

Westland District Council

Better Off Funding Proposal

Supporting Document

31 October 2022

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1.0 Councils Approach to the Three Waters Reform Proposal

Westland District Council propose to utilise the first tranche of Better Off Funding towards 73 individual projects spread across the Westland District. While some of the projects in our portfolios are new, others are projects that Council have already identified but could do sooner, or better, with the additional funding. Councils vision for the first allocation of Better Off Funding is to provide equal distribution of funding across the district to benefit and make a difference to multiple communities.

Through a series of workshops, Council expressed the desire to provide immediate benefit to a large portion of our community that recognises the sheer scale of the Westland District. It was agreed that this could be achieved through the first tranche of funding by allocating funding to multiple projects of a smaller cost and nature. The second tranche of funding, while still to be allocated, leans toward a small amount of projects with greater cost.

The Programme of Expenditure comprises 73 individual projects and initiatives as identified below. Project management fees have been calculated at 6.5% and contingency fees have been calculated at 7.1% of the total project cost and are inclusive of GST.

Portfolio	- Tota	Project Cost
Community Funding	\$	500,000
Community Halls	\$	900,000
Community Resilience	\$	200,000
Culture and Heritage	\$	500,000
Township Improvements	s \$	690,000
Grand Total	\$	2,790,000

Figure 1. Portfolio of Funding Allocation inclusive of GST

Portfolio 🗸	Со	ntingency	Pro	ject Management
Community Funding	\$	50,708.65	\$	50,708.65
Community Halls	\$	53,749.99	\$	53,749.99
Community Resilience	\$	805.00	\$	-
Culture and Heritage	\$	22,400.00	\$	55,000.00
Township Improvements	\$	55,200.00	\$	41,400.00
Grand Total	\$	182,863.64	\$	200,858.64

Figure 2. Portfolio Contingency and Project Management Cost

2.0 Breakdown of Portfolios

To streamline the application for funding and future project management, Council have grouped individual projects into 5 portfolios. Each project has been assigned to a portfolio based on the overarching criteria and conditions as identified in the Guide to the Better Off Package Funding for Local Authorities. Responsibility for oversight and implementation of each portfolio of projects is assigned to the relevant function manager, with project management carried out by an internal or external party.

In some instances, and where appropriate, individual projects such as those within the Community Funding Portfolio will be managed by the respective approved community group/organisation. Formal agreement with each community group and or organisation will be put in place to ensure alignment on project milestones, reporting and draw down of funding. The overarching responsibility of the individual project outcomes including monthly reporting resides with the Portfolio Manager.

Portfolio/Project	Total	Project Cos
Community Funding	\$	500,00
Community Civil Defence Hub	\$	14,59
Completion of Bruce Bay Community Hall Safety Projects	\$	46,03
Development of Community Resilience Plan	\$	43,63
Development of Stage 2 Divil Defence Plan	\$	22,94
Gentle Annie Track Extension	\$	29,11
Indoor Arena Surface	\$	57,23
Lazar Park Hall Upgrade	\$	103,62
Memorial Garden Space	\$	3,68
Ross Civil Emergency Hub	\$	24,55
Supply and Installation of Civil Defence Infrastructure	\$	78,88
Supply and Installation of Indoor Arena Electrical Materials	\$	35,73
Supply of Community Resilience Container	\$	39,96
Community Halls	\$	900,00
Boys Brigade Hall Upgrade	\$	44,29
Civil Defence Welfare Centres (various)	\$	81,87
Greypower Hall Upgrade	\$	45,42
Hall Restoration	\$	127,97
Hall Restoration	\$	51,86
Hall Upgrade	\$	233,31
Hokitika Regent Theatre Exterior Maintenance	\$	88,58
Kokatahi Hall Upgrade	\$	46,33
Kowhitirangi Hall Upgrade	\$	44,29
Kumara Hall Civil Defence Assessment	\$	56,78
Ross Hall Asbestos Removal	\$	65,30
Supply and Installation of Water Tanks	\$	11,35
Woodstock Hall Upgrade	\$	2,61
Community Resilience	\$	200,00
Community Emergency Communication Kits (x18)	\$	200,00
Culture and Heritage	\$	500,00
2023 Westland Anniversary Expanded Legacy Digital Initiative	\$	200,00
Hokitika Regent Theatre Upgrade	\$	36,00
Hokitika Town Clock Tower Feasibility Study	\$	15,00
Interpretation Panels for Westland Heritage and Cultural Sites	\$	69,00
Westland Industrial Heritage Park Upgrade	\$	180,00
Township Improvements	\$	690,00
Footpath Extension	\$	465,82
Pram Crossing	\$	79,93
Raised Platform	\$	144,24
Grand Total	\$	2,790,00

