

AGENDA

RĀRANGI TAKE

NOTICE OF AN ORDINARY MEETING OF

Audit and Risk Committee

to be held on Thursday 17 February 2022 commencing at 1.00 pm via Zoom

Deputy Mayor Carruthers

Chairperson: R. Dean – Independent Chair

Members: His Worship the Mayor

Cr Hart Cr Neale Kw Tumahai Kw Madgwick







In accordance with clause 25B of Schedule 7 of the Local Government Act 2002, members will attend the meeting by audio or audiovisual link.

Council Vision:

We work with the people of Westland to grow and protect our communities, our economy and our unique natural environment.

Purpose:

The Council is required to give effect to the purpose of local government as prescribed by section 10 of the Local Government Act 2002. That purpose is:

- (a) To enable democratic local decision-making and action by, and on behalf of, communities; and
- (b) To promote the social, economic, environmental, and cultural well-being of communities in the present and for the future.

1. NGĀ WHAKAPAAHA APOLOGIES

2. WHAKAPUAKITANGA WHAIPĀNGA DECLARATIONS OF INTEREST

Members need to stand aside from decision-making when a conflict arises between their role as a Member of the Council and any private or other external interest they might have. This note is provided as a reminder to Members to review the matters on the agenda, and assess and identify where they may have a pecuniary or other conflict of interest, or where there may be a perception of a conflict of interest.

If a member feels they do have a conflict of interest, they should publicly declare that at the start of the meeting or of the relevant item of business and refrain from participating in the discussion or voting on that item. If a member thinks they may have a conflict of interest, they can seek advice from the Chief Executive or the Group Manager: Corporate Services (preferably before the meeting). It is noted that while members can seek advice the final decision as to whether a conflict exists rests with the member.

3. NGĀ TAKE WHAWHATI TATA KĀORE I TE RĀRANGI TAKE URGENT ITEMS NOT ON THE AGENDA

Section 46A of the Local Government Official Information and Meetings Act 1987 states:

- (7) An item that is not on the agenda for a meeting may be dealt with at the meeting if
 - (a) the local authority by resolution so decides, and
 - (b) the presiding member explains at the meeting at a time when it is open to the public, -
 - (i) the reason why the item is not on the agenda; and
 - (ii) the reason why the discussion of the item cannot be delayed until a subsequent meeting.
 - (7A) Where an item is not on the agenda for a meeting, -
 - (a) that item may be discussed at the meeting if -
 - (i) that item is a minor matter relating to the general business of the local authority; and
 - (ii) the presiding member explains at the beginning of the meeting, at a time when it is open to the public, that the item will be discussed at the meeting; but

(b) No resolution, decision, or recommendation may be made in respect of that item except to refer that item to a subsequent meeting of the local authority for further discussion.

4. NGĀ MENETI O TE HUI KAUNIHERA MINUTES OF MEETINGS

The minutes of the previous meeting were circulated separately via Microsoft Teams.

Audit and Risk Committee Meeting Minutes – 9 November 2021

5. ACTION LIST (Page 6)

6. NGĀ TĀPAETANGA PRESENTATIONS

Nil

7. PŪRONGO KAIMAHI STAFF REPORTS

Quarterly Report Q2 July – December 2021
 Lynley Truman and Emma Rae, Finance Manager and Strategy and Communications Advisor.

Audit and Risk Committee Rolling Workplan – February 2022
 Lesley Crichton, Group Manager: Corporate Services

8. KA MATATAPU TE WHAKATAUNGA I TE TŪMATANUI RESOLUTION TO GO INTO PUBLIC EXCLUDED

(to consider and adopt confidential items)

Resolutions to exclude the public: Section 48, Local Government Official Information and Meetings Act 1987.

The general subject of the matters to be considered while the public are excluded, the reason for passing this resolution in relation to each matter and the specific grounds under Section 48(1) of the Local Government Official Information and Meetings Act 1987 for the passing of the resolution are as follows:

Item No.	General subject of each matter to be considered	Reason for passing this resolution in relation to each matter	Ground(s) under Section 48(1) for the passing of this resolution
1.	Confidential Minutes – 9 November 2021	Good reason to withhold exist under Section 7	That the public conduct of the relevant part of the proceedings of the meeting would be likely to result in the disclosure of information for which good reason for withholding exists.
			Section 48(1)(a)

Item No.	General subject of each matter to be considered	Reason for passing this resolution in relation to each matter	Ground(s) under Section 48(1) for the passing of this resolution
2.	Health and Safety Initiatives Report	Good reason to withhold exist under Section 7	That the public conduct of the relevant part of the proceedings of the meeting would be likely to result in the disclosure of information for which good reason for withholding exists.
			Section 48(1)(a)
3.	PwC Quarterly Whistleblower Report	Good reason to withhold exist under Section 7	That the public conduct of the relevant part of the proceedings of the meeting would be likely to result in the disclosure of information for which good reason for withholding exists.
			Section 48(1)(a)
4.	Risk Report – January 2022	Good reason to withhold exist under Section 7	That the public conduct of the relevant part of the proceedings of the meeting would be likely to result in the disclosure of information for which good reason for withholding exists.
			Section 48(1)(a)
5.	Policies: Sensitive Expenditure Staff Gifts and Hospitality	Good reason to withhold exist under Section 7	That the public conduct of the relevant part of the proceedings of the meeting would be likely to result in the disclosure of information for which good reason for withholding exists.
			Section 48(1)(a)

This resolution is made in reliance on sections 48(1)(a) and (d) of the Local Government Official Information and Meetings Act 1987 and the particular interests or interests protected by section 7 of that Act, which would be prejudiced by the holding of the relevant part of the proceedings of the meeting in public are as follows:

Item No.	Interest
1,2	Protect the privacy of natural persons, including that of deceased natural persons. (Section 7(2)(a)).
1,2	Protect information where the making available of the information: (ii) Would be likely unreasonably to prejudice the commercial position of the person who supplied or who is the subject of the information.
	(Section 7(2)(b))
1,2,3,4,5	Maintain the effective conduct of public affairs through— (ii) The protection of such members, officers, employees, and persons from improper pressure or harassment.
	(Section 7(2)(f))
1,2,3,4,5	Maintain legal professional privilege. (Section 7(2)(g))
1,2,3,4,5	Enable any local authority holding the information to carry out, without prejudice or disadvantage, commercial activities
	(Section 7(2)(h))

DATE OF NEXT AUDIT AND RISK COMMITTEE MEETING - 12 MAY 2022

17.02.22 - AUDIT AND RISK COMMITTEE - ACTION LISTING

	Date	COMPLETED IN PROGRESS OVERDUE	Item	Action Required	Status	Lead Officer
1	10.08.21		Insurance review of the Airport.	This assets value will need to be reviewed and amendment once the renovations are completed.	Destination Westland (DW) need to take the lead on this. The Chief Executive has advised he will follow up with DW on this.	CE
3	09.11.21		Workshop: Evaluation of the performance of the Committee	Workshop to be scheduled with the first meeting of 2022.		Chair/Group Manager: Corporate Services
	09.11.21		Workshop: OAG, Risk Management	Workshop to be scheduled in 2022.	March 2022 Council meeting by zoom	Group Manager: Corporate Services
	09.11.21		WDC Policy Review on Police Vetting	To be actioned	Draft brought to Feb 2022 Audit and Risk Committee	People and Capability Manager
	09.11.21		Policies for Audit and Risk Review	Added as a standing item to the committee agenda.	Item added to rolling workplan	Office of the CE

17.02.22 - Audit and Risk Committee Agenda Page - 6

Report to Committee



DATE: 17 February 2022

TO: Audit and Risk Committee

FROM: Finance Manager and Strategy and Communications Advisor

Quarterly Report Q2 July - December 2021

1. Summary

- 1.1. The purpose of this report is to inform the Committee of Council's financial and service delivery performance for the six months ended 31 December 2021 (Q2).
- 1.2. This issue arises from a requirement for sound financial governance and stewardship with regards to the financial performance and sustainability of a local authority.
- 1.3. Council seeks to meet its obligations under the Local Government Act 2002 and the achievement of the District Vision adopted by the Council in June 2021, which are set out in the Long Term Plan 2021-31. Refer page 2 of the agenda.
- 1.4. This report concludes by recommending that Committee receive the Quarterly Report Q2 July December 2021, attached as appendix 1.

2. Background

2.1 The reason the report has come before the Committee is due to the requirement for the Committee to have current knowledge of Council's performance both financial and non-financial. The quarterly report provides information against targets and objectives adopted in the Long Term Plan 2021-31.

3. Current Situation

- 3.1. The current situation is that the Committee receives a quarterly report in a consistent format.
- 3.2. The Quarterly Report Q2 September December 2021 is attached as Appendix 1 and contains the following elements:
 - 3.2.1. Statement of Service provision.
 - 3.2.2. Sustainability report on Financial Prudence.
 - 3.2.3. Whole of Council Statement of Comprehensive Revenue and Expenditure, including variance analysis.
 - 3.2.4. Capital Expenditure 2021/2022.
 - 3.2.5. Treasury report including loans, internal borrowing, cash investments, and debtors.
 - 3.2.6. Reserve Funds report.

4. Options

- 4.1. Option 1: The Committee does not receive the Quarterly Report Q2 July December 2021.
- 4.2. Option 2: The Committee receives the Quarterly Report Q2 July December 2021.

5. Risk Analysis

- 5.1. Risk has been considered and the following risks have been identified:
 - 5.1.1. Financial mismanagement through lack of awareness of the Council's financial position.
 - 5.1.2. Poor activity performance through lack of oversight of how activity groups are tracking to their KPIs.

6. Health and Safety

6.1. Health and Safety has been considered and no items have been identified.

7. Significance and Engagement

- 7.1. The level of significance has been assessed as being low. The report is an administrative document for the Committee's information.
- 7.2. No public consultation is considered necessary.

8. Assessment of Options (including Financial Considerations)

- 8.1. Option 1: If the Committee does not receive the report there will be no oversight of the financial position of Council or whether the activity groups are achieving the level of service that Council determined through the long term and annual plans.
- 8.2. There are no financial implications to this option.
- 8.3. Option 2: This report is for information only to ensure oversight of Council's financial position and activities. Staff welcome feedback for continuous improvement of the quality of the information provided.
- 8.4. There are no financial implications to this option.

9. Preferred Option(s) and Reasons

- 9.1. The preferred option is Option 2
- 9.2. The reason that Option 2 has been identified as the preferred option is that the report is administrative in nature and to do nothing would create a financial risk to Council.

