lot of detail in the Milky Way I had to mount my camera to a star tracker to track the sky. A star tracker counteracts the rotation of the Earth and is polar aligned to the Earths axis of rotation (South Celestial Pole) This allows me to shoot long exposures of the sky with little induced noise from the camera.
х	Part D – Key Strategies	Rhys Hall	'Gathered Thoughts'	If you spend long enough looking for stone eventually you dream about finding stones, and then sometimes the dreams come true. The vessel contains the memories of some of those days.
х	Part E – Financing Policies	Allan Batt	'Harakeke Nui'	I have always been motivated by the natural environment and representing it to my best ability. In my case using oil paints to represent my subjects gives a depth of colour and realism that is hard to replicate using any other medium.

x	Statement of Accounting Policies	Arahura Marare	Whare Nui	
	Part F – Financial Statements	Vashti Johnstone	'spring•walkers II'	My painting spring • walkers II is one in a series of walker paintings. I named them walkers to emphasise the innocent beauty of four legged animals.
				They remain faceless, although the walkers instinctual nature is expressed playfully in their stance and their response to the environment, reinforced with confident and deliberate brushstrokes. The walkers and the environment both painted as one, offering a simplistic connection between earth and walker and walker and earth.
				Playfully exaggerating natural moments. Aiming to remind the onlooker of our own natural innocence and connections.