Figure 3. Breakdown of Portfolio Funding Allocation

*Total Project Cost includes contingency and project management cost and is exclusive of GST

3.0 Project Allocation Methodology

3.1 Township Developments

The allocation of funding towards township development includes the installation and upgrade of several footpaths, pram crossings and raised platforms. Funding has been shared around the Westland District in line with the Council's intention to equally allocate the first tranche of funding district wide.

Individual project sites were identified from recent field inspections and prioritised by the level of pedestrian importance i.e., around schools, central business districts and aged care facilities. Footpath extensions were prioritised by the greatest benefit to pedestrian linkages i.e., linking a footpath to a destination. Each of these projects were evaluated by Councillors and approved on the greatest positive impact on the community.

The installation of the footpaths, pram crossings and raised platforms promote inclusiveness, accessibility and encourage a wider range of modal choice.

Improvement Type	Location					
	Franz Josef	Haast	Hokitika	Kumara	Ross	Total
Footpath extension		1	1			2
Pram crossing	2		7	2		11
Raised platform			6		2	8
Total	2	1	14	2	2	21

Project Ŧ Project Cost Footpath Extension Ś 465,827 \$ 🗏 Haast 89,688 Improvements to pedestrian linkages within Haast Village \$ 89,688 🗏 Hokitika \$ 376,139 Improvements to Pedestrian & Cycleway linkages within Hokitika Township. \$ 376,139 \$ Pram Crossing 79,933 🗏 Franz Josef \$ 8,089 Pedestrian safety improvements for Wheelchair and low vision use \$ 8,089 \$ 🗏 Hokitika 42,178 Pedestrian safety improvements for Wheelchair and low vision use \$ 42,178 \$ 29,666 🗏 Kumara \$ Pedestrian safety improvements for Wheelchair and low vision use 29,666 Raised Platform \$ 144,240 🗏 Hokitika \$ 126,240 CBD Traffic calming & Pedestrian Safety for Wheelchair and low vision use \$ 99,240 \$ Pedestrian safety improvements for Wheelchair and low vision use 27,000 \$ 18,000 Pedestrian safety improvements for Wheelchair and low vision use \$ 18,000 Ś **Grand Total** 690,000

Figure 4. Improvement type by location (Township Improvements)

Figure 5. Project Scope by cost (Township Improvements)

3.2 Community Funding

Council have allocated \$500,000 of Better Off Funding towards contestable community grants that meet the current and future needs of the Westland community. Projects were evaluated and approved by the Westland District Council on the basis that the project or service fits with one or more of the criteria set out in the funding agreement. Evidence of need, planning, budgets, and accounts were required as part of the application process and will be part of the project management going forward. All projects allocated to a community group are to be managed by an approved project manager and will require submission of an approved project plan by July 2023 to ensure funding is utilised in an appropriate time frame.

Where community groups have applied for funding for larger projects where the Better Off Funding will not cover the total project cost, groups will need to show how they will attract and secure funding from other agencies and charities outside of Council or can fund a significant amount of the project themselves. Project plans must still be submitted and approved by Council by July 2023.

Project	- Pro	ject Cost
🗏 Bruce Bay	\$	46,035
🗏 Bruce Bay Community Hall Inc	\$	46,035
Completion of Bruce Bay Community Hall Safety Projects	\$	46,035
🗏 Fox Glacier	\$	3,680
Fox Glacier Memorial Aboretum	\$	3,680
Memorial Garden Space	\$	3,680
🗏 Hari Hari	\$	22,944
🗏 HariHari Civil Defence Group	\$	22,944
Development of Stage 2 Divil Defence Plan	\$	22,944
🗏 Hokitika	\$	240,228
Lake Kaniere Community Association	\$	43,633
Development of Community Resilience Plan	\$	43,633
🗏 Lions Club	\$	103,628
Lazar Park Hall Upgrade	\$	103,628
West Coast Riding for the Disabled Inc	\$	92,967
Indoor Arena Surface	\$	57,234
Supply and Installation of Indoor Arena Electrical Materials	\$	35,733
🗏 Kumara	\$	69,079
Kumara Community Association	\$	29,115
Gentle Annie Track Extension	\$	29,115
🗏 Kumara Memorial Hall	\$	39,964
Supply of Community Resilience Container	\$	39,964
🗏 Otira	\$	14,593
Otira Responsible Community Association Board	\$	14,593
Community Civil Defence Hub	\$	14,593
🗏 Ross	\$	24,559
Ross Community Society Inc	\$	24,559
Ross Civil Emergency Hub	\$	24,559
🗏 Whataroa	\$	78,882
Whataroa Community Association	\$	78,882
Supply and Installation of Civil Defence Infrastructure	\$	78,882
Grand Total	\$	500,000