10. Recommendation(s)

10.1. That the report be received.

Lynley Truman Finance Manager

Emma Rae

Strategy and Communications Advisor

Appendix 1: Quarterly Report Q2 – September - December 2021



WESTLAND DISTRICT COUNCIL

QUARTERLY REPORT – SEPTEMBER – DECEMBER 2021



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Statement of Service Performance

How we are achieving against our Community Outcomes

	Number of performance measures supporting each outcome	Number of performance measures achieving against the indicators.
Diverse Economy	8	1
Sustainably Managed Environment	18	8
Resilient Communities	37	12

A Resident Satisfaction Survey was not conducted in the 2020/2021 year so any performance measure supporting Resilient Communities that is measured through the survey did not achieve against the indicator.

In this quarter some activities did not provide a report, so cannot be assessed on achievement of the community outcomes.

Successful activities include:

- Corporate Services
- Environmental Health
- Animal Control
- Community Development
- Hokitika Museum
- Stormwater
- Wastewater

Although the library's performance measure did not achieve against the community outcome indicator, they have supported resilient communities through increasing their digital networks and skills. This is giving residents in all parts of Westland the opportunity to participate in library events and supporting the outcome.

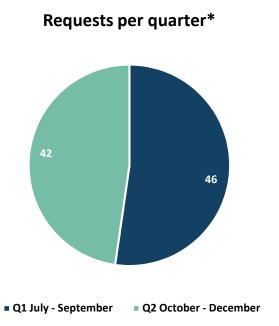
Leadership

Democracy

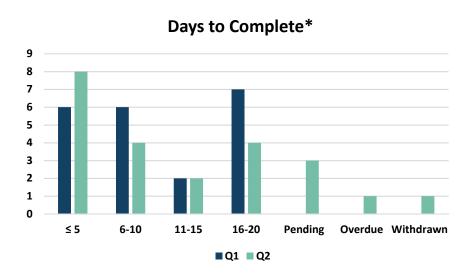
There were 14 Council meetings, committee meetings and community workshops between 1 September and 31 December 2021. This included three online zoom meetings that Council hosted to assist the public to understand the Government's proposed Three Waters Reform. These meetings supported the community engagement that Council conducted to gauge the community support for the reforms.

LGOIMA

Requests for information under the Local Government Official information and Meetings Act average about 20 per quarter, and responses are sent within the 20 day timeframe. There was one overdue request in this quarter, because the information requested was contained in the Annual Report and could not be released until this had been audited. Extension letters were sent and accepted.



^{*}Including media requests through Communications



^{*}Not including media requests to Communications, which are typically answered on the same day.

How this activity is contributing to Community Outcomes & Well-being

In this quarter the Democracy activity contributed to the Resilient Communities outcome through:

- Open and transparent meeting processes, and an engagement opportunity with meaningful community involvement. Council publicised the feedback that was given to central government based on the community engagement.
- Council demonstrated iwi participation, partnership and protection with the Hokitika Waste Water Treatment Plant Oversight Committee equal membership between Council and nominated iwi members.

Performance in this activity

Community Outcome	Level of service	Measure / Target	Current performance
Resilient Communities	Responsible leadership	65% of residents satisfied with Council's leadership	The next resident satisfaction survey is being conducted in February 2022.
			(No Resident Satisfaction survey was undertaken in 2021)
Resilient Communities	The community understands what	70% of residents who understand how Council	The next resident satisfaction survey is being conducted in
Communities	Council does	make decisions	February 2022.
			(No Resident Satisfaction survey was undertaken in 2021)

Corporate Services

Finance

The Finance team's focus throughout Q2 was on production of the financial requirements for the Annual Report, which was adopted in December 2021. While staff aimed to complete the Report by the usual date of 31 October, lack of staff both in the Finance Team and for our Auditors delayed the process.

Work on the Annual Plan 2022/2023 also began, and Activity Managers across the Council commenced their operational budgets. Capital projects are to commence in February when this additional module is expected to be operational in the budget model.

Other areas of the Finance team have continued with business as usual

There is currently a vacancy for a Management Accountant, and recruitment for this position will resume in Q3.

Strategy and Communications

During Q2 the Strategy and Communications Advisor (SCA) worked alongside the Finance Team and Auditors to produce the Annual Report and Summary Annual Report. The Annual Report received an unqualified Audit Report.

The SCA led the development of engagement of the public on the question of Three Waters for the Mayor and District Assets activity. This was a highly successful engagement with over 600 individual pieces of feedback that Council used to provide a response to central Government.

With the successful implementation of the refreshed website in Q1, the SCA worked on producing guidelines and a training plan to allow other activity groups to manage their own content on the website, which will improve the timeliness of updates and give activities ownership of their information.

Information Management

The Information Management (IM) team have been busy working with both old and new information this last quarter. The team's new technology solution is taking off with more and more public facing application forms and processes being digitised, and plans are in place for the provision of public facing self-service kiosks when facilities allow.

Council's Information Management Strategy, which outlines the roadmap for the next three years has been finished and sets some exciting targets. The IM team is currently working on a system to manage Policies and other mandatory documents that require continual review and reporting. Another big project is designing a semi-automated workflow for the digitisation and filing of council property files. This work will eventually result in the availability of property files to the public via our public portal. In addition, recruitment for an Information Officer specialising in LIM's and Property Files continues.

Information Technology

The Information Technology (IT) are making good progress transitioning to a mobile workforce. Most staff now have a laptop and a mobile phone where required. Staff are encouraged to take their mobile equipment home every night to ensure staff can work from home in another lockdown situation.

Council's cloud based unified communication platform, Zoom, now handles all phone calls and video conferencing. Being cloud based, it works no matter where staff are, as long as they have a connection to the internet. This makes for a very simple transition for all staff to working from home.

The IT team have now appointed a new IT support/helpdesk officer. The current IT support Officer has been appointed as our GIS/Projects Officer. Their role will be to advance our GIS (computer Mapping System) and manage our major IT projects.

How this activity is contributing to Community Outcomes & Well-being

In this quarter the Leadership activity contributed to the Resilient Communities outcome through:

- Open and transparent meeting processes, and an engagement opportunity with meaningful community involvement. Council publicised the feedback that was given to central government based on the community engagement.
- An unqualified Annual Report 2020/2021 was published to the Council's website.

Community Outcome	Level of service	Measure / Target	Current performance
Resilient	Provide	Legally compliant financia	l a. The Annual Report
Communities	accountability	plans and reports adopted	d 2020/2021 was adopted on
	about Council		17 December 2021 as
	activities	a. 100% LTP, Annual	allowed by the amendment
		Plans and Reports	to the Local Government
		adopted on time.	Act.
		b. 100% LTP and Annual	(The Long Term Plan 2021 -
		Reports receive	2031 was adopted on 30
		unqualified Auditor's	June 2021).
		Opinions.	
			b. The Annual Report
			2020/2021 received an
			unqualified Auditor's
			opinion.

Community Outcome	Level of service	Measure / Target	Current performance
			(The Long Term Plan 2021 –
			2031 received an
			unqualified Auditor's
			opinion).
Resilient	Effective	65% of residents that	The next resident satisfaction
Communities	engagement of the	believe they have been	survey is being conducted in
	community during	appropriately consulted	February 2022.
	public decision		
	making		(No Resident Satisfaction survey
	opportunities		was undertaken in 2021)
Resilient	A comprehensive	80% of residents satisfied	The next resident satisfaction
Communities	Customer Service	with the service they	survey is being conducted in
	Centre	receive	February 2022.
			(No Resident Satisfaction survey
			was undertaken in 2021)

Planning and Regulatory Resource Management

This activity did not provide a report.

How this activity is contributing to Community Outcomes & Well-being

This activity did not provide a report.

Performance in this activity

Community Outcome	Level of service	Measure / Target	Current performance
Sustainably Managed Environment	Resource consents processed in accordance with	100% of resource consents processed within statutory Time frames	This activity did not provide a report.
	relevant legislation		(100% processed within
			statutory timeframes. 92
			consents processed.)
Resilient Communities	Provide appropriate advice to customers	85% of users satisfied with the quality of the advice provided on resource	This activity did not provide a report.
		management matters	(100% satisfaction based on the Planning Department's customer feedback survey throughout the year.)

Inspections and Compliance Building Control

This activity did not provide a report.

Environmental Health – Food and Alcohol Licensing

There have been some significant changes to both Food and Alcohol inspection figures in the first and second quarter of 2021/2022.

Under the Food Act 2014 if a premises is inspected two years in a row and has an acceptable outcome on both occasions it will move to an 18 month inspection regime automatically by law. This means some premises will not be inspected in any financial year particularly if their second inspection occurs in the five months prior to the start of a financial year.

Alternatively, a premises that has an unacceptable rating at the verification visit will automatically move to an increased inspection frequency of every 9, 6 or even 3 months.

It is more likely for a premises to be compliant than not so there is a greater chance that a premises will have a decreased verification (inspection) frequency. The information in the performance table reflects an inspection percentage out of those premises that were due (or have received) an inspection within the financial year.

There are also at least 16 premises that remain closed, either permanently or temporarily.

How this activity is contributing to Community Outcomes & Well-being

This activity contributes to the diverse economy of the district by enabling business to be complaint to local and national laws and regulations.

This activity supports the social well-being of the district by ensuring that buildings are built in a way that ensures longevity and businesses that serve food and alcohol do so in a safe and healthy way.

Community Outcome	Level of service	Measure / Target	Current Performance
Diverse Economy	Timely processing of	100% of building consents	This activity did not provide a
	Building Consents.	processed within 20	report.
		working days as per the	i cport.
		requirements of the	(97.3%, 220 consents issued)
		Building Act	
Diverse Economy	Provide appropriate	85% of users satisfied with	Building Consents
	advice to customers.	the quality of the advice	This activity did not provide a
		provided on building	report.
		consent, environmental	
		health and Liquor Licensing	(A Building Consent Authority
		matters	satisfaction survey was not
			conducted in the 2020/2021
			year.)
			Environmental Health
			The next resident satisfaction
			survey is being conducted in
			February 2022.
			(No Resident Satisfaction survey
			was undertaken in 2021)
			Liquor Licencing
			The next resident satisfaction
			survey is being conducted in
			February 2022.
			(No Resident Satisfaction survey
			was undertaken in 2021)
Diverse Economy	Encourage compliance	100% licensed and	Food Premises
Diverse Economy	with health standards	registered premises are	32% (20 premises) as of 31
	by undertaking	inspected at least annually.	December 2021.
	inspections so that all	inspected at least annually.	Determined 2021.
	food, liquor and other		(96% [due to closures during the
	licensed premises		Covid-19 pandemic lockdown])
	comply with the		
	relevant legislation.		Liquor Premises
			26% (18 premises) as of 31
			December 2021.
			-
			(97% [due to closures during the
			Covid-19 pandemic lockdown])

Animal Control

There were no infringements issued or dogs impounded in this quarter.

A new Dog Control Officer was appointed in this quarter, replacing the previous Officer who left in July 2021.