Figure 6. Project Location by Community Group and Cost

3.3 Community Halls

The Westland District have a significant amount of welfare and recreation centres across the district that receive funding through rates, community grants and other funding opportunities. These halls are operated by hall committees made up of local volunteers and are used for several community events, including meetings and functions, and can be hired out to the public. Many of these halls are 40-100+ years old and are the result of local community fundraising efforts. To ensure we continue to meet current and future demand for our facilities, many require major investment to comply with regulatory and health and safety requirements.

All community centres across the Westland District were assessed by urgency of work to meet health and safety requirements, emergency response, and community accessibility. The halls which have had recent work completed and require a significant amount of seismic and structural integrity work have been set aside for tranche 2 funding.

Project	Proje	ct Cost
Bruce Bay	\$	41,661
Hall Restoration	Ś	41,661
Installation of rear entrance	Ś	41,661
Fox Glacier	ŝ	29,186
∃ Hall Upgrade	Ś	29,186
Installation of disability access and design for ceiling condensation fix	Ś	29,186
∃Franz Josef	\$	179,432
Hall Upgrade	Ś	179,432
Seismic Assessment, Temporary Propping, Bathroom Improvements,		
Concept Design for new Hall	\$	179,432
∃Haast	Ś	86,309
Hall Restoration	Ś	86,309
Stormwater, electrical, seismic assessment and options report	ş	86,309
Hari Hari	ś	11,697
B Hall Upgrade	ŝ	11,697
Heat pump drain, fix spouting, investigate ceiling ventilation, tighten		11,037
roofing screws, seal and rivit ridging laps.	\$	11 607
Hokitika	\$	11,697
Boys Brigade Hall Upgrade	ş Ś	260,176 44,290
	, \$	-
Sesimic Assessment, Generator		44,290
Civil Defence Welfare Centres (various)	\$	81,879
Conduct Seismic Assessments as required to validate suitablibity	\$	81,879
Greypower Hall Upgrade	\$	45,426
New windows and curtains, new sliding door	\$	45,426
Hokitika Regent Theatre Exterior Maintenance	\$	88,580
Exterior maintenance: Walls, windows, doors, spouting, downpipes,		
roller door, External painting (wash and paint).	\$	88,580
BKokatahi	\$	46,334
🗏 Kokatahi Hall Upgrade	\$	46,334
Seismic Assessment, Electrical Board, Heating (if budget allows)	\$	46,334
B Kowhitirangi	\$	44,290
Kowhitirangi Hall Upgrade	\$	44,290
Assist in shortfall from Lotteries funding	\$	44,290
3 Kumara	\$	56,782
Kumara Hall Civil Defence Assessment	\$	56,782
Seismic Assessment, Options Report	\$	56,782
∃ Okuru	\$	51,860
Hall Restoration	\$	51,860
Hot water, stormwater, cladding and seismic assessment	\$	51,860
∃ Ross	\$	65,300
Ross Hall Asbestos Removal	\$	65,300
Removal of asbestos cladding	\$	65,300
∃ Waitaha	\$	11,356
Supply and Installation of Water Tanks	\$	11,356
Balance needed for Water Tanks	\$	11,356
∃ Whataroa	\$	13,003
∃Hall Upgrade	\$	13,003
Handrail, Lighting, Storage	\$	13,003
∃ Woodstock	\$	2,612
Woodstock Hall Upgrade	\$	2,612
Zip	\$	2,612
Grand Total	\$	900,000

3.4 Culture and Heritage

Council have allocated \$500,000 towards several culture and heritage projects to give recognition to the benefits to be gained from a sense of place and provide connection with our past. These projects have been identified previously through both public consultation, public identification of need and as a response to the announcement of the Better Off Funding. Each project brings together the various cultural activities and the significance of culture to the Westland District and New Zealand.