How this activity is contributing to Community Outcomes & Well-being

This activity provides education and compliance for the community to improve community safety and animal welfare.

Performance in this activity

Community Outcome	Level of service	Measure / Target	Current Performance
Resilient	Keep the public safe	90% Residents satisfied	The next resident satisfaction
Communities	from dogs and	with the response provided	survey is being conducted in
	wandering stock		February 2022.
Sustainably Managed			
Environment			(No Resident Satisfaction
			survey was undertaken in
			2021)
		99% of known dogs	98%, 2004 (2020/2021)
		registered by 30 June each	
		year	(100% of known dogs
			registered in 2020/2021)
		Response times to Priority	Not reported.
		1 callouts:	
		30 minutes or less	(100% of response times to
		(excluding travel time)	Priority callouts in 30 minutes or less.)

Emergency Management

This activity did not provide a report.

How this activity is contributing to Community Outcomes & Well-being

This activity did not provide a report.

Community Outcome	Level of service	Measure / Target	Current Performance
Resilient Communities	Council is prepared for and maintains an effective response	Council's e-text alerting system is tested twice per annum.	This activity did not provide a report.
	capacity to manage civil defence emergencies	Achieved	(This is a new measure.)
		At least one Emergency Operations Centre (EOC) activation occurs annually	This activity did not provide a report.
		(event or exercise). Achieved	(This is a new measure.)

		At least two training sessions are held annually for Council CDEM Incident	This activity did not provide a report.
		Management Personnel Achieved	(This is a new measure.)
Resilient Communities	CDEM relationships with WC CDEM Group territorial authorities, emergency services, and life line utilities are maintained and strengthened	Council is represented at CDEMG Joint Committee meetings by the Mayor, or a nominated attendee. 80% of the time.	This activity did not provide a report. (This is a new measure.)
		Council is represented at CEG meetings by the Chief Executive or a nominated attendee. 80% of the time.	This activity did not provide a report. (This is a new measure.)

Community Development and Assistance

Funding allocated by or through local government benefits all sectors of our community encouraging a sense of community, social inclusion and participation.

- Creative Community Committee allocated \$10.167.00, there were six applicants
- Sport NZ Rural Travel Fund Committee allocated \$9,500.00, there were six applicants
- Funding to promote events:
 - o Driftwood & Sand \$5,000
 - o Christmas Lights Grant allocated \$10,000, there were 6 applicants

Staff assist Safer Westland with meeting administration. Meetings have not been held during the Covid-19 Level 2 as zoom meetings proved unsuccessful. Contact has been maintained and information disseminated via email.

The Safe Communities Network in Aotearoa New Zealand is undergoing a transition to a community-led and managed network that will not include Safer Communities Foundation NZ, which closed on December 30 2021. Safer Westland take an active part in shaping the future of the network.

Currently in the Safer Westland Terms of Reference, the Chair is a Councillor, and Safer Westland reports six monthly to the Community Development Committee. Safer Westland has worked on Strategy 2022 in line with the Well-being areas with a Vision: Westland whanau & manuhiri are connected, safe and well. Strategy 2022 is to be presented at the February 2022 meeting.

How this activity is contributing to Community Outcomes & Well-being

The Community Development and Assistance activity contributes to Community Outcomes through supporting activities that reduce social isolation and reduced crime and harm. The activity supports the economic, cultural and social well-being of the Westland District.

- Creative Communities promotes the development of the arts and promotes access to creative activities.
- Sport NZ Rural Travel fund supports inclusion by enabling children and young people to participate in sport and physical activities.
- Small event funding encourages recreational and cultural celebrations and activities which promote the acceptance of diversity with activities open to all life stages.
- Safer Westland projects and initiatives that support well-being outcomes such as:
 - DriveWEST Learner driving programme that Police report have visible results of getting people and youth through driver licencing and statistically far fewer infringements in this area.
 - o GreyPower activity programme that promotes social connectedness and reduces isolation.
 - Mates & Dates teaches young people essential skills in having healthy relationship preventing sexual and dating violence.
 - New Coasters provides connections for new comers, migrants and those new to the Coast.

Community Outcome	Level of service	Measure / Target	Current performance
Resilient Communities	Supporting Communities to improve their social and cultural wellbeing	 CDA co-ordinates funding and committee process for: Creative Community Scheme funding local arts. Sport NZ Rural Travel Fund. Funding to promote events for Community well-being and social connectedness. Achieved 	 Creative Community funding was allocated. Sport NZ funding was allocated. Community funding was allocated. (This is a new measure.)
		Acilievea	

Resilient Communities	Commitment to "Safer Westland"	Westland Safe Community Coalition maintains "Safer Westland" accreditation with NZ Safe Community Foundation.	Safer Westland maintains accreditation with NZ Safe Community Foundation.
		Achieved	(This is a new measure.)
		Safer Westland Community	There were no meetings held
		Coalition meets bi-monthly.	in this quarter due to Covid-
		Achieved	19 restrictions.
			(This is a new measure.)

Community Halls

Community Outcome	Level of service	Measure / Target	Current performance
Resilient Communities	Provide safe and useful community halls	80% of residents satisfied with the standard of their community hall	The next resident satisfaction survey is being conducted in February 2022.
			(No Resident Satisfaction survey was undertaken in 2021)

Facilities, and Leisure Services

Cemeteries

This activity did not provide a report.

How this activity is contributing to Community Outcomes & Well-being

This activity did not provide a report.

Performance in this activity

Community Outcome	Level of service	Measure / Target	Current performance
Resilient Communities	Council owned cemeteries are appropriately	Customer Satisfaction: The number of service requests received per	This activity did not provide a report.
Sustainably Managed Environment	maintained	cemetery Hokitika: ≤ 5 Kumara: ≤ 5 Ross: ≤ 5	(This is a new measure.)
Resilient Communities	Burials adhere to the relevant legislation	Standards for burial adhere to Cemeteries and Cremations Act 1964 100 %	This activity did not provide a report.
Sustainably Managed Environment			(100%)

Hokitika Museum

The Carnegie Building remains closed to the public while renovation work continues.

Collection Acquisition forms have been developed or refreshed according to standards expected from Museums Aotearoa. The Collection Priorities, as per the Collection Policy continues to be updated as expected for best museum practices.

Deaccession justifications and appropriate record keeping practices have been developed. The first group of deaccessions have been progressed to final stages.

An initial audit of Large Shelving in Store Room 1 has been completed, in preparation for goals for Collection Readiness priority. With the refresh of collection documents and processes, potential acquisitions dating from 2012 have progressed with a determined status.

How this activity is contributing to Community Outcomes & Well-being

This activity did not provide a report.

Community Outcome	Level of service	Measure / Target	Current performance
Resilient	Collections developed	Collections continue to	Achieved
Communities	and	grow, in line with Hokitika	
	maintained with	Museum policies.	(This is a new measure.)
	access	Achieved	
	provided		

Deaccessions and disposals	Achieved
are aligned with Hokitika	
Museum policies.	(This is a new measure.)
Achieved	
Backlog of records and	Achieved
documentation reduced.	
Achieved	(This is a new measure.)

Parks and Reserves

This activity did not provide a report.

How this activity is contributing to Community Outcomes & Well-being

This activity did not provide a report.

Performance in this activity

Community Outcome	Level of service	Measure / Target	Current performance
Sustainably Managed Environment	Reserves are pleasant, enjoyable and safe places	90% of residents satisfied with parks and reserves	The next resident satisfaction survey is being conducted in February 2022.
Resilient Communities			(No Resident Satisfaction survey was undertaken in 2021)

Public Toilets

This activity did not provide a report.

How this activity is contributing to Community Outcomes & Well-being

This activity did not provide a report.

Performance in this activity

Community Outcome	Level of service	Measure / Target	Current Performance
Sustainably Managed Environment	Provide public toilets throughout the district	85% of residents satisfied with the service.	The next resident satisfaction survey is being conducted in February 2022.
Resilient			
Communities			(No Resident Satisfaction survey was undertaken in 2021)

West Coast Wilderness Trail

This activity did not provide a report.

How this activity is contributing to Community Outcomes & Well-being

This activity did not provide a report.

Performance in this activity

Community Outcome	Level of service	Measure / Target	Current Performance
Diverse Economy Resilient	The cycle trail is well used	Numbers using the trail as measured by trail counters increase by 10% per	This activity did not provide a report.
Communities		annum.	(Counters along the trail record between 9,490 and 46,355 annual cycle users at various points.)

Westland District Library

Issues of physical items and footfall in the library has been lower since the lockdown in the first quarter of this year. Digital issues remain higher and further NZLPP funding enabled the purchase of more e-audio-books to help satisfy demand. Events and programmes were significantly reduced, due to lockdown and ongoing restrictions at Level 2 and at the Orange setting. Staff have been upskilling and adapting their programmes to offer contactless delivery where possible. The digital programmes continued with virtual meet-ups, the Wellbeing group and Poetry Writing group offered on-line meeting as an alternative. The library distributed over 80 children's craft and STEAM activity packs in place of face-to-face holiday sessions. The annual Summer Reading Challenge is being run on-line this year (with support from NZLPP) and is offered alongside a number of other reading challenges that cater for pre-school children, young adults and adults.

With the introduction of the NZ Covid-19 Protection Framework and Vaccine Passports, library staff have helped our community adjust to the changes; in 12 days we assisted 102 people obtain their vaccine passport, small business owners to understand the guidelines and to download and use the NZ Pass Verifier app (representing over 50 hours of support).

The Community Engagement, Digital Discovery and Children's and Youth Librarian's all presented short talks or workshops (all virtually) at the biennial LIANZA conference. This was a great opportunity for them to share their experiences, learn from other library professionals and they are looking forward to implementing some new ideas into their work.

How this activity is contributing to Community Outcomes & Well-being

While the restrictions to programmes and events due to Covid-19 operating guidelines has reduced our face-to-face engagement with the community, it has also been the catalyst to switch to online or hybrid events or other contactless methods. These services are now more accessible to our geographically distant communities, providing equitable access to cultural activities and connecting our communities across Westland. In addition, as we learn to adapt to live with Covid-19 in our communities, these virtual services will remain accessible to those shielding or isolating at home, reducing the negative emotional effects of isolation, supporting wellbeing and increasing community resilience during the pandemic recovery.

Community Outcome	Level of service	Performance measures (KPI)	Current performance
Resilient	Provide the district	99% of residents satisfied	The next resident satisfaction
Communities	with quality library	with library services	survey is being conducted in
	services that are		February 2022.
	responsive to the		
	needs and wellbeing of		(No Resident Satisfaction survey
	the diverse		was undertaken in 2021)
	communities.		

Land Transport

This activity did not provide a report.

How this activity is contributing to Community Outcomes & Well-being

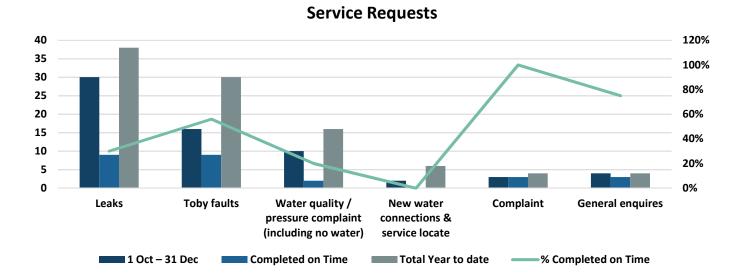
This activity did not provide a report.

Community	Level of service	Performance measures (KPI)	Current performance
Outcome			
Diverse Economy Resilient Communities	The transportation network is safe for all users in Westland District	Road safety: The change from the previous financial year in the number of fatalities and serious injury crashes on the local road network, expressed as a number. O fatalities and serious crash	This activity did not provide a report. (2 recorded serious crashes so no actual change in total Fatal/Serious Crashes)
		injuries.	
Diverse Economy Resilient	The surface condition of roads in Westland is of	Road Condition: The average quality of ride on a sealed local road network,	This activity did not provide a report.
Communities	good quality	measured by smooth travel exposure.	(Amended measure, previous data is not comparable)
		Primary Collector >= 93% Secondary Collector >= 93% Access >= 90% Low Volume >= 89%	
Resilient Communities		>70% of residents are satisfied with the standard and safety of Council's unsealed roads.*	The next resident satisfaction survey is being conducted in February 2022.
			(No Resident Satisfaction survey was undertaken in 2021)
Diverse Economy Resilient	The surface condition of roads in Westland is	Road maintenance: ≥6.5% of the sealed local road network that is resurfaced	This activity did not provide a report.
Communities	maintained to a high standard		(4.9%, as a result of increasing bitumen prices. Work was completed within the allocated budget.)

Community Outcome	Level of service	Performance measures (KPI)	Current performance
Resilient Communities	Footpaths are maintained in good condition	Footpaths: 90% footpaths within a territorial authority district that fall within the level of service or service standard for the condition of footpaths that is set out in the territorial authority's relevant document (such as its annual plan, activity management plan, asset management plan, annual works program or long term plan).	This activity did not provide a report.
	and are fit for purpose		(All footpaths have now been condition rated on a 1-5 scale with 1 being Excellent and 5 being Very Poor (Fail). 92.4% of footpaths fall within the 1-4 rating. 71.4% within 1-3 and only 7.6% are rated 5 and in need of considerable renewal/upgrade works. There is still presently no agreed level of service standard set for footpaths.)
Resilient Communities	Response to service requests are dealt with	Customer service requests: 100% within 3 days customer service requests relating to	This activity did not provide a report.
	promptly	roads and footpaths to which the territorial authority responds.	(50% of Transportation related service requests were responded to within 2 days (142/279). 65% of Transport related service requests resolved within the informal target timeframe (182/279).)

Drinking Water

There were 65 water related service requests recorded between 1 October and 31 December 2021.



The Water Activity is not on target to meet KPIs due to:

- Council does not currently measure all the mandatory KPI's set by DIA for various reasons.
- Compliance with the DWSNZ is not met this quarter for some water supplies.
- Completion and response time of Service Requests is well below the target.

The Arahura Water Treatment Plant will become operational in January. The community will also be more resilient with the addition of another 30m³ water reservoir.

The Fox Glacier WTP is programmed to be operational by October this year. Parts are currently being procured and prefabricated of site.

On 15 November Taumata Arowai become the new water regulator, replacing the Ministry of Health and the Drinking Water Assessors. Taumata Arowai takes a different approach from the Ministry of Health and the 3 Waters Team are currently working with the Regulatory Team representatives for our District.

How this activity is contributing to Community Outcomes & Well-being

This activity did not provide a report.

Community	Level of service	Performance measures (KPI)	Current performance
Outcome			
Resilient Communities	Council supplied potable water is safe to drink	Safety of drinking water: The extent to which the local authority's drinking water supply complies with: a) Part 4 of the drinking water standards (bacteria compliance criteria), 90% and b) Part 5 of the drinking-water standards (protozoal compliance criteria) 90%	 (a) To date, 3 out of the 9 supplies are fully compliant with bacterial compliance criteria at both the water treatment plant and in the distribution zone. Both Hokitika and Haast had samples not delivered on time to the laboratory. (E-coli samples must be delivered within 24hours of sample being taken).

Community	Level of service	Performance measures (KPI)	Current performance
Outcome			
			Franz Josef had a transgression at the after plant, and while subsequent results were clear it is unsure at this stage if the new water regulator, Taumata Arowai, will issue leniency.
			Kumara had a transgression in the zone which resulted in a precautionary boil water notice issued.
			Currently samples are not taken at Arahura for After Plant, due to no plant. The new WTP will be operational at the end of January 2022.
			The Fox Glacier WTP is programmed to be operational by October 2022.
			(For the 2020/2021 year 3 out of the 9 supplies are fully compliant with bacterial compliance criteria at both the water treatment plant and in the distribution zone.
			Hokitika missed 1 sample at the After Plant, which has results in noncompliance.
			Fox Glacier missed a sample at the After Plant along with two boil water notices issued within the last quarter.
			Franz Josef missed an After Plant and zone sample, which has resulted in non-compliance.
			Currently samples are not taken at Arahura for After Plant, due to no plant. The new WTP build is currently underway.
			Kumara had a positive E-coli results in the zone and a boil water notice issued.)
			(b) 0 out of the 9 supplies are compliant with protozoal compliance criteria (Requires DWA approval.)

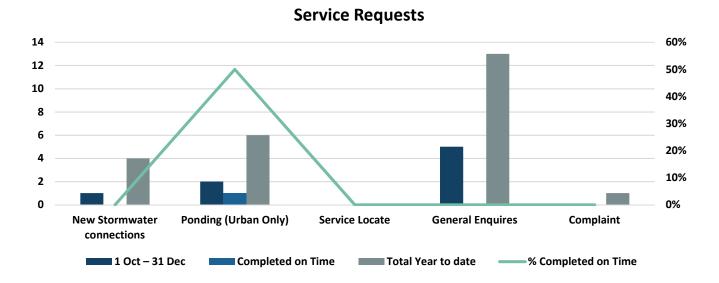
Community	Level of service	Performance measures (KPI)	Current performance
Outcome			All plants require data logging reports to be submitted to obtain protozoal compliance.
			Council has been implementing an external data logging and reporting system, which will provide exception reporting for protozoal compliance. To date 7 out of the 9 supplies have this implemented. (Note: As this does not cover the full year, all supplies will be non-compliant in this area.)
			(0 out of the 9 supplies are compliant with protozoal compliance criteria (Requires DWA approval.)
			The Ross WTP had a data logging failure, which has resulted in noncompliance.
			Of the remaining 8 WTP's, Arahura and Fox Glacier treatment plants await their upgrades to comply. Kumara, Whataroa, Harihari, Franz Josef and Haast require UV Proforma's to be lodged with the Drinking Water Assessor before compliance can be obtained. Hokitika requires exception reporting to be installed.
			All plants require data logging reports to be submitted to obtain protozoal compliance.
			Council is implementing an external data logging and reporting system, which will provide exception reporting for protozoal compliance. It is expected that this will be in place in the majority of plants by December 2021.)
Resilient	Requests for	Fault response times:	a) 93% (13/14)
Communities	service are	Where the local authority	b) 61% (43/70)
	dealt with	attends a call-out in response	c) 29% (4/14)
	promptly	to a fault or unplanned	d) 86% (31/36)
		interruption to its networked reticulation system, the	
		following median response	a) 91% (39/43)
			b) 68% (121/179)

Community Outcome	Level of service	Performance measures (KPI)	Current performance
Outcome		a) 95% attendance for urgent call-outs: from the time that the local authority receives notification to the time that service personnel reach the site (2 hours), and b) 100% resolution of urgent call-outs: from the time that the local authority receives notification to the time that service personnel confirm resolution of the fault or interruption. (12 hours) c) 100% attendance for non-urgent call-outs: from the time that the local authority receives notification to the time that service personnel reach the site (24 hours), and d) 100% resolution of non-urgent call-outs: from the time that the local authority receives notification to the time that service personnel confirm resolution of the fault or	c) 42% (18/43) d) 37% (66/179)
Sustainably	Council	interruption (72 hours). Maintenance of the	Not measured
Managed	supplied water	reticulation network:	
Environment	is reliable	The percentage of real water loss from the local authority's networked reticulation system (including a description of the methodology used to calculate this). Council does not intend to measure this as it will impose an unreasonable cost.	Monitored in a number of ways including; telemetry, water meters, repair program, mains replacements and pressure management. This is in context with the Benchloss NZ Manual.
Sustainably		Demand management:	Not measured.
Managed Environment		The average consumption of drinking water per day per resident within the territorial authority district is < 5001/day.	Council does not have the equipment to measure average consumption.

Community Outcome	Level of service	Performance measures (KPI)	Current performance
			Most recent measurement was 2016/2017: 7 Winter 253l per head, Summer 480l per head
Resilient Communities	Customers are generally satisfied with the Council supplied water	Customer satisfaction: The total number of complaints received by the local authority about any of the following: a) Drinking water clarity b) Drinking water taste c) Drinking water odour d) Drinking water of pressure or flow e) Continuity of supply, and f) The local authority's response to any of these issues. Expressed per 1000 connections to the local authority's networked reticulation system. 25 per 1000 connections (2755 connections)	(a) 1 (b) 0 (c) 1 (d) 2 (e) 12 (f) 4 Total number of complaints = 20 Complaints per 1000 connections = 7.2 (a) 2 (b) 3 (c) 1 (d) 7 (e) 39 (f) 8 Total number of complaints = 60 Complaints per 1000 connections = 22

Stormwater

There were 8 Stormwater related service requests recorded between 1 October and 31 December 2021.



The Stormwater Activity not on target to meet KPIs.

Completion time of Service Requests is well below the target.

How this activity is contributing to Community Outcomes & Well-being

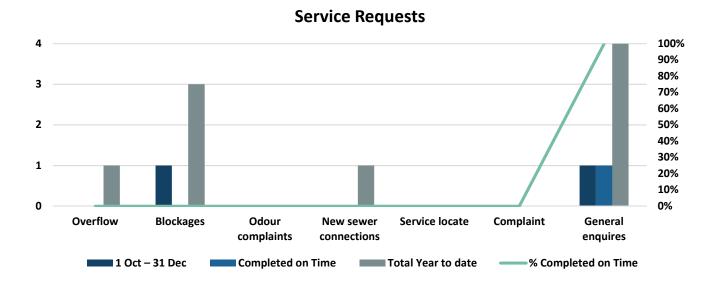
This activity did not provide a report.