Each project includes initiatives and features that are significant to the Westland District and will significantly enhance the understanding of Westlands past while encouraging a wider mix of communities to take part in the celebration of Westlands stunning landscapes rich with stories. Some projects have been identified by the need to collect, preserve, and share the broad and multi-faceted history of Westland and provide a diverse culture and heritage experience to those who visit the Westland District.

Project	- Pr	oject Cost
🗏 Hokitika	\$	500,000
2023 Westland Anniversary Expanded Legacy Digital Initiative	\$	200,000
Augemented reality application or location-based beacon heritage experience	2	
recreating the historic Hokitika Wharf		
Fixed term Event Coordinator and Project Manager		
Event seed funding for 2023 Community Events throughout Westland		
Event program and advertisement	\$	200,000
🗏 Hokitika Regent Theatre Upgrade	\$	36,000
Exterior building lighting		
Main auditorium LED lighting and display		
Interpretation panels	\$	36,000
Hokitika Town Clock Tower Feasibility Study	\$	15,000
Engineering Inspection Report	\$	15,000
Interpretation Panels for Westland Heritage and Cultural Sites	\$	69,000
21 individual heritage and cultural interpretation panels	\$	69,000
Westland Industrial Heritage Park Upgrade	\$	180,000
Boatshed building and display elements		
Heavy machinery display and storage building	\$	180,000
Grand Total	\$	500,000

Figure 8. Culture and Heritage Project by Location and Cost

3.5 Community Resilience

Council have allocated \$200,000 towards 18 individual community emergency communication kits across the Westland District. The allocation of the communication kits to each community was based on the vulnerability of the community and the existing alternate communication in the community. This overlaid with vulnerability and likelihood of power outage and lack of cell phone coverage highlighted the most exposed communities. Given the isolation of most communities in the Westland District, the allocation of Better Off Funding to community resilience will see a significant amount of these communities given the tools to communicate across the three West Coast districts in the event of a civil defence emergency.

Each communication kit includes multiple tools of communication type including VHF radio and satellite phone which will strengthen community resilience and create adaptable, flexible, strong, and well-resourced communities.

Communication Kit Type and Location	- Co	st
Rapid deployment and communication kit		
Fox Glacier	\$	8,730
Franz Josef	\$	8,730
Hari Hari	\$	8,730
Hokitika	\$	30,144
Okarito	\$	8,730
Rapid deployment kit, communication kit and satelite phone		
Bruce Bay	\$	10,110
Haast	\$	10,110
Kumara	\$	10,110
Okuru	\$	10,110
Waitaha	\$	10,110
Whataroa	\$	10,110
Rapid deployment kit, communication kit, VHF communication		
Otira	\$	11,230
Rapid deployment kit, communication kit, VHF communication and		
🗏 satelite phone		
Arahura	\$	12,610
Kokatahi	\$	12,610
Kowhitirangi	\$	12,610
Lake Kaniere	\$	12,610
Ross	\$	12,610
Grand Total	\$	200,000