Community Outcome	Level of service	Performance measures (KPI)	Current performance
Sustainably Managed Environment Resilient Communities	Council Stormwater systems have the capacity to resist major storms and flooding events	a) The number of flooding events that occur in a territorial authority district. No more than 2. b) For each flooding event, the number of habitable floors affected. 10 per 1000 properties connected to the territorial authority's stormwater system.	 a) 0 –No flooding events affecting habitable floors within the Council reticulated stormwater system. b) Total habitable floors = 0 Per 1000 connections = 0 (495 connections) a) Zero –No flooding events affecting habitable floors within the Council reticulated stormwater system. b) Total habitable floors = 0 Per 1000 connections = 0 (495 connections)
Sustainably	Requests for	Response times:	There were no reported flooding
Managed Environment	service are dealt with promptly	The median response time to attend a flooding event,	events to attend.
		measured from the time that the territorial authority	(There were no reported flooding events to attend.)

Community	Level of service	Performance measures (KPI)	Current performance
Outcome			
Resilient		receives notification to the	
Communities		time that service personnel	
		reach the site. (95% within 2	
		hours)	
Sustainably		Customer Satisfaction:	Total number of complaints = 7
Managed		The number of complaint	Complaints per 1000 = 14
Environment		received by a territorial	(495 connections)
		authority about the	
Resilient		performance of its storm	(Total number of complaints = 27
Communities		water system, expressed per	Complaints per 1000 = 53.1
		1000 properties connected to	(495 connections))
		the territorial authority's	
		storm water system. 10 per	
		1000 connections (495	
		connections)	
Sustainably	Council storm	Discharge compliance:	a) 0
Managed	water systems	100% Compliance with the	b) 0
Environment	protect the	territorial authority's resource	c) 0
	natural	consents for discharge from its	d) 0
Resilient	environment	stormwater system, measured	
Communities		by the number of:	100% compliance.
		a) Abatement notices	
		b) Infringement notices	a) 0
		c) Enforcement orders; and	b) 0
		d) convictions	c) 0
		.,	d) 0
			100% compliance.

Wastewater

There were 2 wastewater related service requests recorded between 1 October and 31 December 2021.



The Wastewater Activity is on target to meet KPIs.

How this activity is contributing to Community Outcomes & Well-being

This activity did not provide a report.

Community Outcome	Level of service	Performance measures (KPI)	Current performance
Resilient Communities	Council wastewater systems are	System and adequacy: The number of dry weather sewerage overflows from	Complaints per 1000 connections= 1.4 (2141 connections
Sustainably Managed Environment	managed without risk to public health	the territorial authority's sewerage system. 10 per 1000 connections (2141 connections)	(Complaints per 1000 connections = 3.3 (2197 connections)
Resilient Communities	Council wastewater systems are safe	Discharge compliance: 100% Compliance with the territorial authority's	(a) 0 (b) 0 (c) 0
Sustainably Managed	and compliant	resource consents for discharge from its sewerage	(d) 0 100% compliance
Environment		system measured by the number of: a) abatement notices b) infringement notices	(a) 0 (b) 1 (c) 0 (d) 0
		c) enforcement orders, andd) convictions.	The infringement notice was issued for the Haast WWTP for
		Received by the territorial authority in relation those resource consents.	breaching the discharge consent condition. This issue was rectified

Community Outcome	Level of service	Performance measures (KPI)	Current performance
			within an appropriate timeframe of being notified.
Resilient Communities Sustainably Managed Environment	Customers are generally satisfied with the Council wastewater systems	Fault response times: Where the territorial authority attends to sewerage overflows resulting from a blockage or other fault in the territorial authority's sewerage system, the following median response times measured:	(a) 100% (1/1) (b) 100% (1/1) (a) 50% (4/8) (b) 75% (6/8)
		a) attendance time: from the time that the territorial authority receives notification to the time that service personnel reach the site (2 hours), 95% and b) resolution time: from the time that the territorial authority receives notification to the time that service personnel confirm resolution of the blockage or other fault (4 hours) 90%.	
Resilient		Customer satisfaction:	(a) 0
Communities Sustainably Managed		The total number of complaints received by the territorial authority about	(b) 8 (c) 2 (d) 5
Environment		any of the following:a) sewage odourb) sewerage system faultsc) sewerage system blockages, and	Total number of complaints = 3 Complaints per 1000 connections = 1.4 (a) 0
		 d) the territorial authority's response to issues with its sewerage system, a) 2 - this measure should not have been included in the LTP and will not be reported on. 	 (b) 8 (c) 2 (d) 5 (a) New measure – this measure should not have been included in the LTP and will not be reported on. (b) Total number of complaints = 15

Community Outcome	Level of service	Performance measures (KPI) Current performance
		b) 25 per 1000 connections (2197 connections)	Complaints per 1000 connections = 7 (2197 connections)

Solid Waste

Butlers landfill new cell construction is well underway. Remediation of the old Fox landfill has been completed. Increases in costs for waste management activities are expected due to Ministry for the Environment levy and Carbon Credit price rises.

The Waste contractor, under council direction, has instigated pre-collection inspection and contamination sticker applications to rejected recycling bins in an effort to reduce contaminated recycling and educate the community.

Staff are investigating "3 Strike" system for recycling bin removal on offending properties. Similar to other councils.

How this activity is contributing to Community Outcomes & Well-being

This activity did not provide a report.

Performance in this activity

Community Outcome	Level of service	Performance measures (KPI)	Current performance
Sustainably Managed Environment	Solid waste is managed appropriately	All necessary consents for solid waste activities and capital projects are applied	This activity did not provide a report.
		for, held and monitored accordingly.	(100% consents in place.)
Sustainably Managed Environment	Maximised recycling efficiency	Reduce incidents of recycling bin contamination.	This activity did not provide a report.
			(This is a new measure.)

Whole of Council Financial Summary Sustainability Report

Total revenue

\$20.37M

Is 20.34% more than the total budget of \$16.93M

Total expenditure

\$14.09M

Is 2.2% more than the total budget of \$13.79M

Total surplus/(deficit)

\$6.27M

Against a budget of \$3.13M

SUSTAINABILITY

Rates to operating revenue

44.08%

Rates Revenue \$8.98M
Operating Revenue \$20.37M

44.08% of operating revenue is derived from rates revenue. Rates revenue includes penalties, water supply by meter and is gross of remissions. Operating revenue excludes vested assets, and asset revaluation gains.

Balanced budget ratio

144.52%

Operating revenue\$20.37MOperating expenditure\$14.09M

Operating revenue should be equal or more than operating expenditure. Operating revenue excludes vested assets and asset revaluation gains. Operating expenditure includes depreciation and excludes landfill liability and loss on asset revaluations. Year to date revenue is 144.52% of operating expenditure.

Interest to rates revenue (LGFA Cov.)

2.96%

Net interest and finance costs\$0.27MRates Revenue\$8.98M

2.96% of rates revenue is paid in interest. Our set limit is 25% of rates revenue. Net interest is interest paid less interest received. Rates revenue includes penalties, water supply by meter and gross of remissions.

Interest to operating revenue

1.31%

Net Interest and finance costs \$0.27M
Operating revenue \$20.37M

1.31% of operating revenue is paid in interest. Our set limit is 10% of operating revenue. Net interest is interest paid less interest received.

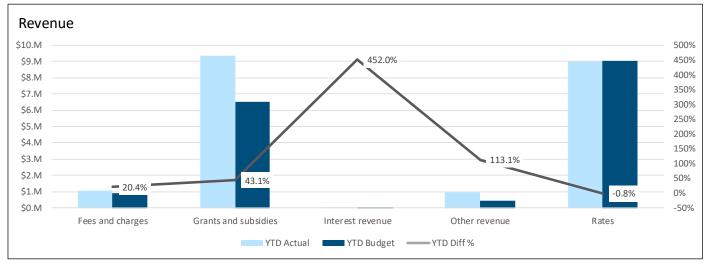
Gross debt	\$24.82M
Undrawn committed facilities	\$3.98M
Cash and cash equivalents	\$12.80M

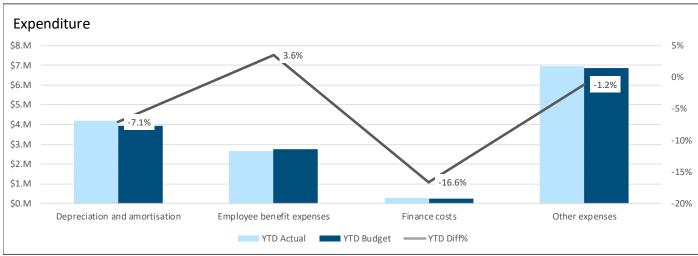
The liquidity risk policy requires us to maintain a minimum ratio of 110% which is also an LGFA covenant. Council's current liquidity risk is 170%. Gross debt includes \$3m prefunding invested in term deposit.

Essential services ratio	114.42%
Capital expenditure	\$4.82M
Depreciation	\$4.21M

Capital expenditure should be equal or more than depreciation for essential services. Year to date capex is 114.42% of depreciation. Essential Services are Water Supply, Wastewater, Stormwater, and Roading.

Revenue and Expenditure





Statement of Comprehensive Revenue and Expenditure

Statement of Comprehensive Rev	enue and Exp	ense					
For the period ended December 2	021						
		Full Year	Full Year	YTD	Actual	Variance	
	Notes	Forecast	Budget	Budget	YTD	YTD	Var/Bud %
		(\$000)	(\$000)	(\$000)	(\$000)	(\$000)	
Revenue							
Rates	01	17,956	18,030	9,054	8,980	(75)	-0.82%
Grants and subsidies	02	13,566	10,750	6,534	9,349	2,816	43.09%
Interest Revenue	03	28	8	5	25	20	452.03%
Fees and Charges	04	1,984	1,801	894	1,076	182	20.41%
Other revenue	05	1,508	1,009	441	940	499	113.07%
Total operating revenue		35,041	31,598	16,927	20,369	3,443	20.34%
Expenditure							
Employee Benefit expenses	06	5,376	5,474	2,746	2,648	(98)	-3.56%
Finance Costs	07	946	904	249	291	42	16.65%
Depreciation	80	8,143	7,864	3,932	4,212	280	7.11%
Other expenses	09	12,891	12,811	6,865	6,944	79	1.15%
Total operating expenditure		27,356	27,053	13,792	14,095	303	2.20%
Operating Surplus/(Deficit)		7,685	4,545	3,135	6,275	3,140	100.15%

Notes to the Statement of Comprehensive Revenue and Expenditure

Comments are provided on permanent variances over \$25,000 only

Note 1- Rates	Full Year Forecast	Annual Plan (000's)	Annual Plan YTD (000's)	Actual YTD (000's)	Variance YTD (000's)	Var/Bud %	Note s
Rates	\$17,956	\$18,030	\$9,054	\$8,980	-\$75	- 196	Rates income is lower than planned due to higher rates discounts given to full payment of rates and lower water usage as a result of lower tourism.
Total - Rates	\$17,956	\$18,030	\$9,054	\$8,980	-\$75	-196	

Note 2- Grants and Subsidies	Full Year Forecast	Annual Plan (000's)	Annual Plan YTD (000's)	Actual YTD (000's)	Variance YTD (000's)	Var/Bud %	Notes
Grants & Contributions	\$3,833	\$2,640	\$1,071	\$2,264	\$1,193	111%	 Operational grants are higher than planned mainly due to unbudgeted grants received and brought forward from 2020-21: Mayors Taskforce Jobs Funding \$630k, Community Halls & War Memorials Renovations \$154k, Responsible camping \$132k, and NZTA \$171k.
Capital Subsidies	\$9,733	\$8,111	\$5,463	\$7,085	\$1,623	30%	Capital grant income is higher than planned mainly due to unbudgeted grant income received and carried forward from 2020 21: Three Waters projects 1.98\$m, Butlers landfill \$611k, Old Christchurch Rd and Cron Street extension \$82k, Jacksons Bay wharf \$49k. The higher than planned variance is a timing variance in the NZTA subsidy, \$1.07m, and the Carnegie Building \$489k.
Total - Grants and Subsidies	\$13,566	\$10,750	\$6,534	\$9,349	\$2,816	43%	

Grant income brought forward from 2020-21 is recognised as it is expensed.