Figure 9. Community Resilience Funding Allocation

3.6 Funding Percentage by Ward

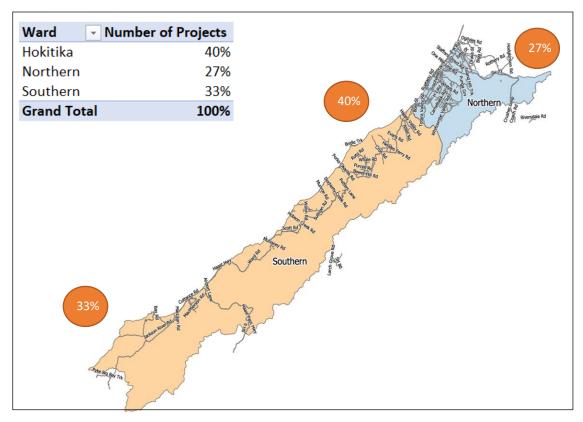


Figure 10. Funding allocation percentage by electorate ward

3.7 Funding Allocation by Ward

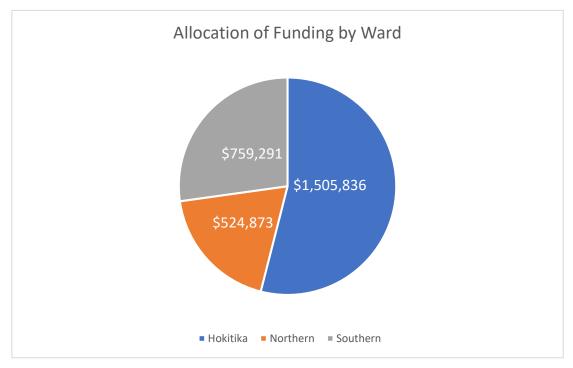


Figure 11. Funding by electorate ward

3.8 Funding Count by Location

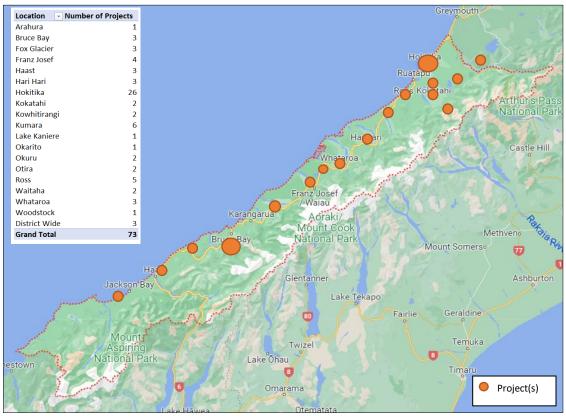


Figure 12. Funding count by location

4.0 Portfolio Completion Risks

4.1 Supply Chain Issues

Global and domestic supply of materials may impact the identified portfolios of work. This situation presents a cost certainty risk to Council and contractors in terms of significant cost fluctuations and exacerbation of supply chain issues such as productivity due to illness or isolation requirements. This presents risk to both Council and contractors in areas such as cash-flow projection, project delay, disruption, or postponement and consequently project completion. To mitigate this risk, Council will encourage and foster an open and transparent dialogue and collaboration between Council, Project Managers, and supply chain partners to reduce the cost and resource uncertainty.

4.2 Cost Increase

Consequential to supply chain difficulties is the risk of increases in project costs over and above the budget initially set. To mitigate this risk Council have based each portfolio and project cost on current material and resource cost from several contractors and suppliers and will apply standard procurement practice. A project plan will be developed for each portfolio that aligns on deliverables, scope, and schedule and outlines clear project parameters that are communicated with all stakeholders. Regular check-ins with stakeholders will be held to review budget and anticipate any unforeseen project needs.

4.3 Time Risk

Project schedule risk has been highlighted as a potential risk that may see projects taking longer than expected and extending over the Better Off Funding time availability. The approach to managing this risk is to allocate an overestimate of time needed to complete

projects in the planning phase and build in time contingency. Project management software will be used for all projects including development of a project schedule using a Gantt chart and a project lifecycle. This will allow project managers to dynamically adapt to time risk and create clarity around any delays and dependencies between work.

4.4 Social and Political Influence

Each of the 73 individual projects have been reviewed and approved by the previous elected Westland District Council as at mid-2022. Westland District Council is now governed by a significant number of newly elected officials which subsequently raises the risk of projects being re-scrutinized against vacillating public opinion and unexpected changes in strategy. All projects identified to be funded by the Better Off Funding have been formally approved and agreed by the elected Council. There Is no scope for the newly elected Council to review or re-prioritise the approved projects, this includes communication of the timeline for applications and utilization of the funding

5.0 Programme Expenditure Details

Given the small rating base and nature of Westland District Council, Council cannot carry the expenditure cost for each portfolio and require funding to be provided as indicated from milestone 2 for each portfolio.

5.1 Community Funding

	Expenditure Programme/Project Milestone (including a description of how the milestone is identified)	Estimated Completion Date	Estimated costs (NZD \$)
1.	Council Portfolio Approval - Community Funding	22 September 2022	Nil
2.	DIA Project Approval	20 December 2022	\$50,000
3.	Project Manager Assigned by Community Group	20 January 2023	\$100,000
3.	Development of Project Plans	9 February 2023	\$100,000
4.	Signing of Agreements with Community Groups	20 March 2023	\$50,000
6.	Start of Construction/Installation	15 June 2023	Nil
7.	Construction Progress Reporting	14 July (monthly)	\$100,000
8.	Project Completion	December 2024	\$100,000
	TOTAL		\$500,000

5.2 Community Halls

	Expenditure Programme/Project Milestone (Including a description of how the milestone is identified)	Estimated Completion Date	Estimated costs (NZD \$)
1.	Council Portfolio Approval - Community Halls	22 September 2022	Nil
2.	DIA Project Approval	20 December 2022	\$20,000
3.	Project Manager assigned to individual projects	20 February 2023	\$200,000
5.	Development of Project Plans	20 February 2023	Nil
5.	Procurement of contract works	10 April 2023	\$200,000
6.	Start of Construction/Installation	15 May 2023	Nil
7.	Construction Progress Reporting	14 June (monthly)	\$380,000
8.	Project Completion	December 2024	\$100,000
	TOTAL		\$900,000

5.3 Township Improvements

	Expenditure Programme/Project Milestone (including a description of how the milestone is identified)	Estimated Completion Date	Estimated costs (NZD \$)
1.	Council Portfolio Approval – Township Improvements	22 September 2022	Nil
2.	DIA Project Approval	20 December 2022	\$69,000
3.	Project Manager assigned to individual projects	20 February 2023	\$100,000
5.	Development of Project Plans	20 February 2023	\$
5.	Procurement/Tendering of contract works	10 April 2023	\$100,000
6.	Start of Construction/Installation	1 May 2023	Nil
7.	Construction Progress Reporting	1 June 2023 (monthly)	\$201,000
8.	Project Completion	March 2024	\$220,000
	TOTAL		\$690,000

5.4 Community Resilience

	Expenditure Programme/Project Milestone (including a description of how the milestone is identified)	Estimated Completion Date	Estimated costs (NZD \$)
1.	Council Portfolio Approval – Community Resilience	22 September 2022	Nil
2.	DIA Project Approval	20 December 2022	\$20,000
5.	Procurement of Equipment	20 February 2023	\$180,000
6.	Start of Construction/Installation	1 May 2023	Nil
7.	Construction Progress Reporting	1 June 2023 (monthly)	Nil
8.	Project Completion	March 2024	Nil
	TOTAL		\$200,000

5.5 Culture and Heritage

	Expenditure Programme/Project Milestone (including a description of how the milestone is identified)	Estimated Completion Date	Estimated costs (NZD \$)
1.	Council Portfolio Approval – Culture and Heritage	22 September 2022	Nil
2.	DIA Project Approval	20 December 2022	\$50,000
3.	Project manager assigned to individual projects	20 February 2023	\$100,000
5.	Development of Project Plans	20 February 2023	Nil
5.	Procurement/Tendering of contract works	10 April 2023	\$100,000
6.	Start of Construction/Installation	1 May 2023	\$100,000
7.	Construction Progress Reporting	1 June 2023 (monthly)	\$150,000
8.	Project Completion	March 2024	Nil
	TOTAL		\$500,000

6.0 Wellbeing Assessments

6.1 Township Improvements

Programme Title	Township Improvements						
Project/Initiative (if applicable)	Footpath extensions, pram crossings and raised platforms						
Better Off funding criteria (select as many that apply)	ding criteriaCriteria 1: Supporting communities to transition to a sustainable and low- emissionsC a		Criteria 2: Delivery of infrastr and/or services that enable h development and growth.	Criteria 3: Delivery of infrastructure that support improvements in community well-being.			
(select as many that apply)		Economic wellbeing	Environmental wellbeing	Cultural	Wellbeing		
Wellbeing Outcomes	Wellbeing Outcomes						
Outcome	How Outcome will	be Measured	How Outcome will be Monitored/Reported				
inclusive and accessible to those living with disabilities.	Increase in tactile cro	condition rating score. ossing installations. device compatible crossing	Establishment of a Walking and Cycling Committee consisting of sever stakeholders from community. Committee report back to Council on internal reviews through the Walking and Cycling Subcommittee.				
Encouraging more active mode use of the pedestrian and cycle network.	Increase in network network connectivity	length and improvements to y.	Annual achievement report on network improvements.				
Improvements to modal choices within the transport network	Internal review by W	alking and Cycling Committee	Report to Council from Walki	ng and Cy	cling Subcommittee.		