Interest Revenue							
Note 3 - Interest Revenue	Full Year Forecast	Annual Plan (000's)	Annual Plan YTD (000's)	Actual YTD (000's)	Variance YTD (000's)	Var/Bud %	Notes
Interest Revenue	\$28	\$8	\$5	\$25	\$20	452%	 Interest revenue is higher than planned mainly due to term deposit interest earned from grant funding carried forward from 2020-1, \$3.3m and drawdown funding, \$3m.
Total - Interest Revenue	\$28	\$8	\$5	\$25	\$20	452%	

Other revenue							
Note 5 - Other Revenue							
	Full Year	Annual	Annual	Actual YTD	Variance	Var/Bud	Notes
	Forecast	Plan	Plan YTD	(000's)	YTD	%	
		(000's)	(000's)		(000's)		
Imbalances	\$	\$	\$	\$	\$	0%	
Impounding Fees	\$3	\$5	\$3	\$	-\$2	-91%	
Interloans	\$	\$	\$	\$	\$	0%	
Nomination Fees	\$	\$	\$	\$	\$	0%	
Petrol Tax Income	\$126	\$126	\$63	\$63	\$	0%	
Rental	\$86	\$40	\$20	\$66	\$46	234%	Mostly Pakiwaitara Building rental income
Reserve Fund Revenue	\$66	\$43	\$21	\$44	\$23	107%	
Telephone	\$	\$	\$	\$	\$	1%	
Funeral Parlour Licences	\$	\$	\$	\$	\$	0%	
Capital Contributions	\$9	\$	\$	\$9	\$9	0%	
Dividends	\$220	\$220	\$	\$	\$	0%	
Dogs Registration	\$118	\$105	\$96	\$109	\$13	13%	
Fees-Other Activs	\$	\$	\$	\$	\$	0%	
Fees-TNZ	\$	\$	\$	\$	\$	0%	
Fines	\$15	\$19	\$10	\$6	-\$4	-42%	
Food Premises Licences	\$29	\$30	\$15	\$14	-\$1	-7%	
Gain on Swap	\$608	\$255	\$127	\$481	\$354	278%	Changes in SWAP values due to market forces
Hairdressers Licences	\$2	\$2	\$	\$	\$	0%	
Hawkers Licences	\$1	\$2	\$1	. \$	-\$1	-100%	
Legal Fees Recovered	\$18	\$1	\$	\$17	\$17	0%	
LIBRAR - Donations	\$2	\$3	\$1	. \$	-\$1	-77%	
Mobile Shop Licences	\$2	\$3	\$1	\$1	\$	-35%	
Research Income	\$2	\$1	\$1	\$1	\$1	94%	
Offensive Trade Licences	\$1	\$1	\$	\$	\$	0%	
PLBUILD - Commission	\$2	\$1	\$1	. \$2	\$1	136%	
Postage recoveries	\$	\$	\$	\$	\$	0%	
Taxation	\$	\$	\$	\$	\$	0%	
Retail Sales	\$7	\$5	\$3	\$4	\$2	75%	
Other Revenue	\$	\$	\$	\$	\$	0%	
Vested Assets	\$5	\$	\$	\$5	\$5	0%	Gifted e-bikes
Loss on Disposal	-\$51	\$	\$		-\$51	0%	Disposal of replaced roading bridges
Sundry Income	\$52	\$48	\$24	\$27	\$3	12%	
Total - Other Revenue	\$1,508	\$1,009	\$441	\$940	\$499	113%	

Employee Benefit expenses Note 6 - Employee Benefit Expenses **Full Year** Actual YTD Variance Var/Bud Annual Annual Notes Plan YTD (000's) YTD Forecast Plan (000's) (000's) (000's) \$5,298 \$2,647 Salaries & Wages \$5,219 \$2,568 -3% • Actual salary cost is lower than planned due to unfilled roles. -\$79 Superannuation \$157 \$156 \$78 \$79 \$2 2% ACC Levy \$20 -100% \$20 \$ -\$20 Total -Employee Benefit \$5,376 \$5,474 \$2,746 \$2,648 -\$98 -4% Expenses

Finance Costs							
No te 7 - Finance Costs							
	Full Year Forecast	Annual Plan (000's)	Annual Plan YTD (000's)	Actual YTD (000's)	Variance YTD (000's)	Var/Bud %	Notes
Finance Costs	\$946	\$904	\$249	\$291	\$42	17%	Market forces on interest rates
Total - Finance Costs	\$945	\$904	\$249	\$291	\$42	17%	
Depre dation							
Note 8 - Depreciation							
	Full Year Forecast	Annual Plan (000's)	Annual Plan YTD (000's)	Actual YTD (000's)	Variance YTD (000's)	Var/Bud %	Notes
Depreciation and Amortisation	\$6,886	\$5,348	\$2,674	\$4,212	\$1,537	57%	Depreciation of capitalised projects:Westland Sports Hub \$29k, Hokitika wastewater reticulation \$103k, Hokitika Drainage \$101k.
Unfunded Depreciation	\$1,258	\$2,515	\$1,258	\$	-\$1,258	-100%	
Total - Depreciation	\$8.143	\$7.864	\$3,932	\$4.212	\$280	796	

Depreciation Note 8 - Depreciation							
	Full Year Forecast	Annual Plan (000's)	Annual Plan YTD (000's)	Actual YTD (000's)	Variance YTD (000's)	Var/Bud %	Notes
Deprediation and Amortisation	\$6,886	\$5,348	\$2,674	\$4,212	\$1,537	57%	Depreciation of capitalised projects:Westland Sports Hub \$29k, Ho kitika waste water reticulation \$108k, Hokitika Drainage \$101k.
Unfunded Depreciation	\$1,258	\$2,515	\$1,258	\$	-\$1,258	-100%	
Total - Depreciation	\$8,143	\$7,864	\$3,932	\$4,212	\$280	7%	

Other expenses							
Note 9 - Other expenses							
	Full Year	Annual	Annual	Actual YTD	Variance	Var/Bud	Notes
	Forecast	Plan	Plan YTD	(000's)	YTD	%	
		(000's)	(000's)		(000's)		
Administrative Expenses	\$702	\$709	\$357	\$350	-\$7	- 296	Mainly due to timing of computer operating expenses
Bad Debt Provision	S	\$	\$	\$	\$	096	
Contractors	\$527	\$529	\$245	\$244	-\$2	-196	
CCO Manage ment	\$680	\$676	\$338	\$341	\$3	196	
Electricity	\$398	\$444	\$222	\$176	-\$46	-21%	Seasonal differences
Honorarium	\$313	\$309	\$154	\$158	\$4	296	
Insurance	\$458	\$397	\$397	\$458	\$61	15%	Increase in cost of 2021-22 premiums
Loss on Swaps	5	\$	\$	\$	\$	096	
Mai nten ance	\$4,776	\$4,548	\$2,278	\$2,505	\$228	10%	Roading maintenance: drainage and asset network maintenance
Management Contracts	\$899	\$963	\$482	\$417	-\$64	-13%	Reduced refuse activity in Franz Josef and Butlers land fill
Other Expenses	\$2,543	\$2,719	\$1,500	\$1,324	-\$176	-12%	Mainly due to timing differences between audit budget and osts, \$157k
Pro fessio nal Services	\$465	\$486	\$251	\$229	-\$21	- 896	
Rental Overheads	s	\$	\$	\$	\$	096	
Refuse Collections	\$784	\$780	\$390	\$394	\$4	196	
Rates	\$345	\$250	\$250	\$346	\$96	38%	Mainly due to timing of annual rates costs
Overh ead s							
Total - Other expenses	\$12,891	\$12,811	\$6,865	\$6,944	\$79	1.2%	
Grand Total	\$7,685	\$4,545	\$3,135	\$6,275	\$3,140	9	\$

Statement of Financial Position

For the period ended December 2021	December	Annual Plan	Actual
	2021	21/22	20/21
	(\$000)	(\$000)	(\$000)
Current Assets			
Cash & cash equivalents	12,821	13,253	11,41
Debtors & other receivables	2,722	2,514	4,36
Assets held for sale	-	-	
Other financial assets	48	-	48
Total Current Assets	15,591	15,767	15,820
Non-current Assets			
Council Controlled Organisation	8,695	11,010	8,695
Intangible assets	65	37	65
Assets Under Construction	17,466	-	10,088
Other Financial Assets	562	418	527
Property, Plant and Equipment	405,519	447,288	409,369
Deferred Tax	37		
Total Non-current assets	432,344	458,753	428,743
Total Assets	447,936	474,520	444,563
Current Liabilities			
Creditors & other payables	3,213	2,930	4,082
Employee benefit liabilities	489	446	436
Tax payable	403	3	750
Borrowings	3,000	-	3,000
Derivative financial intruments	-	_	9/
Other	2,015	425	6,554
Total Current Liabilities	8,717	3,804	14,166
Non-current Liabilities	•	,	,
Borrowings	21,818	33,734	18,818
Employee benefit liabilities	39	47	41
Provisions	1,846	2,371	1,846
Derivative financial intruments	150	583	536
Other Non-current liabilities		32	
Total Non-Current Liabilities	23,853	36,767	21,241
Total Liabilities	32,570	40,571	35,406
Net Assets	415,366	433,949	409.156
	.23,555	100,010	105,250
Equity			
Retained earnings	165,018	166,323	158,744
Restricted Reserves	10,538	9,361	10,538
Revaluation reserves	239,723	258,201	239,788
Other comprehensive revenue and expense reserve	87	64	87
Total Equity	415,366	433,949	409,156
Note:	-		
Note:	\$		
Cash & Cash Fauivalents	Y		
Cash & Cash Equivalents Grants	7 000		
Grants	7,000 3,000		
-	7,000 3,000 2,821		

Capital Expenditure

CAPITAL EXPEN	DITURE 2021-2022 Budgets Expenditure				Commitments				
	2020-2021 Carried Forward Budget	Full Year Annual Plan	YTD Actual Expenditure	Budget Remaining	YTD Spent %	Notes	Open Purchase Orders	Budget Remaining after Commitments	Commitment as a % of Budget Remaining
Leadership	\$151,825	\$1,022,280	\$108,312	\$1,088,613	9%	Main projects included in this section are the Council's HQ earthquake strengthening(waiting on costings from Joseph & Associates); refurbishment of the visitor area projects; and IT Equipment renewals. The refurbishment of the visitor centre area project is on hold pending further discussions around the location of Council Chambers.	\$8,806		1%
Planning & Regulatory Services	\$243,158	\$600,000	\$11,641	\$831,518	1%	These are all Civil Defence projects: Council is in consultation with other agencies to determine their involvement in the EOC.		\$814,453	2%
Facilities, and Leisure Services - Park & Reserves	\$836,501	\$1,819,500	\$173,658	\$2,483,292	7%	The main projects included in this section are Cass Square development projects (Toilet facilities, upgrade of playground equipment etc.); WCWT Trail projects; Waterfront Development (beach access, landscaping & structures, relocation of FENZ practice eqpmt). Other projects are the Whataroa, Haast and Kumara playground equipment upgrades. The Ross playground equipment upgrade is on hold following Community discussions. TIF funding of \$191.5k has now been approved for the new Cass Square toilets.	\$436,281	\$2,047,011	18%
Facilities, and Leisure Services - Other	\$1,072,161	\$4,754,000	\$1,141,939	\$4,122,416	20%	The major projects included in this section are the Carnegie building earthquake stengthening and fitout; Jacksons Bay Wharf; Hokitika and Franz Josef revitalization plan projects; lighting and flag trax system for Hokitika; and the Museum archives work. The flag trax system has been installed. Carnegie Building earthquake strengthening is nearing completion.	\$1,091,417	\$3,030,999	26%
Solid Waste	\$148,100	\$404,000	\$164,331	\$414,278	30%	The Butlers intermediate capping project continues to be carried over due to funding received to transfer the Fox Landfill waste to Butlers Landfill. Franz Josef landfill final capping; Haast capping and the transfer station; and Hari Hari landfill protection projects have also been extended into the current year with additional funding for the latter three. New projects this year which are underway include Refuse shed 1 door and iron replacement and equipment for Waste Minimisation.	\$13,069	\$401,209	3%
Transportation	\$0	\$4,506,879	\$209,174	\$4,297,705	5%	Major projects included here are SPR Low Cost Low Risk resilience; Sealed Road resurfacing; Structures Component Replacement (incl. bridges); Sealed Road Resurfacing; Unsealed Road Metalling; Drainage Renewals; and Traffic Services Renewals. These projects are funded to either 62% or 100% by NZTA. The current funding period is 2022-2024 and there is flexibility to reallocated between these years where the budget has been underspent or is required to be brought forward.	\$15,927	\$4,281,779	0%
Stormwater	\$1,714,627	\$792,400	\$44,898	\$2,462,129	2%	The key project this year is the Livingstone St Pump upgrade which is underway. Other projects include mains replacement; Tancred and Sewell St pump upgrades; and the Jollie St extension and Beach St re-alignment which were carried over from last year. All projects are either underway or completed apart from Livingstone St pump upgrade which is at final design stage and Jollie St extension, for which additional prices are currently being sought.	\$82,697	\$2,379,432	3%
Wastewater	\$3,411,652	\$122,831	\$115,581	\$3,418,902	3%	The main projects relate to Hokitika waste water management, with a feasibility study underway for the Hokitika WW Treatment plant under the Reform Package projects. Other key projects are the Fox Glacier WWTP upgrades (completed); Hokitika Pump upgrade (Kaniere) and the Hokitika Z-line section replacement. Additional prices are being sought for the Hokitika Z-line replacement.	\$43,636	\$3,375,267	1%

Total Capital Expenditure	\$20,727,140	\$14,946,890	\$7,846,537	\$27,879,624	22%		\$5,604,442	\$22,676,974	20%
Externally funded Capital Expenditure	\$11,399,492	\$0	\$5,488,824	\$6,137,139	48%	The main projects included here are the sealing of Old Christchurch Road (\$1.5M PGF grant funded); Hokitika Swimming Pool (\$2.6M funding contribution); Butlers new cell development project (\$3.3M) and the Stimulus Funded 3Waters Reform projects (\$6.9M). The 3 Water Reform funded projects have either been completed or are on track for completion by 31 March 2022. The Hokitika swimming pool has re-opened after the completion of Stage 1.	\$2,963,422	\$2,963,422	48%
Total Capital Expenditure	\$9,327,649	\$14,946,890	\$2,357,713	\$21,742,485	10%		\$2,641,019	\$19,713,552	12%
Unbudgeted Capital Expenditure	-	-	\$37,187	-		This relates to additional HQ refurbishment costs (\$18k); teleconferencing costs (\$5k); and new water (\$6k) and storm water connection (\$4k) requests from ratepayers;	\$612,086	-	-
Water Supply	\$1,749,624	\$925,000	\$350,992	\$2,623,632	13%	The Fox Glacier Plant upgrade project has commenced. The Ross new intake project is sheeduled to commence in January. Commissioning can begin on the Arahura water treatment plant once the power supply has been connected (subject to approval by Kiwirail). Closing date for pPrices for the Hokitika mains upgrade program is 9th March. The mains upgrade programme for Kumara is wating on a start date from Westroads. The Hokitika seismic valve (main outlet) is on order but not due in until February.	\$320,037	\$2,303,595	12%

Treasury Report

Summary

The purpose of this section of the Quarterly Report is to provide an update on Council's Treasury Position as at **31 December 2021**.

This section shows the Council's position for the following items:

- Loans
- Other Borrowings (if any)
- Swap
- Internal borrowing
- Cash Investments
- Deposits
- Debtors

Council has contracted PWC as an independent treasury adviser.

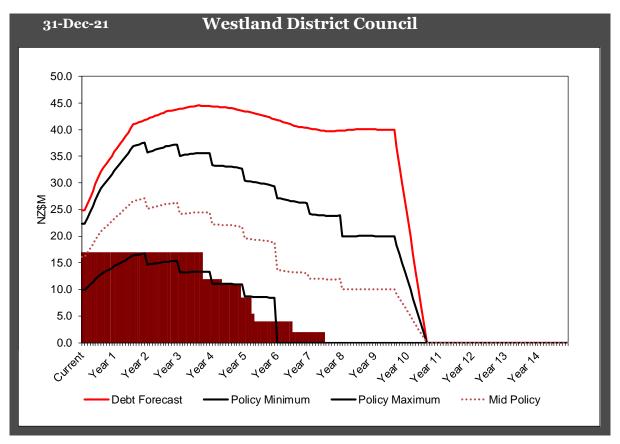
Loans

This chart illustrates the Council's position in relation to the debt facility:

Liquidity and Funding Risk Control Limits:

Maturity band limits were amended into three bands in March 2020 to allow the council to have a greater flexibility in the spreading and smoothing approach to debt management: 0 - 3 years, 3 - 7 years and 7 years plus. Minimum and maximum percentage limits within each maturity band ensure a spread of maturities and reduces the risk of maturity concentrations.

Council's policies require a liquidity cover of 110% of current debt. Council has \$10.0m of term deposits and \$2.81m cash at bank available as at 31 December 2021 and a \$4m credit facility with Westpac which resulted in a liquidity coverage ratio of 156%. The forecast debt for the current financial year is \$32.2m.



Other Borrowings

Borrowing as at 31 December 2021 are as follows:

Amount	Rate	Maturity
3,000,000	0.84%	16/05/2022
3,000,000	0.69%	17/04/2023
18,352	1.55%	01/07/2023
3,000,000	0.69%	15/04/2024
2,300,000	0.69%	15/04/2025
1,200,000	0.69%	15/04/2025
1,500,000	0.69%	15/04/2026
1,000,000	1.39%	15/04/2026
1,500,000	1.14%	15/04/2026
1,500,000	3.88%	15/04/2027
1,500,000	1.23%	15/04/2027
1,300,000	0.69%	18/04/2028
1,000,000	0.84%	15/05/2028
3,000,000	0.75%	13/09/2029
24,818,352	Total	

Except for an \$18k credit line with Westpac, all loans are obtained from LGFA. The interest rates shown above for LGFA bonds do not include the 0.6% to 1.1% margins charged by LGFA.

Swap

Swaps in place to protect against fluctuating interest rates are as follows:

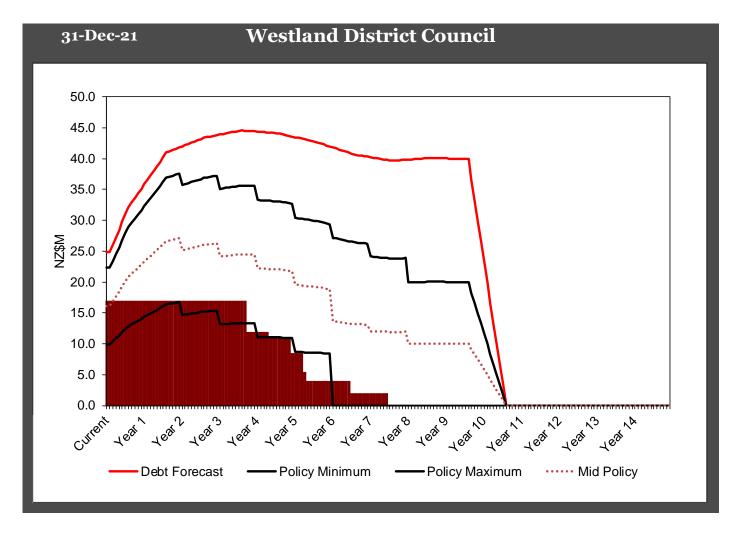
Amount	Rate	Maturity
2,500,000	2.980%	17/03/2023
5,000,000	3.340%	02/10/2023
5,000,000	3.670%	02/10/2025
2,500,000	0.670%	17/11/2026
3,000,000	1.870%	15/03/2027
2,000,000	2.760%	15/06/2028
2,000,000	2.750%	15/06/2029
22,000,000	Total	

Out of the \$22.0m Swaps portfolio above, \$12.0m Swaps have future effective dates and are not considered as live Swaps.