6.2 Community Funding

Programme Title	Community Fundin	Community Funding					
Project/Initiative (if applicable)		Lions Club Lazar Park Hall upgrade – providing recreational amenities, including a commercial kitchen, hall, toilets and meeting spaces, structural integrity survey					
	West Coast Riding f	West Coast Riding for the Disabled – Indoor Arena Surface					
	West Coast Riding f	West Coast Riding for the Disabled – Supply and installation of Indoor Arena Electrical Materials Kumara Junction – Gentle Annie Track Extension					
	Kumara Junction –						
	Fox Glacier Memor	ial Arboretum – Develor	o reflective garden space for com				
Better Off funding criteria (select as many that apply)	Criteria 1: Support transition to a sust emissions econom		Criteria 2: Delivery of infrastructure and/or services that enable housing development and	Criteria 3: Delivery of infrastructure that support improvements in community well-being.			
Wellbeing Area	Social wellbeing	Economic wellbeing	growth. Environmental wellbeing	Cultural wellbeing			
(select as many that apply)		8					
Wellbeing Outcomes							
Outcome	How Outcome wi	ll be Measured	How Outcome will be Monitor	ed/Reported			
Social Wellbeing Number of In Improved us		ucture in place cilities	Media releases of completion of projects that show improved infrastructure in place				
			Recipients report to Council on improved use of facilities and improvements in community wellbeing, and social connection Improved use of facilities				
Economic Wellbeing	Improved visitor an numbers	d/or participant					
	Lions Club – increas buildings	sed revenue from	Lions Club – improved funding s	treams returned to community			

6.3 Community Resilience

Programme Title	Community Resilience						
Project/Initiative (if applicable)	Supply of 18 Communication Kits to Community Groups						
(select as many that apply)	Criteria 1: Supporting communities to transition to a sustainable and low- emissions economy.Criteria 2: Delivery and/or services that 			at enable housing	enable housing that		
Wellbeing Area (select as many that apply) Wellbeing Outcomes	Social wellbeing Economic wellbeing		Environmental wellbeing Cultural Wellbeing		Cultural Wellbeing		
Outcome	How Outcome will be Measured			How Outcome will be Monitored/Reported			
Enhanced community communications (ability to communicate during and after a civil defence emergency)	Number of successful communications with community groups during testing and events		Council liaises with community groups and through community engagement survey to ascertain effectiveness of communication kits Regular testing of communication kits to ascertain working condition				
				Increased signs of preparedness			

6.4 Community Halls

Programme Title	Community Halls						
Project/Initiative							
(if applicable)							
Better Off funding criteria		Criteria 1: Supporting communities to Criteria 2: Delivery of		of infrastructure Criteria 3: Delivery		3: Delivery of infrastructure	
(select as many that apply)	transition to a sustainable a emissions economy.	nd low-	and/or services that enable housir development and growth.		that support improvements in community well-being.		
Wellbeing Area	Social wellbeing	Economi	c wellbeing	Environmental we			
(select as many that apply)							
Wellbeing Outcomes							
Outcome	How Outcome will be Meas	How Outcome will be Measured		How Outcome will be Monitored/Reported			
Improved infrastructure of town halls / community facilities Leading to: Increased life of town halls / community facilities Improved health & safety Greater functionality Better able to respond to emergencies In turn, this will lead to: Increased activity at town halls / community facilities More people using town halls / community facilities Greater community resilience Increased safety And this will result in: An increase in wellbeing and social cohesion	community facility, the comm use will complete a survey wi outcomes have been and/or completed and/or (where tra	When tranche 1 work is completed at a town hall / Si		Survey results will be collated and supplied along with financial information for each funding drawdown.			

Programme Title	Culture and Heritage Westland Regeneration Projects						
Project/Initiative (if applicable)	Westland projects and initiatives that support the regeneration of art, culture, and heritage in Westland District						
Better Off funding criteria (select as many that apply)	Criteria 1: Supporting communities to transition to a sustainable and low- emissions economy. Criteria 2: Delivery and/or services th development and			at enable housing that			
Wellbeing Area	Social wellbeing	Econom	nic wellbeing			Cultural wellbeing	
(select as many that apply)							
Wellbeing Outcomes							
Outcome	How Outcome will be Mea	sured		How Outcome will be Monitored/Reported			
Increased visitations and revenue to Westland heritage art, and cultural institutions	against current numbers to programme funded applicants.			Tracking the yearly visitation data from programme funded applicants Tracking the yearly revenue reports from programme funded applicants			
Increased opportunities that provide Westland communities with an ability to access a wide range of media such as cultural institutions and places for information, learning and pleasure. This includes Westland located; Archives, historic places, theatres, heritage centres and museums.	Active protection of Westland history by interpreting our communities past and linking them to who they are today and to their future.			Tracking the yearly visitor numbers (including online) to heritage, art and cultural facilities and institutions located in Westland. Westland visitation data provided annually by Development West Coast			
Increased participation in recreation, creative and cultural events and activities.	activities. All events and activities will provide appropriate hashtags for attendees to use on their social media postings, stories and live streams about			Attendance numbers to programme funded events and activities Social media postings and trends that identify programme funded events and activities			
Greater connection between cultural outcomes of programme funded initiatives with the environment.	The promotion and deeper understanding of sense of place by programme funded applicants.			Yearly reports from programme funded applicants identifying their project's initiatives to lower their carbon footprint			

Yearly report that identifies mechanisms that
programme funded applicants have incorporated in to
their services. These mechanisms must demonstrate the
intrinsic relationship between the environment and
culture/heritage/art. These mechanisms must also
promote the advocacy of protecting and respecting this
relationship.

7.0 Iwi Engagement and Consultation

Council recognises the importance of effective, efficient, and inclusive engagement with our local lwi that is reflective of our consideration and inclusion of Maori perspectives and cultural values. The Westland District Council foster an ongoing relationship and formal partnership between Council and Te Rūnaka o Ngati (Kāti) Waewae and Te Rūnaka o Makaawhio that outlines our rules of engagement including partnership objectives, principles, expectations, and deliverables. This partnership fostered the engagement with our local lwi on Westland District Councils proposal for the allocation of Better Off Funding and took form through a series of Council Workshops and meetings. Iwi representatives were given the opportunity to be involved throughout the funding allocation processes and provided feedback on several project proposals. This feedback was considered and implemented accordingly.

Te Rūnaka o Kāti Waewae Is the mandated representative body of Kāti Waewae. The Rūnanga is a nonprofit incorporated society with charitable status. It administers the iwi estates and assets within its Takiwā. The takiwā (boundaries) of Te Rūnaka o Kati Waewae is centred on Arahura and Hokitika and extends from the north bank of the Hokitika River to Kahuraki (Kahurangi) and inland to the Main Divide together with a shared interest with Te Rūnaka o Makaawhio in the area situated between the north bank of the Pouerua River and the south bank of the Hokitika River.

Te Rūnaka o Makaawhio (TROM)

TROM is the entity representing Ngāti (Kāti) Māhaki ki Makaawhio, hapū (sub-tribe) of Ngāi (Kāi) Tahu based in the southern half of Te Tai o Poutini. It has legal identity both as an incorporated society (Est. 1988) and under the Te Rūnanga o Ngai Tahu Act 1996 as one of its 18 constituent Papatipu Rūnanga.

The boundaries (takiwā) of Te Rūnaka o Makaawhio is centred at Makaawhio and extends from the south bank of the Pouerua River to (Poipoitahi) Piopiotahi and inland to the Main Divide together with a shared interest with Te Rūnaka o Kāti Waewae in the area situated between the north bank of the Pouerua River and the south bank of the Hokitika River.

Ngāi (Kāi) Tahu has developed a unique organisational structure based on innovative legislation to ensure it can act and speak as a single entity. This structure known as Papatipu Rūnanga ensures the organisation can perform effectively and that the views of its members are heard and acted upon. Papatipu Rūnanga exist to uphold the mana of their people over the land, the sea and the natural resources. Each of 18 Papatipu Rūnanga appoints a tribal member to represent its interests at Te Rūnanga o Ngāi Tahu, the governing council overseeing the tribe's activities. Te Rūnaka o Ngāti Waewae and Te Rūnaka o Makaawhio are Papatipu Rūnanga of the Westland Rohe / Takiwā.

Collectively they are known as Poutini Ngāi (Kāi) Tahu.

Poutini Kāi Tahu are Tāngata Whenua of Westland district, representing the first inhabitants of the lands here since several hundred years ago. As such Poutini Kāi Tahu have a deep connection and commitment to the environment, economy, people, and communities of the district.

Poutini Kāi Tahu are full members of the Westland District Council and are directly involved in the Finance, Audit and Risk Committee of Council. Kaiwhakahaere (Chairs) or nominated Kaiwhakarite of Te Rūnaka o Kāti Waewae and Te Rūnaka o Makaawhio attend and participate in council meetings and the business of Council, in acknowledgement of, and to further strengthen, Council's partnership with the Mana Whenua of Westland. This ensures that Poutini Kāi Tahu were given the opportunity to be involved in the planning and decision making of Westland District Council and the Better Off Funding Proposal.