Interest rate risk position

The interest rate risk position visually represents the Council's interest rate position within approved interest rate control limits as set out in Council's Liability Management Policy.

The following chart shows our projected debt position and compliance to the corridor policy approved by the Audit and Risk Committee in 2020.



The red part of the graph above shows fixed debt, which includes fixed rate bonds and payer swaps. Council is within the minimum and maximum policy limits as at 31 December 2021.

Internal borrowing

Internal borrowing as at 31 December:

	\$
Kaniere sewerage	60,226
Hannah's Clearing water services	15,256
Total	75,483

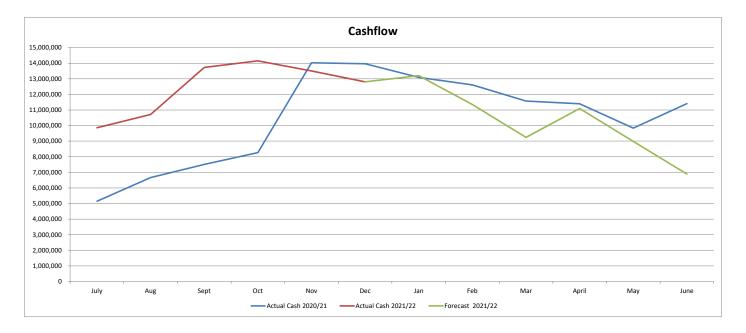
Cash Investments

Deposits

Cash deposits as at 31 December 2021

Cash flow is managed on a weekly basis.

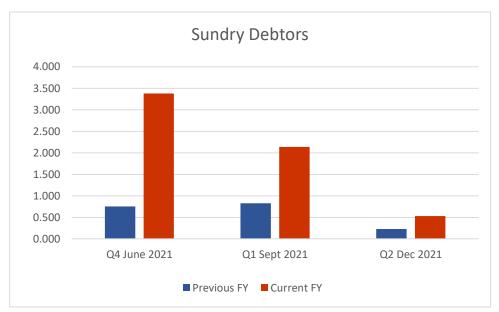
Closing balance of WDC Operational Account: \$2,805,304



Debtors

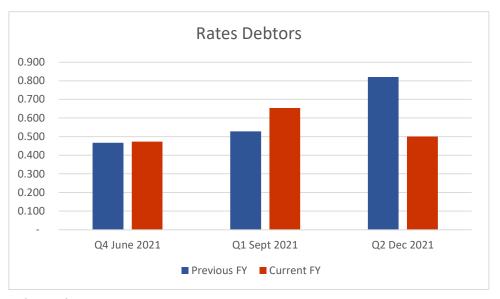
Sundry Debtors

Outstanding Sundry debtors as at 31 December 2021 stands \$534,215 which is \$303,692 higher than Q2 2020/21 financial year sundry debtors at \$230,523. This is mainly due outstanding grant invoices.



Rates Debtors

At 31 December, rates debtors figure total \$500,899 which is \$319,190 less than Q2 2020/21 financial year rates debtors at \$820,089.



Debtors by activity

31-Dec-21

Туре	Over 90 Days	60-90 Days	30-60 Days	Current	Total (\$)
Building Consents	35,251	2,132	5,166	28,265	70,814
Building Warrants	1,290	150	1,686	310	3,436
Resource Consents	5,540	11,211	1,811	10,705	29,267
Sundry Debtors	8,102	15,168	369,819	37,608	430,698
Grand Total	50,183	28,661	378,483	76,888	534,215
31-Dec-20					
-					
Type	Over 90 Days	60-90 Days	30-60 Days	Current	Total (\$)
Building Consents	Over 90 Days 17,934	60-90 Days 7,695	30-60 Days -	Current 5,678	Total (\$) 31,308
	•	•	•		• • •
Building Consents	17,934	7,695	-	5,678	31,308
Building Consents Building Warrants	17,934 1,900	7,695 -	- 910	5,678 (360)	31,308 2,450
Building Consents Building Warrants Resource Consents	17,934 1,900 6,667	7,695 - -	- 910 1,333	5,678 (360) 9,560	31,308 2,450 17,559

The significant change in sundry debtors between the two years for the 30-60 days period is outstanding grants invoices for \$350k.

Debt Collection

Credit Recoveries performance as at 31 December for active debt:

The relationship between Council and the debt recovery agency is being actively managed with regular meetings and guidance from Finance. This proactive approach has assisted with the success of the debt management process and reduction of overdue debtors.

Credit Collection Dec-21					
				Balance	
Credit Recoveries Ltd	Opening Balance	Debt Placed	Paid to WDC	Outstanding	Recovery Rate
Sundry Debtors	4940		-	4,940	0.0%
Rates Debtors	23852.59			23,853	0.0%

				Balance	
Resolve Collections Ltd		Debt Placed	Paid to WDC	Outstanding	Recovery Rate
Sundry Debtors	5,266	0	-	5,266	0%
Rates Debtors	119,134	4,160	35,229	88,064	29%
Total Credit Collection	153,193	4.160	35,229	122.123	22%

Further debts will be referred to debt recovery only where internal processes have proven unsuccessful.

Reserve Funds Report

Summary

Reserves are divided into two categories:

Restricted Reserves: These reserves can only be used for the purpose as set out in either legislation or by the funder.

Council Created Reserves: These reserves exist solely at the discretion of Council, as a matter of good business practice.

Financial Management Principles for Reserve Funds

- There are no reserves that are required to be represented by specific cash funds. Council therefore takes a portfolio approach to treasury management.
- Reserves are funded by interest income from investments and available borrowing capacity.
- Reserve balances will grow by interest calculated at the weighted average 90 day bill rate, transferred quarterly into the reserve.
- During 2020/2021 new depreciation reserves will grow quarterly. Interest will be earned on those reserves
 calculated based on the average 90 day bill rate. This will be funded from external interest revenue (or
 deficit reserves internal borrowing) for 2020/2021.
- Interest will be charged on any reserve in deficit at Council's weighted average cost of asset term debt.
- No funds shall be withdrawn from any reserve unless provided for in the Annual Plan or by Council resolution.

Reserve	Purpose of each reserve fund			out of fund	Balance 31 Dec 2021 \$000
Kumara Township fund	Township funding for the purpose of community related projects	7000	14		φουτ
HariHari township	Township funding for the purpose of community related projects	2	2 14	- 14	2
Whataroa township	Township funding for the purpose of community related projects	2			
Ross township	Township funding for the purpose of community related projects				
Haast township	Township funding for the purpose of community related projects	- 3			- 3
Franz township	Township funding for the purpose of community related projects	2			
Fox township	Township funding for the purpose of community related projects	1	-		_
Kokatahi community fund	Township funding for the purpose of community related projects		8		
Foreshore	Foreshore Protection for groyne replacement on the foreshore.	11		- 4	7
Glacier country promotions	Targeted rates collected from Glacier Country to provide funding for marketing projects.		65	- 65	
Prestons bush	Mr Preston donated the reserve to Council. This fund was for the community to beautify the bush with tracks and interpretation boards.				
HariHari community complex	The Harihari Pony Club land was sold and the funding was to go towards a new community complex. (Another \$100,000 is allocate from the Reserve Development Fund.)	d 68	3		69
Guy Menzies trust	Surplus from Guy Menzies Day Event.	1	L		1
Emergency contingency fund	Fund to support Westland in a Civil Defence emergency.	63	3		64
Marks Road reserve fund	Net Sale proceeds of section of Marks Road Reserve to be split between Haast Civil Defense and the Haast Community	121	L	- 18	103
Transport renewals	For funding the renewal of roads and bridges.	- 81	812	- 47	684
Water renewal	For funding the renewal of roads and bridges.	4,192			4,812
		-			
Waste water renewal	For funding the renewal of sewerage and sewage networks	1,996			2,375
Solid Waste Renewal	For funding the renewal of solid waste systems		12		- 38
Stormwater renewal	For funding the renewal of stormwater systems	1,119	224	- 1	1,343
Parks and Reserves renewals	For funding Parks, Reserves, Public Toilets, Ross Pool and Cemeteries Asset Renewal	326	260	- 65	521
Building renewals	For renewal of all Council operational buildings.	866	199	- 1	1,065
	For renewal of office equipment, furniture, technical equipment,	20.		27	450
Administration renewals	vehicles and technology	394	92	- 27	459
Library renewals	To replace library books	249	41	- 20	271
•	fund Westland Racing Club transferred the racecourse and \$250k to WD	C 225	5 1	- 2	224
Total Council Created Reserve	S	9,555	2,930	- 520	11,965
Restricted Reserve Funds					
Reserve	Purpose of each reserve fund		ansters Tr to fund \$000	ansfers out Ba of fund \$000	2021 \$000
Ulistreet Parking	Collected from developments in town to pay for off-street parking. Imposed by RMA/District Plan	60			6
Reserve Development	Monies collected from developments. Imposed by RMA/District Plan	350	46	10	40
Museum Assistance Fund	Originally the Museum Bequest Fund	38			3
Kumara Endowment Fund	Proceeds from sale of Endowment land. Our brief research has not identified the specific terms of the endowment.	357	1		35
Euphemia Brown Beguest	Interest earned on funds administered by Public Trust Offices for the estates of Euphemia & William E. Brown.	24			2
	Contributions from James & Margaret Isdell Trust and Coulston Herbert Trust	27			2
Three Mile Domain	To fund the Three Mile Domain costs.	75			7
Ross Endowment Land	Various endowment land parcels in Ross sold over time.	52 4			5
	Grant funding received Grant funding received	- 1			
		- 1			-
	Grant funding Received Grant funding received	- 4			-
Total Restricted Reserves	oranic randing received	981	48	10	1,04
Total Reserves		10,536	2,978	(510)	13,00
Total Council Created Reserves		9,555	2,930	(520)	11,96

AUDIT AND RISK COMMITTEE ROLLING WORK PLAN

ltem	Feb-22	May-22	Aug-22
External Audit	Audit Management Report 2020/21 (dependent on Audit NZ) – Not yet received to be moved back.	Interim audit starts	Interim Audit report (dependant on Audit NZ)
Financial Reporting	Quarterly financial report	Quarterly financial report	No financial report due to Annual Report preparation.
Insurance			Insurance renewals
Risk Management Framework	Review Risk Register Health & Safety Report	Review Risk Register Health & Safety Report	Review Risk Register Health & Safety Report
Internal Control Framework	PwC quarterly Whistleblower Report	PwC quarterly Whistleblower Report	PwC quarterly Whistleblower Report
Policy review	Sensitive Expenditure policy. Staff Gifts and Hospitality Policy. Police Vetting Policy.		

17.02.22 - Audit and Risk Committee Agenda